



Motorist Modernization

Motorist Modernization Advisory Board – Phase I Monthly Meeting April 10, 2018 Neil Kirkman Building, Conference Room B-202 2900 Apalachee Parkway, Tallahassee Florida 32399 1 to 2 p.m., EST

Invitees

Deb Roby Ed Broyles Kelley Scott Pace Callaway April Edwards William Washington Lisa Cullen

Representing

DHSMV DHSMV DHSMV DHSMV DHSMV Florida Court Clerks & Comptrollers Florida Tax Collectors

Agenda

- Roll Call
- Welcome
- Review and Approval of Last Meeting Minutes
- IV&V Update
- Stakeholder Outreach Update
- Policy and Decisions Review
- MM Phase I Program Update
 - o Financial Review
 - Change Request Review
 - o Project Updates
- Communications Update
- Q&A
- Adjourn



MOTORIST MODERNIZATION ADVISORY BOARD PHASE I

Monthly Meeting Minutes Kirkman Building Conference Room B-202 March 13, 2018 1 to 2 p.m.

WELCOME AND INTRODUCTIONS

• The meeting was called to order at 1:01 p.m. Ms. Kristin Green began the meeting by welcoming the attendees, and proceeded with the roll call of board members.

Advisory Board members present included

- Pace Callaway
- o April Edwards
- o Lisa Cullen
- o Kelley Scott
- William Washington (via phone)
- Additional DHSMV members present included Terrence Samuel, Kristin Green, Koral Griggs, Laura Freeman, Sonia Nelson, Aundrea Andrades, Catherine Thomas, Felecia Ford, Chad Hutchinson, Janis Timmons, Cheryln Dent, Judy Johnson, Jessica Espinoza and Scott Tomaszewski.
- Visitors included Gary Didio and Colin Stephens from Ernst & Young, Scott Morgan, Joseph Weldon from Accenture and students from Florida State University.

REVIEW AND APPROVAL OF THE LAST MEETING MINUTES

 Ms. Kristin Green reviewed the meeting minutes from February 13, 2018. No corrections or comments were identified. A motion to approve the minutes was accepted by the board members and the February 13, 2018, meeting minutes were approved.

IV&V UPDATE

 Mr. Gary Didio reviewed the January 2018 report. The program remains well within the established performance threshold. The overall risk state is green and the program continues to improve. Mr. Didio stated the Motorist Modernization Program is the longest green project he has been associated with. The forecast milestone completion is forecasting approximately 14 days late; however, February will show only 11 days late.

STAKEHOLDER OUTREACH

Mr. Terrence Samuel stated the team distributed an email to the renewal data recipients to offer an
invite for each vendor or tax collector participating in structural testing to meet with the team individually
and ask any outstanding questions.



POLICY AND DECISION REVIEW

- POR31 Express Shipping Ms. Judy Johnson stated following the Print Card Solution UAT, the MyDMV Portal will work with the Print Card Team to draft a pending change request. The team is still waiting on the print card team to wrap up UAT for print card solutions.
- DL44 Driver License Issuance Ms. Jessica Espinoza stated there is no update regarding offering an
 option to not disclose race and ethnicity during an issuance transaction. The team will present the item
 at ESC on March 19, 2018.
- FR02 DHSMV Big Bang Approach or Staggered Ms. Catherine Thomas stated the business distributed a letter on Friday, March 2, 2018, to the insurance companies to schedule structural testing. The companies have until Friday, March 19, 2018, to select a structural testing cycle. The first testing schedule is set to begin on March 26, 2018. In addition, multiple WRAPs are being processed and interviews are occurring for OPS staff to assist with the XML conversion process. Initially, 240 contacts received the letter; however, 68 companies have responded, in addition to two vendors. 17 companies responded they no longer write insurance for the state of Florida.
- ENTP01 FDLE Enterprise Ms. Judy Johnson stated following a meeting with Diana Vaughn and the business, and after a requirements gathering meeting with FDLE, the team has scheduled another meeting with FDLE for the end of March 2018. Ms. Vaughn identified a system that FDLE currently uses, which was not identified in the scope of services for Phase I; therefore, a change request is pending to incorporate those functionalities into MyDMV Portal.

LEGAL OPINION REVIEW

• LGL11 – Ms. Jessica Espinoza stated the item pertained to the team developing business rules for temporary permit eligibility. The product owners suggested that all users should be able to issue a temporary permit regardless of what displays on the customer's record. Currently, there is nothing in statute and the team is awaiting decision from Legal.

FINANCIAL REVIEW

 Ms. Janis Timmons presented a high-level PowerPoint overview of the Motorist Modernization financials through the end of February 2018. The first slide displayed the program's total LBR requests from 2014 through 2020. The second slide displayed budget and actuals. The program's budget for this year is \$9.8M and the actuals through February is \$6.06M. The third slide displayed the budget and actuals overview. Fiscal year to date, the program's budget is \$5.2M and the actuals is \$6.06M due to overtime worked. The program's month to date was \$855,424 for budget and the actuals were \$866,477; therefore, the program is slightly over budget for the month of February. The program has \$3.795M available for the remainder of the year.

CHANGE REQUEST REVIEWS

CR#81 – External Testing Schedule Modifications – Ms. Kristin Green stated this change request is a
program level change request to modify external testing dates in the integrated master schedule. The
team is requesting to update the workplan to include the FR XML Structural Testing occurring with the
insurance companies, in addition to including agreed-upon AAMVA dates and to split out the motor
vehicle renewal testing effort to split out the Novitex testing efforts for renewals. Ms. Green displayed
the proposed schedules located in the change request. There were no questions and the change
request was motioned for approval.



