



Motorist Modernization Advisory Board – Phase II Meeting Tuesday, September 13, 2022 2:30 to 4:00 PM VIA: Microsoft Teams

Invitees

Stephen Boley Capt. Jason Britt Brett Saunders Jay Levenstein Steve Burch Scott Lunsford Sherri Smith Sgt. Derek Joseph TBD

Representing

FLHSMV FLHSMV FLHSMV FLHSMV Florida Tax Collectors Florida Tax Collectors Law Enforcement Law Enforcement

Agenda

- Roll Call
- Welcome
- Review and Approval of Last Meeting Minutes
- IV&V Update
- MM Phase II Program Update
 - Project Updates
- Stakeholder Outreach Update
- Communications Update
- Q&A
- Adjourn





Motorist Modernization Advisory Board – Phase II Meeting Tuesday, August 9, 2022 2:30 to 4:00 PM VIA: Microsoft Teams

WELCOME AND INTRODUCTIONS

• The meeting was called to order at 2:30 p.m. Terrence Samuel began the meeting by welcoming members and visitors and proceeded with the roll call of board members.

Advisory Board Phase II members included:

- o Capt. Jason Britt (absent)
- o Brett Saunders
- o Jay Levenstein
- Scott Lunsford (absent)
- o Sherri Smith
- o Sgt. Derek Joseph
- o Steve Burch
- o Stephen Boley
- Additional FLHSMV members included Michael Anderson, Elise Batchelor, Laura Freeman, Rachel Graham, Kristin Green, Chad Hutchinson, Judy Johnson, Patricia Joseph, Wendy Mechlin, Jennifer Miller, Judy Moats, Ann Naiman, Aundrea Powell, Terrence Samuel, Corrine Taylor, Cathy Thomas, and Scott Tomaszewski.
- Visitors included Joseph Weldon from Accenture, Margie France with Ernst & Young, Carl Ford with J Ford Consulting, Addison Gould with Grant Street Group, and Lisa Cullen with the Florida Tax Collectors also attended.

REVIEW OF MEETING MINUTES

• Rachel Graham reviewed the meeting minutes from July 12, 2022. No corrections were identified. A motion to approve the minutes was accepted by the board members and the July 12, 2022, meeting minutes were approved.

PHASE II IV&V UPDATE

• Margie France presented an overview of the IV&V report for Phase II. The current risk state was green. There were no open deficiencies to report. The schedule performance index was 0.996. 8 of 1,736 total tasks contained in the project schedule were late. The program completion date was forecasted to be 11.7 days late.

FINANCIAL REVIEW

Judy Moats presented a Phase II financial review. The Phase II budget for the 2022 – 2023 fiscal year is approximately \$9.9 million. Approximately \$617K was expended as of July 2022 with a 0% variance and approximately \$9.3 million in remaining funds.





PHASE II PROJECT UPDATE

- Joseph Weldon stated Team A (Title and Registration) was trending behind on Milestones I, J, and K. They were working on development and testing of parking permit transactions for Milestone K including original parking permit, parking permit renewal, subsequent parking permit, and replacement parking permit. The team was also working on previously approved change requests. They were also working on the IFTA/IRP error queue functional area for Milestone I. The team pivoted into their first sprint for Milestone L.
- Jennifer Miller stated Team B (MV Globals) closed the Milestone K HIP Sprint and demoed eight stories for Milestones J and K. The team is prioritizing work on Milestone J stories related to correspondence on-demand functionality. A few bugs were discovered and resolved by the team and are now being tested. The team anticipates closing these eight stories during this sprint. They are also working on the history inquiry screens for Milestone K and refining stories for the refund details modal. The team trended behind on beginning Milestone K but intend to increase development velocity with additional refinement sessions.
- Scott Tomaszewski stated the IFTA/IRP team was trending behind on the IFTA void interface development. This included the IFTA replace decal order and the IRP calculate license plate credit fee. This delay was due to requirement gaps identified late in the sprint. These requirement gaps were resolved on August 3 and development has continued. The team began Milestone G, Sprint 23. This will focus on the IRP void development and support for the vendor third-party interface work to create active batch jobs to send IFTA and IRP files to the USDOT clearing house partners. The re-process issuance stories from the Milestone F HIP Sprint were carried over to the current milestone. These are needed to close out the ORION transaction error queue that Team A is developing.
 - Key dependencies for the team included:
 - Dependent enterprise core services being stable and available ahead of IFTA/IPR planned development.
 - Key risks and issues for the team included:
 - Risk 177 Solution gap identified for manual IFTA distribution process.
 - Issue 69 COTS payment escrow feature creates CRS gaps when transactions are voided.
 - o Important activities for the team included:
 - Complete development of two late IFTA VOID endpoints.
 - Continue bug support resolution with vendor.
 - Business/SEU preparation for code release 2.0 (IRP) August 18, 2022.
- Mr. Weldon stated the Florida Smart ID (FSID) team continues to support remote enrollment. They continue to work with Thales on the statement of work for the registration/insurance updates. Initial design sessions were held in June 2022 for the online authentication and the team plans to continue work on authentication with MyDMV Portal next week. This has had an impact on the Phase III schedule. The team will work on a replanning effort once the statement of work is approved.
 - Important activities for the team included:
 - Release 3 November 2022 (tentatively):
 - Online Authentication
 - Design Session held on June 6, 2022
 - Registration/Insurance

Motorist Modernization Phase II Advisory Board Meeting





- Design Session held on June 20, 2022
- Key dependencies for the team included:
 - Keep initial release meaningful but sized for "success" given short timeline.
 - Other vendors are dependent upon Thales Remote Enrollment updates.
- Risks and issues for the team included:
 - Issue 42 Risk 94 Realized FSID Onboarding Trending Late The vendors will begin working on the subcontracts once the Non-Disclosure Agreement is signed.
 - Issue 62 FSID Phase 3 Delayed Start
- Michael Anderson stated the Day 1 Enterprise Content Management (ECM) team successfully deployed the ECM solution to production last month. They completed a verification with SEU and conducted a short pilot with two state and three Tax Collector offices prior to switching all remaining offices to the new solution on July 23, 2022. As part of the deployment strategy, the team incorporated a dual writing functionality, which has been saving documents in both the new and old solutions. The final step for the Day 1 team is disabling that functionality as the new solution has been working with no issues. This will occur tomorrow, August 10, 2022.
 - Day 1 Important activities for the team included:
 - Deployed new ECM content service to production on July 6
 - SEU Verification Successful
 - Tax Collector Office Pilot Successful
 - Statewide Cutover Successful
 - Final step is disabling the dual writing of documents later this month.
- Jennifer Miller stated the Day 2 ECM team is completing preparations for sample conversion of the MV scan database. After a few challenges, the team was able to process sample transactions and create documents needed for sample conversion. This took the team longer than anticipated, thus, delaying the production conversion start date from August to September 2022. Once the sample documents have been scanned into the database, the team will obtain feedback from SEU testers on OnBase's accuracy for retrieving the converted documents as well as reviewing measures from the sample conversion. These measures will be used to build the production conversion. After successfully completing the Azure Cloud proof of concept and conducting a read/write performance testing, the team is now finalizing a long-term storage plan.
 - Day 2 Important activities for the team included:
 - Sample document creation/upload in progress (needed for sample conversion).
 - Finalizing long-term storage plan.
 - Completing successful sample conversion prerequisite to start document conversions.
 - Key dependencies for the team included:
 - Keep initial release meaningful but sized for "success" given short timeline.
 - Ensure SEU production smoke testing does not exceed the planned 72 hours.
 - o Risks and issues for the team included:
 - Risk 101 If NPS cannot quickly configure new documents to be added to the ECM as they are identified and refined by the Phase II Team, then it





could impact the schedule as the team waits for implementation of the new document in the ECM.