- CR#101 CDLIS Inquiry Update to Common Rules Ms. Sonia Nelson stated the purpose of the change request is to modify the existing CDLIS Common Rule to indicate Social Security number (SSN) and driver license number (DL) are optional for a CDLIS inquiry. This change request will eliminate the need for the DL and SSN during a no-issuance inquiry. Ms. Nelson stated the change request will impact Enterprise Core, DL Issuance, Citation Processing and MyDMV Portal. 84.5 hours are required in the work effort for this request. There were no questions and the change request was motioned for approval.
- CR#102 CDLIS Archive AAMVA Outbound Message Stories Ms. Nelson stated the purpose for the change request is to archive stories related to AAMVA outbound messages, which were completed as part of the CDLIS data tier work effort, which began in April 2017, and concluded on August 1, 2017. The messages include HA, HY, HW and HH BizTalk endpoints. 84 hours will be removed from the backlog. There were no questions and the change request was motioned for approval.
- CR#104 CIPS Mr. Joe Weldon stated the purpose of this change request is to update the CIPS process to use the new data model. Any systems pointing to the old data model need to be updated, include CIPS. The change request also archives stories, which are located in the Renewal Notification backlog related to Novitex. The process will create a service that Novitex will call to create a renewal. Mr. Weldon displayed the various flows, which will be a part of the new process. Page 4 of the change request displayed the Novitex/CIPS process to call and perform inserts directly into the database. The change request adds approximately 31 stories to the backlog and impacts MyDMV Portal, Motorist Maintenance and Renewal Notification. The Renewal Notification stories will be archived for a total of 124 hours. The change request adds 832 hours to the DL Issuance backlog and impacts the priority order. Mr. Weldon displayed the current and proposed schedules, in addition to the work effort and where the effort is going to be worked on.
 - Ms. April Edwards asked if the change request went through the Change Control Board and noted there was no indication that the change request was vetted through the project and program managers per page 9. Mr. Weldon stated there was no feedback provided after it was sent for review and Ms. Green added that the request had been approved by the Change Control Board on March 6, 2018. There were no additional questions and the change request was motioned for approval.
- Ms. Green stated there were additional Level 1 and Level 2 change requests, which are product-owner approved. The board did not review the change requests during the meeting.

PROJECT UPDATES

- Driver License Issuance Mr. Joe Weldon discussed the work involved in the current Milestone G, which ends on April 4, 2018. Originally the work involved was to include original and replace CLP issuances, in addition to CDL transactions. The team also added an approved change request related to the print project updates. The team is currently in Sprint 23 and is showing green from a development and technical debt perspective in the sprint and red from a testing perspective. Testing is currently red because the team has been late in transferring stories to SEU for testing, in addition to testing estimates in various change requests taking a bit longer than originally planned.
 - The Policy and Procedure working group is currently on schedule and was last onsite on February 27 - March 1, 2018. The team plans to be back onsite from April 10 – 12, 2018.
 - The team recently raised risk 69, which is due to the department currently developing an RFP to replace ADLTS and the timeline is extremely close to the Phase I go-live. For mitigation purposes, the team is waiting to see if the RFP will use the same call service the department currently uses, which will cause minimum impact.
 - The team is currently being impacted by issue 39, due to a shortage in staff. The team is currently down an ASPIII and a second ASPIII is leaving within the week. Two candidates have



been identified and will be joining the team soon. The team is also short a Uniface contractor. An RFQ was recently distributed and two candidates were chosen to begin work in April 2018.

- There is a pending change request regarding an upgrade to VLS 3.0. Once operations has performed the upgrade, the DL Issuance team will draft its own change request to incorporate the same upgrade.
- Motorist Maintenance/Financial Responsibility Mr. Scott Tomaszewski stated Motorist Maintenance is currently working in Milestone F, which was scheduled for completion on March 7, 2018. The work planned for the milestone included change stories related to exam screens, medical queue and the crash out-of-state functionality and system bypass. Financial Responsibility is currently on hiatus due to developers and testers shifting to work on Motorist Maintenance; however, backend work is occurring to ensure the team is prepared to enter structural testing with various insurance companies. For the HIP Sprint, business actions and technical debt is green. Developers are currently red as they address functional testing bugs reported against the exam screens, and addressing critical bugs reported against Milestone F, HIP Sprint work. Testers are currently red and have approximately 170 hours remaining to complete the work for Milestone F. Additional testers have been added to the team within the last week and the team has targeted to complete testing objectives within the next week.
 - The team is currently tracking risk 18, which is caused by production file reload challenges that may impact structural testing and cause a delay; however, the issue is slated to be closed by March 16, 2018.
 - The team is currently involved in issue 10, which is caused by delays in conducting backlog refinement meetings impacting sprint commitment. The issue encompasses multiple facets, including maintaining the backlog from a story perspective, in addition to ensuring co-dependent systems are communicating changes. The team has set up two reoccurring refinement meetings per week with the product owners and subject matter experts to ensure stories are ready for development and work.
 - The team has no Level 3 change requests to report during this period.
- Renewal Notification Ms. Sonia Nelson stated the team is still working in Milestone F and reporting late, as the milestone was due for completion on February 6, 2018. The team is working on the driver license renewal notices. As of yesterday, the team received the first review of 10 templates for Spanish translation. A change request is being developed to add the changes to the backlog.
- CDLIS/CP Ms. Sonia Nelson stated the team is currently working in Milestone D. The HIP Sprint ends on March 19, 2018, and includes work on out-of-state citations, driver school completion and regression testing for the CDLIS H3, H5 and H7 messages. Currently, the traffic light indicators are completely green for the milestone and the sprint.
 - The team has no new risks or issues to report.
 - The team currently has two Level 3 change requests pending, which were reviewed earlier in the meeting.
- MyDMV Portal Ms. Aundrea Andrades stated the team closed out Milestone E, which ended on March 6, 2018, at which time the team demonstrated "my activity," which included account and transaction activity. The team also closed change request 370 to update common eligibility rules for cancellation 87 and 88 to view the restore date. The team also demonstrated subscription services for personal, minor and employee driver records. The team is currently working in Milestone F, which ends on May 15, 2018, and is in Sprint 25, which will include work on finishing registration renewal updates, replacement parking permit renewal update, printing electronic titles, bulk driver license record requests and scheduling BAR hearings. In addition, the team is working on five change requests, including change request 400 to replace the GatherGoGet links and updating tax collector verbiage. Change request 401 includes updating the motor voter changes, which were approved by the Department of State. Change request 402 includes working on FDLE changes for the sexual predators and offenders and what they will be allowed to do within MyDMV Portal. Change request 403 includes a batch job update for the subscription services vendors when their contact expires. Change request 404 includes



new designations, which will display on MyDMV Portal. The developers and testers are green for the sprint and milestone and are in capacity to complete the work on time.

- Informatica Ms. Cheryln Dent stated the team is currently in Sprint 3, which ends on March 19. The team is working on the data mappings, which are on schedule to complete by the end of April. The team is green in all areas, except for testing due to an infrastructure issue. The team is currently working in the conversion environment and requires the Motorist Maintenance applications pointed to that environment, which still needs to be set up.
 - The team has a pending change request to remove a task from the workplan.

COMMUNICATION UPDATE

• There was no communication update to present.

<u>Q&A</u>

There were no questions or concerns from members present.

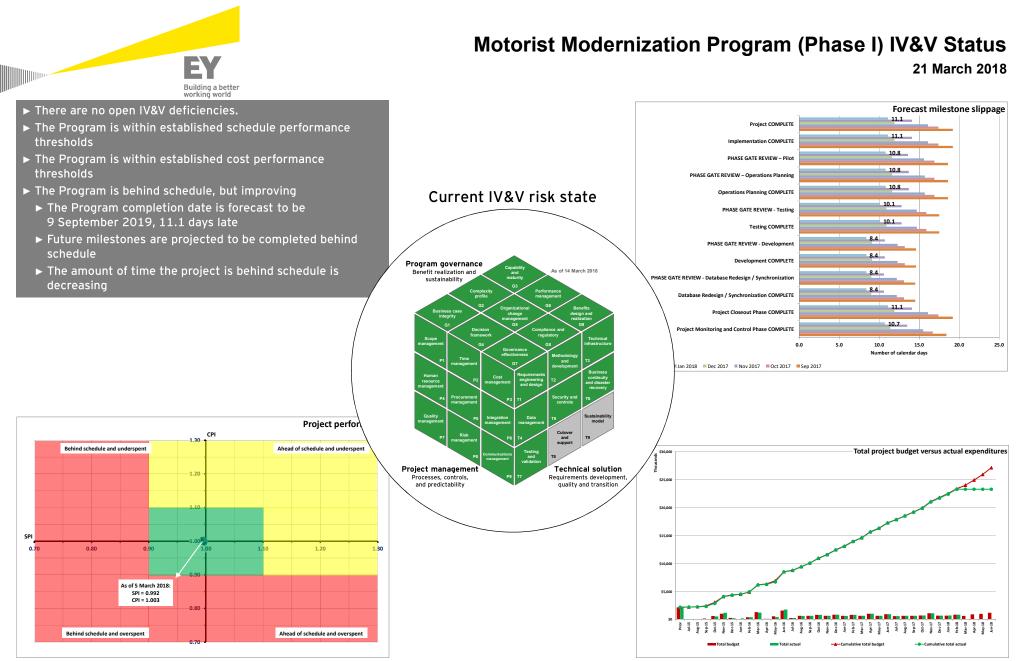
ADJOURNMENT

- Mr. Samuel adjourned the meeting at approximately 1:38 p.m.
- The next Advisory Board Meeting for Phase I is scheduled for April 10, 2018.

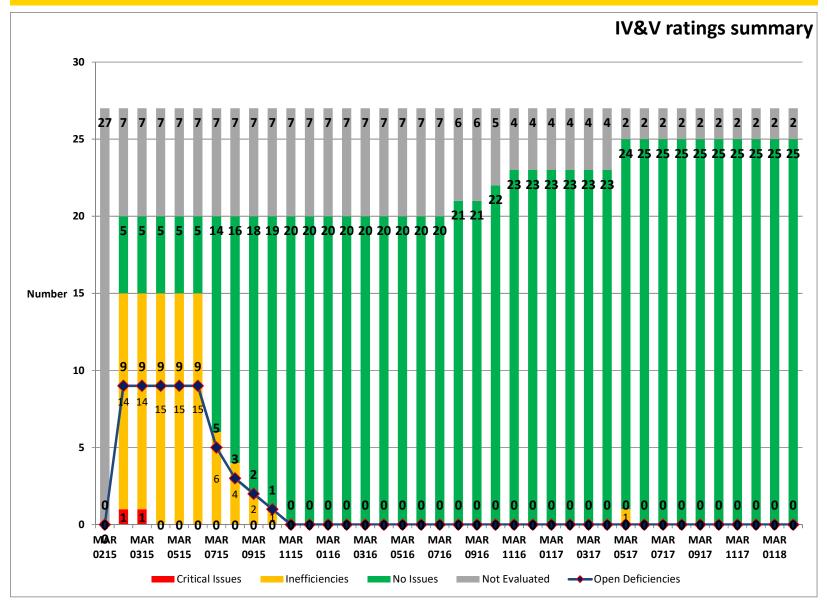
Note: Handouts at this meeting included:

Consolidated in a meeting packet and emailed to members:

MM Advisory Board Agenda	1 Page
MM Advisory Board Monthly Meeting Minutes dated 2/13/18	7 Pages
MM Phase I IV&V Status	2 Pages
MM Phase I Decision Document	10 Pages
MM Phase I Legal Document	1 Page
MM Phase I FY 17-18 Spend Plan	1 Page
MM Phase I Change Requests (81, 101, 102, and 104)	23 Pages
MM Phase I Change Request Log	3 Pages
MM Phase I Traffic Light Reports	2 Pages



Data contained in this placemat is as of 14 March 2018



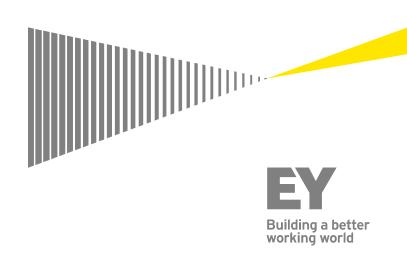
Motorist Modernization Program (Phase I) IV&V Analysis Summary

Motorist Modernization Program (Phase I)

State of Florida Department of Highway Safety and Motor Vehicles (DHSMV)

Independent verification and validation (IV&V) Monthly Assessment Report Summary *February 2018*

21 March 2018



Topics for discussion

- General IV&V overview
- Overall risk state and trending
- IV&V ratings summary
- Key indicators
- Status of key deficiency recommendations
- Overall performance
- Forecast milestone completion
- Open deficiencies and actions
- Performance improvement recommendations
- Upcoming IV&V activities

- Supporting information
 - Summary of changes
 - Open deficiencies
 - Project milestones
 - Late tasks
 - Project schedule quality
 - Project budget

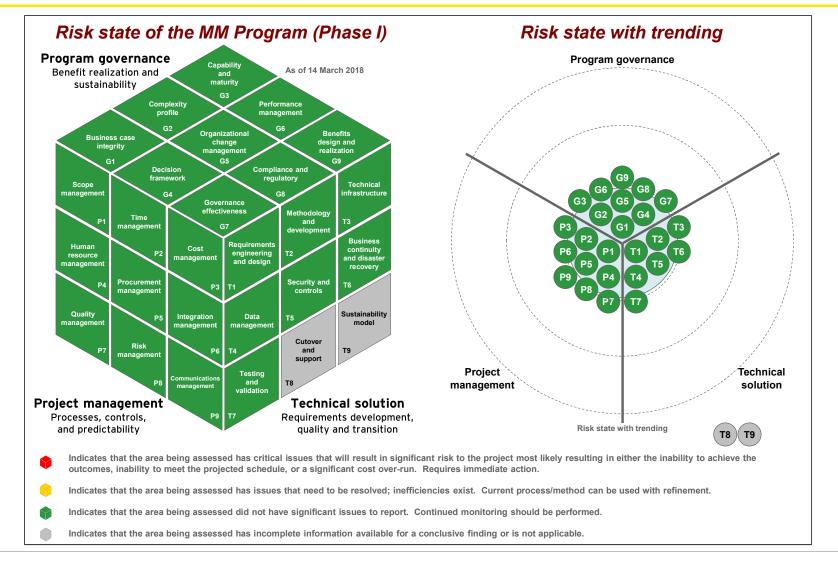
Data contained in this MAR is as of 14 March 2018