- Risk 109 If support for the OnBase COTS system is not identified for internal staff and training received prior to Go-Live, then any OnBase support will need to be leveraged against the current vendor, NPS, and could incur additional cost for FLHSMV.
- Aundrea Powell stated the MyDMV Portal/Fleet team was working in Milestone L, Sprint 37. The team continued to develop and test Milestone K title stories including duplicate, lost-in-transit, and mark-title-sold transactions. The team is preparing for parking permits (renewals) and FSID authentication within MyDMV Portal to align with the Thales dates.
 - Important activities for the team included:
 - Renewal Notification Change Request changes ready for Production Deployment on July 13 but the mail service has not been turned on in production.
 - Reviewing and re-aligning features with Team A coding A Change Request will be produced from these changes to update the upcoming milestone.
 - Key dependencies for the team included:
 - There are dependencies on the approval and prioritization of new features and any features that can be deployed earlier than the approved release schedule.
 - There are cross-team dependencies on readiness of the code from Team A and MV Globals.
 - o Risks and issues for the team included:
 - Issue 15 One developer position currently open.
 - Risk 111 Cross-team dependency Continue to adjust what features to focus on to maintain progress on backlog.
 - Lisa Cullen asked if the team plans to coordinate with the Tax Collectors on the renewal notice emails as some Tax Collectors use their own notifications.
 - Judy Johnson stated the team worked with Robert Kynoch to help create the language and additional information included in these email notifications. These sample mock-ups were sent for approval.
 - Terrence Samuel stated he and Ms. Johnson will discuss this with Ms. Cullen in a separate meeting.

STAKEHOLDER OUTREACH

- Mr. Samuel stated the team is finalizing a location in Miami, Florida for the meeting with the license plate agencies. They are targeting September 7, 2022, for an all-day meeting.
- Elise Batchelor stated members will be presenting Phase II updates at the Tax Collector Conference on August 24, 2022, in Orlando, Florida.

COMMUNICATIONS UPDATE

 Ann Naiman stated there will be four user guides for T&R, IFTA/IRP, MV Globals, and Portal/Fleet, and a Motor Vehicles Operations Manual for Phase II. Robert Kynoch has signed off on the Policies and Procedures and User Guides Project Management Plan. The project will kick-off on August 15, 2022.





• She stated the team continues to update the Frequently Asked Questions page for FSID as well.

<u>Q&A</u>

• There were no questions or concerns from members present.

ADJOURNMENT

- Mr. Samuel adjourned the meeting at approximately 2:55 p.m.
- The next Advisory Board Phase II Meeting is scheduled for September 13, 2022.

Note: Handouts at this meeting included:

Consolidated in a meeting packet and emailed to members:

MM Advisory Board Phase II Agenda	1 Page
MM Advisory Board Phase II Meeting Minutes (7/12/22)	4 Pages
Phase II IV&V Update	8 Pages
Financial Review	6 Pages
Phase II Traffic Light Report	1 Page
Phase II Project Updates – State of the State	5 Pages

Motorist Modernization Program Phase II (MMP2)

State of Florida Department of Highway Safety and Motor Vehicles (FLHSMV)

Independent Verification and Validation (IV&V) Advisory Board Presentation

13 September 2022



Topics for discussion

- General IV&V overview
- Overall risk state and trending
- Project complete date slippage
- IV&V ratings summary
- Open deficiencies and actions

Data contained in this MAR is as of 31 July 2022

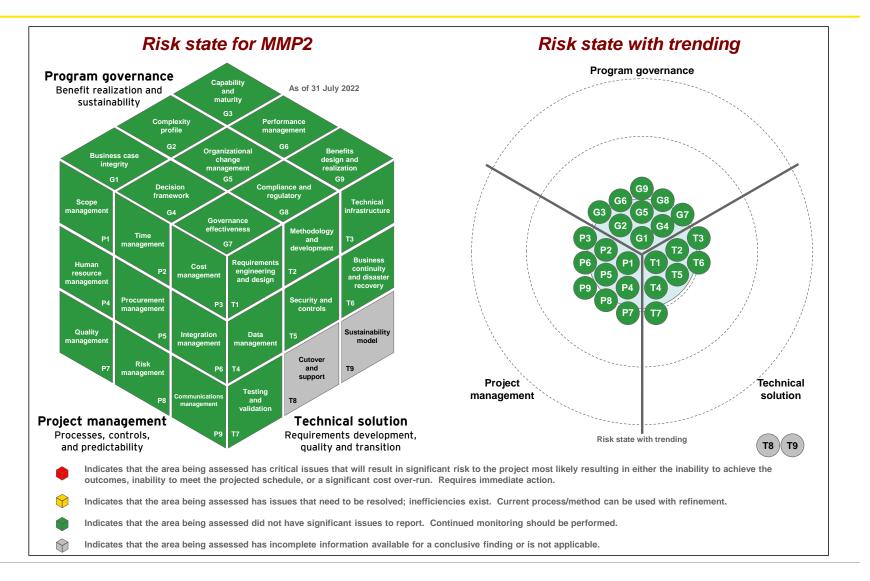
General IV&V overview

Overall IV&V risk state:

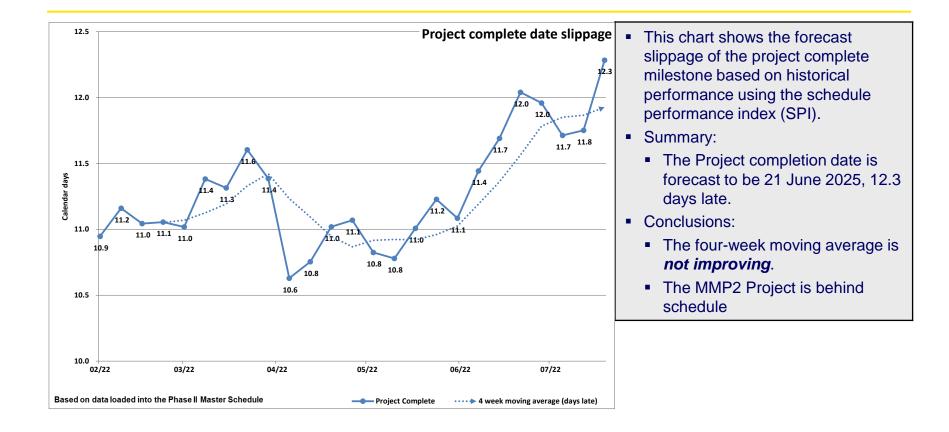
Green

IV&V risk state	 The overall IV&V risk state for the project is Green (no issues). There are no open IV&V deficiencies.
The MMP2 Project is within established schedule performance thresholds	 The SPI is 0.994 and the four-week moving average is <i>not improving</i>. 10 of 1,736 total tasks (0.58%) contained in the project schedule are late. SV is currently -408.7 hours and the four-week moving average is <i>not improving</i>. TSPI is 1.014 and the four-week moving average is <i>not improving</i>.
The MMP2 Project is within established cost performance thresholds	 The CPI is 1.000 and the four-week moving average is <i>steady</i>. CV is currently 0.0 hours and the four-week moving average is <i>steady</i>. The Project is currently on budget based on provided budget and spending information.
The MMP2 Project is behind schedule	 The Project completion date is forecast to be 21 June 2025, 12.3 days late. Future milestones are projected to be completed behind schedule. The four-week moving average is <i>not improving.</i>

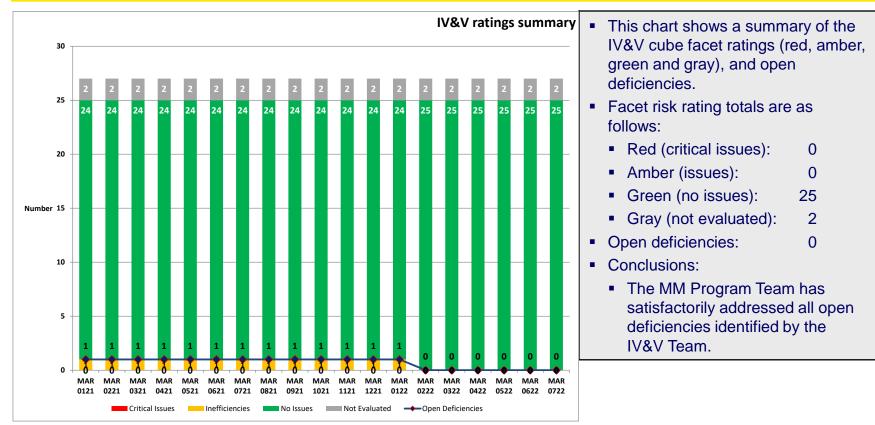
Overall risk state and trending



Project complete date slippage



IV&V ratings summary





Open deficiencies and actions

Supporting information

There are no open deficiencies

There are no open deficiencies



Open process improvement recommendations

Supporting information

Recommendation	Actions taken

There are no open process improvement recommendations

Ernst & Young

Assurance | Tax | Transactions | Advisory

About Ernst & Young

Ernst & Young is a global leader in assurance, tax, transaction and advisory services. Worldwide, our 144,000 people are united by our shared values and an unwavering commitment to quality. We make a difference by helping our people, our clients and our wider communities achieve their potential.