General IV&V overview

Overall IV&V risk state: Green

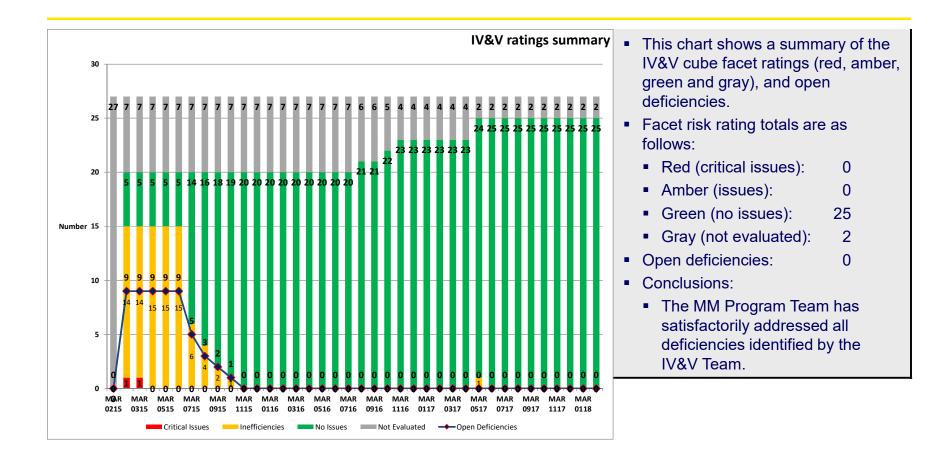
- There are no open IV&V deficiencies.
 - No additional facets evaluated
 - No new deficiencies identified since the last report
- The Program is within established schedule performance thresholds
 - ► The schedule performance index (SPI) is 0.992
 - > 22 of 2,985 total tasks (0.7%) contained in the project schedule are late
 - 2 of 1,173 total tasks (0.2%) for the current period are late
- The Program is within established cost performance thresholds
 - ► The cost performance index (CPI) is 1.003
 - The Program is currently on budget based on provided budget and spending information
- The Program is behind schedule, but improving
 - ▶ The Program completion date is forecast to be 09/09/2019, 11.1 days late
 - ► The Program is within established schedule performance thresholds.
 - Future milestones are projected to be completed behind schedule.
 - The amount of time the project is behind schedule is decreasing

Overall risk state and trending



MMP1-IVV-203BK Feb Status v2.0 Final - 20180321

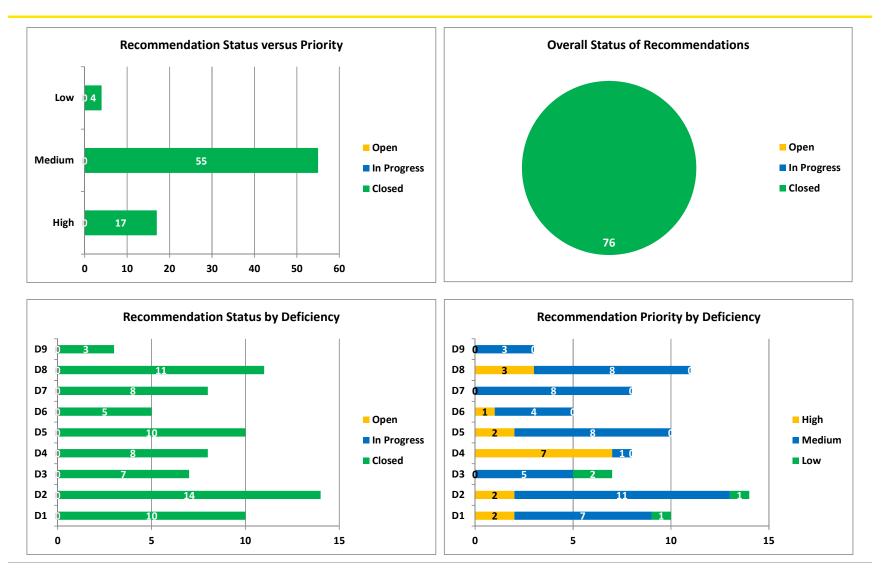
Overall IV&V ratings summary



Key indicators

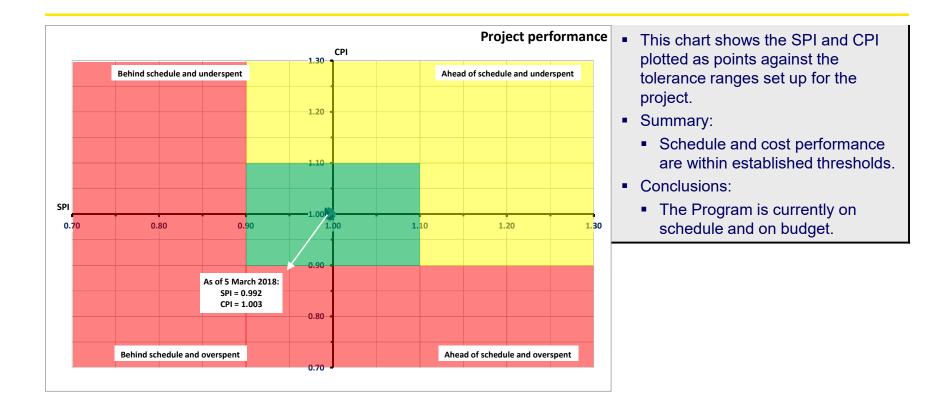
Indicator	Value	Comment
Is the project approach sound?	Yes	The overall project approach is based on industry leading practices, methodologies and tools that have been used for other DHSMV projects.
Is the project on time?	Yes	 The Program is within established schedule performance thresholds. The schedule performance index (SPI) is 0.992. 22 of 2,985 total tasks (0.7%) contained in the project schedule are late. 2 of 1,173 total tasks (0.2%) for the current period are late.
Is the project on budget?	Yes	 The Program is within established cost performance thresholds. The cost performance index (CPI) is 1.003. The Program is currently on budget based on provided budget and spending information.
Is scope being managed so there is no scope creep?	Yes	The work being completed as part of the MM Program (Phase I) is within the scope of the project as defined in the Schedule IV-B Feasibility Study.
What are the project's future risks?	Unknown	The MM Program Team has satisfactorily addressed all deficiencies identified by the IV&V Team.
Are the project's risks increasing or decreasing?	Steady	The MM Program Team has satisfactorily addressed all deficiencies identified by the IV&V Team.
Are there new or emerging technological solutions that will affect the project's technology assumptions?	No	 New and emerging technologies were considered in the Feasibility Study. None have an adverse effect on the project's technological assumptions.

Status of key deficiency recommendations



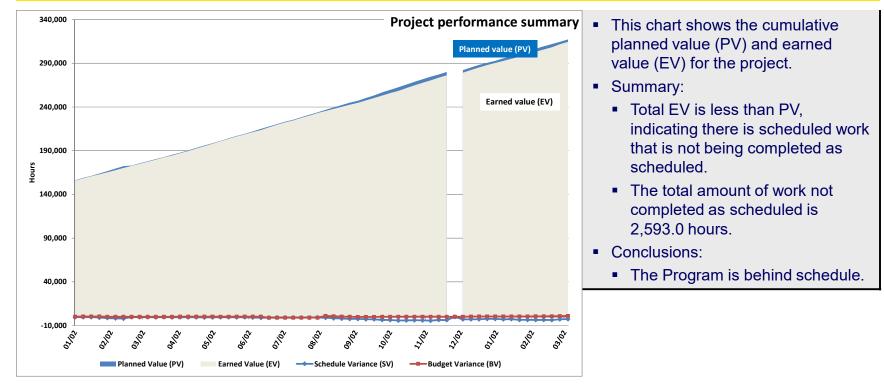
Page 7

Overall performance



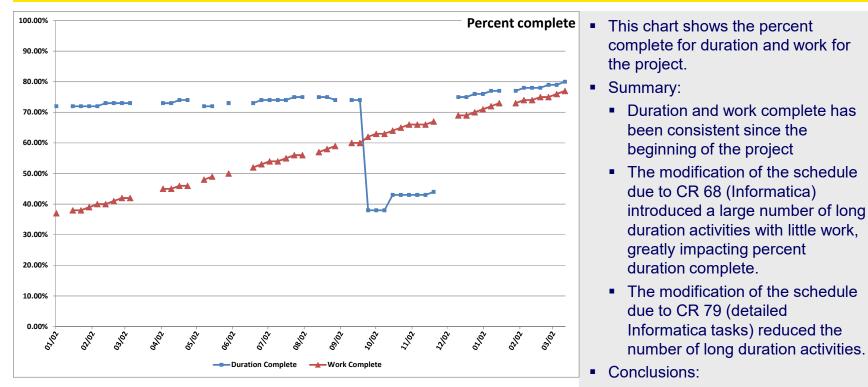
- Green area indicates within tolerance of +/- 10% for both SPI and CPI.
- Amber area indicates review is required and corrective actions may be necessary.
- Red area indicates out-oftolerance and corrective actions are necessary.

Overall performance (continued)



- Blue area indicates the cumulative PV as of the current reporting period.
- Grey area indicates the cumulative EV as of the current reporting period.
- PV is the work scheduled to be accomplished.
- EV is the value of the work actually performed.

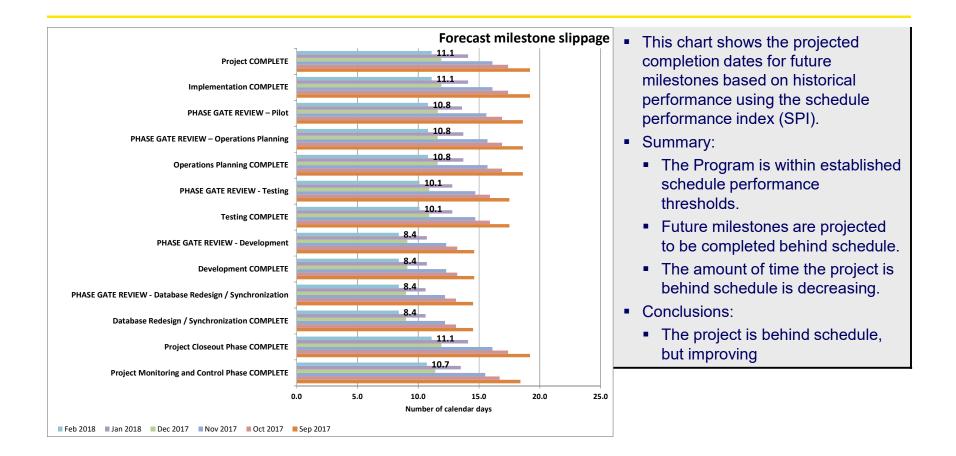
Overall performance (continued)



- Blue line is duration percent complete.
- Red line is work percent complete
- Page 10

None.

Forecast milestone completion



Open deficiencies and actions

Deficiency	Actions taken

The DHSMV MM Program Team has satisfactorily addressed all deficiencies identified by the IV&V Team.

Performance improvement recommendations

Recommendation	Progress update / resolution	Status

The DHSMV MM Program Team has satisfactorily addressed all performance improvement recommendations identified by the IV&V Team.

Upcoming IV&V activities

- Participate in IV&V and Program meetings
- Review draft and final MM Program materials provided to the IV&V Team
- Conduct interviews as required
- Schedule of immediate IV&V deliverables is as follows:

Deliverable	Planned draft	Planned final	Actual final	Comment
MAR – Jul 2017 (IVV-302BD)	08/14/2017	08/29/2017	08/21/2017	Complete
MAR – Aug 2017 (IVV-302BE)	09/14/2017	09/29/2017	09/22/2017	Complete
MAR – Sep 2017 (IVV-302BF)	10/13/2017	10/30/2017	10/20/2017	Complete
MAR – Oct 2017 (IVV-302BG)	11/14/2017	11/30/2017	11/21/2017	Complete
MAR – Nov 2017 (IVV-302BH)	12/14/2017	01/01/2018	12/21/2017	Complete
MAR – Dec 2017 (IVV-302BI)	01/15/2018	01/30/2018	01/22/2017	Complete
MAR – Jan 2018 (IVV-302BJ)	02/14/2018	03/01/2018	02/26/2018	Complete
MAR – Feb 2018 (IVV-302BK)	03/14/2018	03/29/2018	03/21/2018	Complete
MAR – Mar 2018 (IVV-302BL)	04/13/2018	04/30/2018		
MAR – Apr 2018 (IVV-302BM)	05/14/2018	05/30/2018		
MAR – May 2018 (IVV-302BN)	06/14/2018	06/29/2018		
MAR – Jun 2018 (IVV-302BO)	07/16/2018	07/31/2018		



- Open deficiencies
- Project milestones
- Late tasks
- Project schedule quality
- Project budget

Summary of changes

ltem	Description
Deficiencies addressed	There are no open IV&V deficiencies.
New deficiencies	No new deficiencies identified since the last report.
Risk ratings	No risk rating changes since the last report
Maturity ratings	No maturity rating changes since the last report.
Interviews conducted	No interviews conducted since last report
Artifacts received	Numerous artifacts received.