For more information, please visit www.ey.com.

Ernst & Young refers to the global organization of member firms of Ernst & Young Global Limited, each of which is a separate legal entity. Ernst & Young Global Limited, a UK company limited by guarantee, does not provide services to clients.

© 2022 Ernst & Young LLP.

All Rights Reserved.

0911-1106924

This publication contains information in summary form and is therefore intended for general guidance only. It is not intended to be a substitute for detailed research or the exercise of professional judgment. Neither Ernst & Young LLP nor any other member of the global Ernst & Young organization can accept any responsibility for loss occasioned to any person acting or refraining from action as a result of any material in this publication. On any specific matter, reference should be made to the appropriate advisor.



Total:

4 - 🔶

102 -

	Phase II - Stoplight Rep	ort - as of 09/02/2022	
Team A - T&R Issuance Current Sprint: Sprint 43 (Ends 09/13/2022) Milestone: Development: Testing: Business Actions: Technical Debt: Backlog Health:	J (04/26/2022) Full Backlog Red Red Red Red Red Yellow Green Green Red Red	Portal/Fleet Team Current Sprint: Sprint 38 (Ends 09/15/2022) Wilestone: Development: Testing: Business Actions: Technical Debt: Backlog Health: Red Green Green Green Green Green Green Green Green Green Green Green	Full Backlog Yellow Red Green Green Yellow
Not Started - - 0.0% 0.0% Refinement - - - 0.0% 0.0% Development - - - 0.0% 0.0% Testing 56 6 404 39.5% 15.2% Done 310 - 614 60.1% 84.2% 2 Blocked 2 -2 4 0.4% 0.5% 2	ories Change Dev Est Dev Stories Change Dev Est Dev Stories 42 • • 616 27.3% 12.9% 1.490 1:26 15,854 65.1% 58.29 8 +1 120 5.3% 2.5% 33 +12 372 1.5% 1.39 4 3 114 5.1% 1.2% 21 • 246 1.0% 0.89 64 +2 614 27.2% 57.5% 821 +56 6.033 24.8% 32.19 20 • • 272 12.1% 6.2% 29 +3 392 1.6% 1.19 325 +2 2,255 · 2,558 52 24,372 24.372	Not Started 3 - 12 4.9% 7.7% 179 - 1,016 88.8% 8 Refinement - - - 0.0% 0.0% 18 4 88 7.7% Development - - - 0.0% 0.0% 2 - 16 1.4% Testing 8 1 60 24.6% 20.5% 4 44 24 2.1% Done 28 1 172 70.5% 71.8% - - 0.0%	Stories Change Dev Est Dev Stories 8.2% 630 -12 5,112 72.9% 65.1% 8.9% 19 +7 92 1.3% 2.0% 1.0% 3 -+ 16 0.2% 0.3% 2.0% 14 +1 84 1.2% 1.4% 0.0% 302 +3 1,706 24.3% 31.2% 0.0% - - 0.0% 0.0% 968 - 7,010