Open deficiencies

Supporting information

Areas and implications	Recommendations	Actions taken
None		

The DHSMV MM Program Team has satisfactorily addressed all deficiencies identified by the IV&V Team.

Project milestones

Supporting information

WBS	Title	Completion date				
VVDO		Original	Scheduled	Planned	Forecast	Actual
1.3.12	Project Monitoring and Control Phase COMPLETE	06/28/2019	06/28/2019	06/28/2019	07/08/2019	
1.4.8	Project Closeout Phase COMPLETE	06/28/2019	08/29/2019	08/29/2019	09/09/2019	
8.2	Database Redesign / Synchronization COMPLETE	05/01/2018	09/07/2018	09/07/2018	09/15/2019	
8.4	PHASE GATE REVIEW - Database Redesign / Synchronization	06/20/2018	09/07/2018	09/07/2018	09/15/2019	
8.5.10	Development COMPLETE	05/25/2018	09/13/2018	09/13/2018	09/21/2018	
8.6	PHASE GATE REVIEW - Development	07/27/2018	09/13/2018	09/13/2018	09/21/2018	
8.7.5	Testing COMPLETE	02/20/2019	04/22/2019	04/22/2019	05/02/2019	
8.7.7	PHASE GATE REVIEW – Testing	04/22/2019	04/22/2019	04/22/2019	05/02/2019	
8.8.4	Operations Planning COMPLETE	03/02/2018	12/28/2018	07/19/2019	07/29/2019	
Additional milestones will be added as the project progresses						

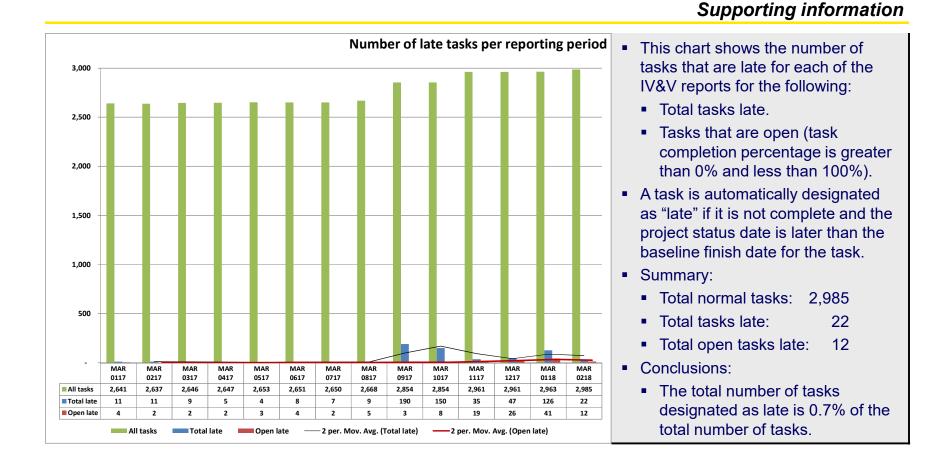
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- 1. Items highlighted are either currently late or projected to be late.
- 2. Original Original contract completion date.
- 3. Scheduled Scheduled completion date based on the latest schedule baseline.
- 4. Planned Planned completion date (should be the same as scheduled).
- 5. Forecast Based on ES calculations and the current SPI.
- 6. Actual The actual completion date

Late

Late tasks

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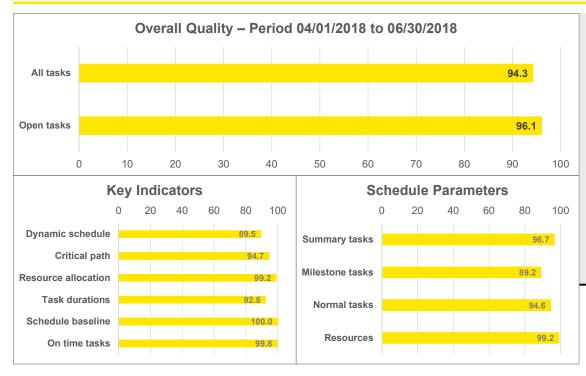
Project schedule quality Entire schedule: 11/1/2013 to 8/29/2019



- This chart shows the quality of the project schedule within each of the following areas:
 - Overall quality with trending
 - Key indicators
 - Schedule parameters
- Summary:
 - Overall quality: 94.6
- Conclusions:
 - Overall schedule quality is consistent and excellent

- Dynamic schedule Task dependencies and constraints
- Critical path Task dependencies
- Resource allocation –Resource assignments
- Task durations Task durations other that 8 to 80 hours
- Baseline Full baseline defined for all tasks
- On time tasks Tasks that are not late

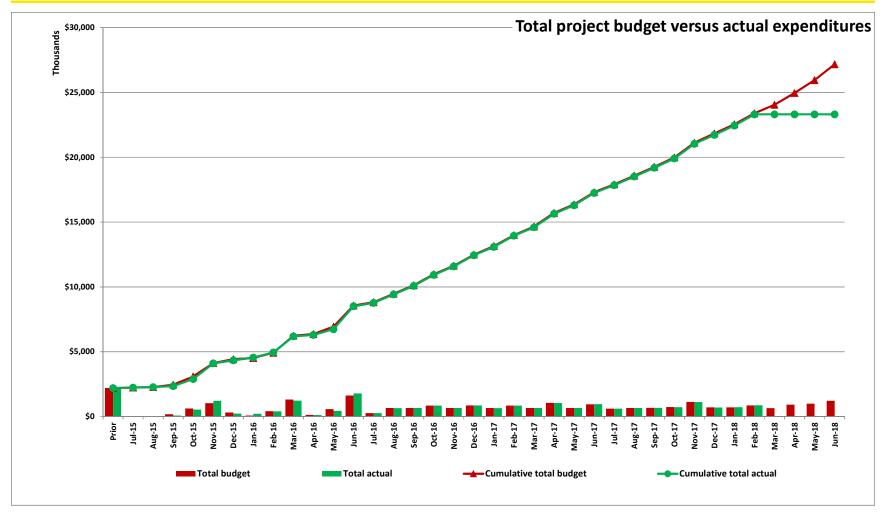
Project schedule quality Period: 04/01/2018 to 06/30/2018



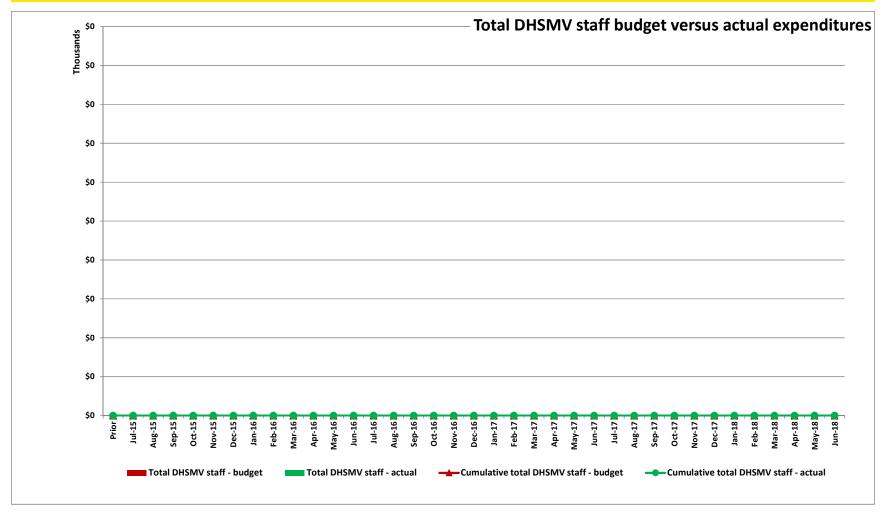
- This chart shows the quality of the project schedule within each of the following areas:
 - Overall quality with trending
 - Key indicators
 - Schedule parameters
- Summary:
 - Overall quality: 94.3
- Conclusions:
 - Overall schedule quality is consistent and excellent

- Dynamic schedule Task dependencies and constraints
- Critical path Task dependencies
- Resource allocation –Resource assignments
- Task durations Task durations other that 8 to 80 hours
- Baseline Full baseline defined for all tasks
- On time tasks Tasks that are not late

Project budget Total project funding



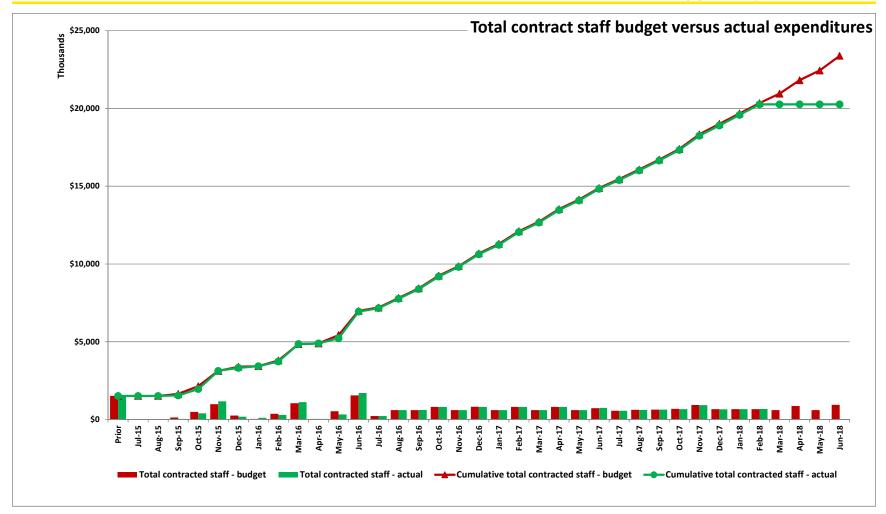
Project budget DHSMV staff funding



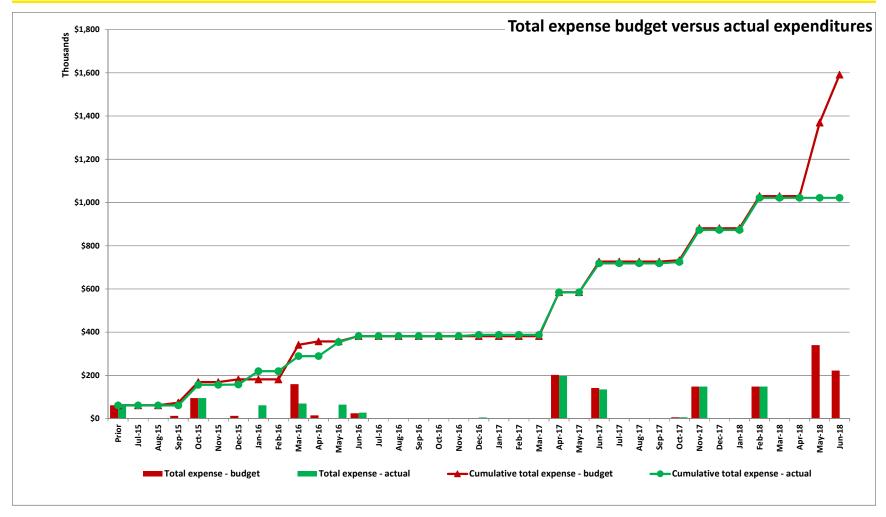
Project budget Contract staff funding

Supporting information

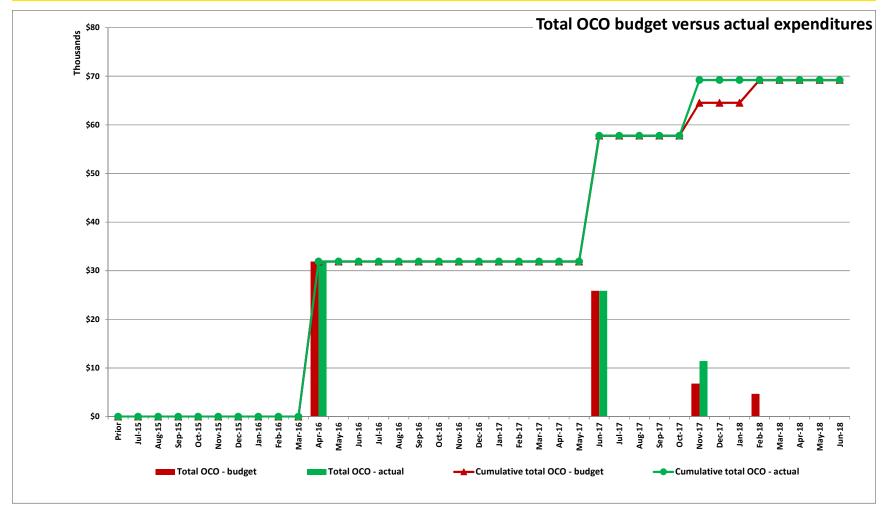
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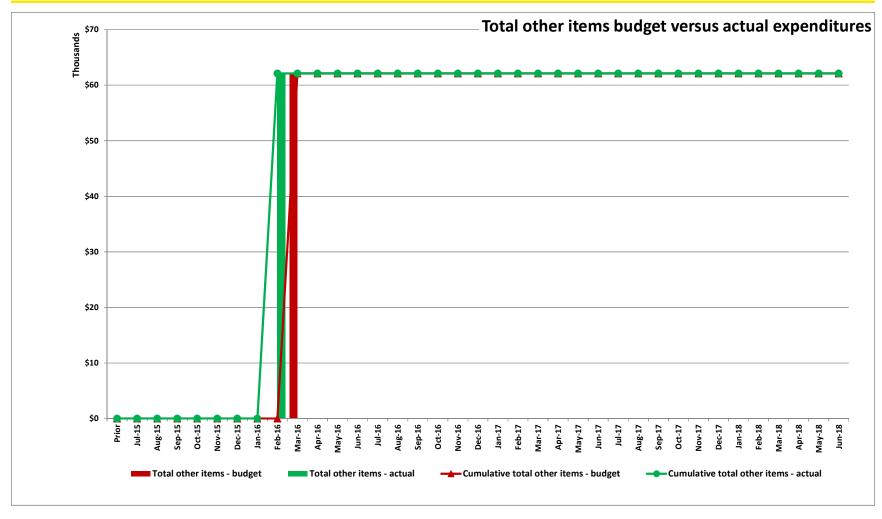
Project budget Expense funding