Team B - MV Globals Current Sprint: Sprint 43 (Ends 09/14/2022) Milestone: Development: Development: Red Testing: Red Business Actions: Green Technical Debt: Green Backlog Health: Red	L (10/19/2022)Full BacklogGreenRedGreenRedGreenGreenGreenGreenGreenRedGreenRed	IFTA/IRP Current Sprint: Sprint 24 (Ends 09/13/2022) Wilestone: Development: Testing: Business Actions: Technical Debt: Backlog Health: Green Green Green Green Green Green Green Green Green	Full Backlog Green Green Green Green Green
Not Started 18 -3 376 35.6% 25.4% Refinement 15 -3 272 25.8% 21.1% Development 9 -2 136 12.9% 12.7% Testing 6 -4 56 5.3% 8.5% Done 23 -1 216 20.5% 32.4% Blocked - - 0.0% 0.0%	ories Change Dev Est Dev Stories Stories Change Dev Est Dev Stories 45 - 776 79.5% 76.3% 572 4 6,592 53.4% 57.8% - - 0.0% 0.0% 17 3 296 2.4% 1.79 - - 0.0% 0.0% 11 - - 0.0% 1.19 - - 0.0% 0.0% 7 3 96 0.8% 0.79 11 - 176 18.0% 18.6% 378 +1 5,312 43.1% 38.29 3 - 2.4 2.5% 5.1% 4 - 40 0.3% 0.49 989 - - 989 - 12,336 - 989 - - 12,336	Mot Started 1 - 0.0% 3.6% 13 - 30 5.6% 5 Refinement 5 - 135 19.9% 17.9% 6 - 2.94 55.1% 2 Development 2 3 54 7.9% 7.1% - - 0.0% Testing 9 -2 243 35.7% 32.1% - - 0.0% Done 11 -6 248 36.5% 39.3% 7 - 210 39.3% 2	0.0% 31 -1 -1 30 0.6% 13.4%
Enterprise Team Current Sprint: Sprint 43 (Ends 09/13/2022) Milestone: Development: Testing: Business Actions: Technical Debt: Backlog Health: Red	Milestone K Full Backlog Green Yellow Green Green Green Green Green Green Green Green Green Green Green Yellow	Florida Smart ID Current Sprint: Phase III - Sprint 1 - Production Support (Ends 09/13/2022) Milestone: Development: Yellow Testing: Business Actions: Business Actions: Green Technical Debt: Green Backlog Health: Yellow	Full Backlog Green Green Green Green
Stories change Dev Est Dev Stories Not Started 1 n/a n/a Refinement - n/a n/a Development 3 n/a n/a Testing - n/a n/a Done - n/a n/a Blocked - n/a n/a	ories Change Dev Est Dev Stories Change Dev Est Dev Stories - <td>Not Started - - n/a 0.0% Refinement 4 - - n/a 66.7% Development - - - n/a 0.0% Testing - - - n/a 0.0% Done 2 - - n/a 33.3%</td> <td>Stories Change Dev Est Dev Stories - - - n/a 0.0% 4 - - n/a 3.4% - - - n/a 0.0% - - - n/a 0.0% 113 - - n/a 96.6% - - n/a 0.0%</td>	Not Started - - n/a 0.0% Refinement 4 - - n/a 66.7% Development - - - n/a 0.0% Testing - - - n/a 0.0% Done 2 - - n/a 33.3%	Stories Change Dev Est Dev Stories - - - n/a 0.0% 4 - - n/a 3.4% - - - n/a 0.0% - - - n/a 0.0% 113 - - n/a 96.6% - - n/a 0.0%

Total:

6 - <

117 -



Motorist Modernization Phase II – September 13, 2022

STATE OF THE STATE





IFTA / IRP Project Update

Key Dates, Activities Milestones

Contract Signed – 06/2020 to Celtic

Deliverables in next 30-60 Days & Status

- Complete IRP VOID Interface development 10/04/22
- Complete Code Release 2.0 Testing 09/08/22

Important Activities – September

- Complete IRP VOID development and batch job modifications required by vendor
- Continue bug support resolution with Vendor
- Business/SEU to complete review of Vendor code release 2 (IRP)

Key Dependencies/Assumptions

• Dependent on coordinated development and test environment deployments with vendor.

<u>Team Profile</u> # User Stories: 559* # Developers: 2* # Testers: 5*



COTS Configuration

<u>IFTA/IRP Specific Risks & Issues –</u> <u>Program Level</u>

- P2 Risk #177 Solution gap identified for manual IFTA Distribution process CR#25.
- Issue #69 COTS payment escrow feature creates CRS gaps when transactions are voided.

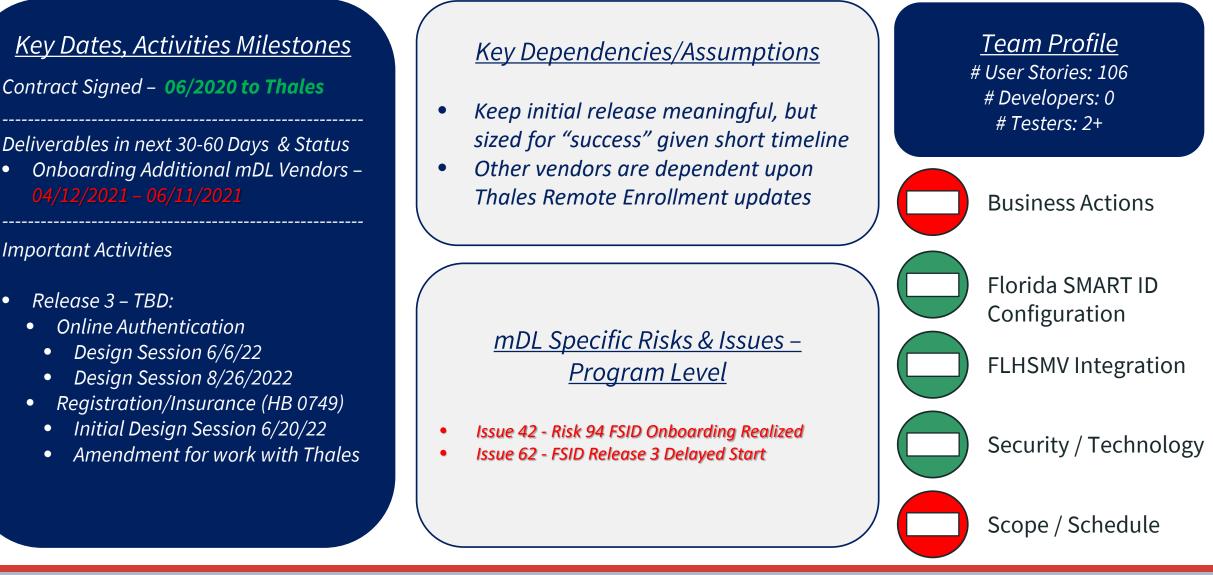


ORION Integration



Scope / Schedule

Florida Smart ID Project Update



 \bullet

Enterprise Content Management (ECM) Project Update

Key Dates, Activities Milestones

 Contract Signed – OnBase Software; 06/2020 to Next Phase Solutions

Day 1 - Important Activities – Sept

- Handed off to Operations Team
- Recovering Couchbase storage space in all environments (purging old data)

Day 2 - Important Activities – Sept

- Completing sample conversion to provide measures for production conversion
 - Review of tester feedback
 - Update configuration for any discovered bugs
- Production iteration build based on sample conversion results
- Pursuing procurement of long-term storage

Key Dependencies/Assumptions

- Production conversion dependent on completion of successful sample conversion
- Availability of Long-term storage to begin production conversion

ECM Specific Risks & Issues -

<u>Program Level</u>

Risk 101 – IF NPS can't quickly configure new documents to be added

implementation of the new document in the ECM. (Opened 8/17/21)

Risk 109 – If support for the OnBase COTS system isn't identified for

internal staff and training received prior to Go-Live, then any OnBase

support will need to be leveraged against the current vendor, NPS, and could incur additional cost for FLHSMV. (Opened 5/02/22)

to the ECM as they are identified and refined by the Phase II Team,

THEN it could impact the schedule as the team waits for

Testers: 3+

Business Actions

<u>Team Profile</u>

User Stories: N/A

Developers: 2

ECM Configuration

ORION Integration



Security / Technology

Scope / Schedule

4

Portal Fleet(MyDMV Portal Phase II)Project Update

Key Dates, Activities Milestones

- Milestone L Sprint 37
 - Testing Milestone K Stories
 - Developing and Testing Parking Permits (Renewals) Milestone L stories
 - Prepping for FSID Authentication

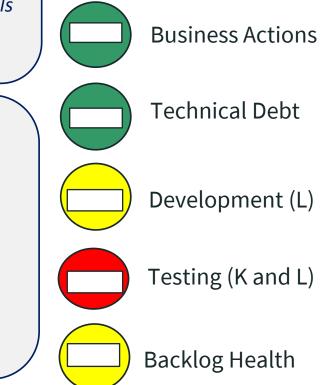
Important Activities – August

 Reviewing and re-aligning features with Team T&R and Global coding

Key Dependencies/Assumptions

- Depends on the approval and prioritization of new features and any features that can be deployed earlier than the approved release schedule.
- Readiness of code from Team A and Globals -there's cross team dependencies

<u>Team Profile</u> # User Stories: 1025 # Developers: 3 # Testers: 8+



<u>Portal Specific Risks & Issues –</u> <u>Program Level</u>

- Issue 15 Have 1 developer positions currently open – team currently have 3 developers
- Risk 111 Cross team dependency, so we continue to adjust what features we focus on to maintain progress on our backlog