Project budget OCO funding



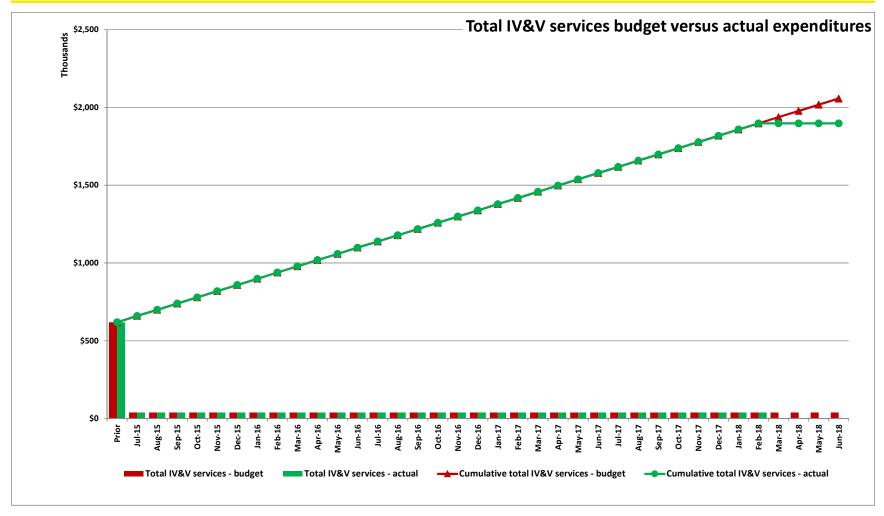
Project budget Other items funding



Project budget IV&V services funding

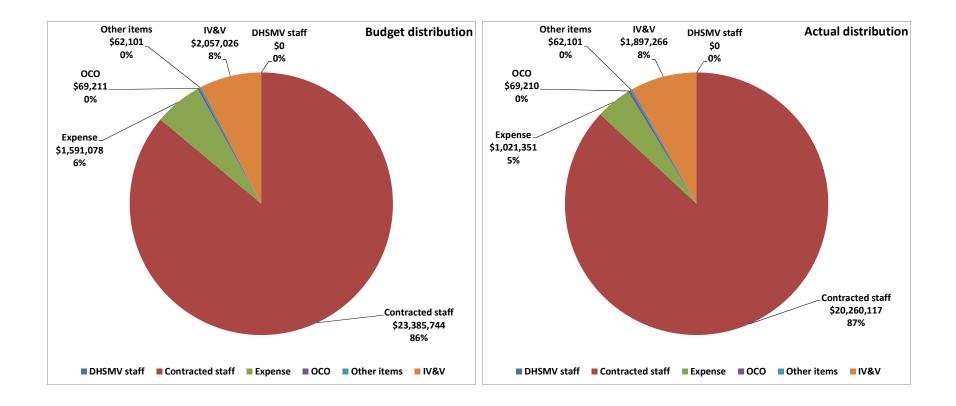
Supporting information

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Project budget Budget and actual distribution

Supporting information



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Item No.	Add Date	Function Area	Requested Functionality	Recommendation/ Advisory Board (AB) Comments	Bureau Chief Recommendation/ Approval by Name(s)	AB Status	AB Date	Executive Steering Committee (ESC) Comments	ESC Status	ESC Close Date
POR31	01/13/17	Express Shipping	Currently the department allows customers to request express shipping of their driver license/ID card by supplying P&I with their personal express shipping account number for various providers (FedEx, UPS, DHL). It was decided previously by the ESC that the new Portal application will allow expedited shipping for Driver License/ID card issuances. Should we require the customer provide an account number or should we set a fee amount and bill the department's account for shipping?			Require additional information		 03/08/17 Update Sent a request for pricing to Alissa Hoban who reached out to Trey Collins. Alissa Hoban provided the current price sheet for the various options. 03/16/17 Update Aundrea Andrades presented the current pricing for Priority Overnight, FedEx Standard Overnight and FedEx two day overnight to the ESC. Aundrea suggested creating a table indicating the correct amounts for each service based on the zones and the board members agreed that it would be beneficial to use the pricing method moving forward. ESC requested information on how quickly we can process the issuance and what is the normal speed. 04/25/17 Update All mail received by 3:30 p.m. in the mail room will be delivered as follows: Priority Overnight will arrive by 10:30 a.m. next day FedEx Standard Overnight - Commercial will arrive by 8:00 p.m. next day FedEx Standard Overnight - Residential will arrive by 8:00 p.m. next day FedEx 2-Day will arrive by 10:30 a.m. 2nd day 		
POR31 Cont	01/13/17	Express Shipping				Require additional information		 4/27/17 Update The ESC decided that we will give the customer 3 options for express shipping. The system will calculate the fee based on the shipping option and zone. The system will display the expected delivery date for each option. 05/17/17 Update As of the last update, the legislative bill did not pass. The team would like directions for the next steps. 	Require additional information	

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POR31 Cont	01/13/17	Express Shipping				Require additional information		 05/18/17 Decision The department will continue with previous plan. 05/22/17 Update Deb Roby emailed a copy of the Card Print Solution contract and the following notes: I have attached a few pages with language from the card print solution contract regarding expedited printing. The contract only addresses two types of printing and mailing for credentials. 1. Standard processing with first class mailing 2. Expedited processing with next business day delivery The contractor is required to produce separate invoice details for the expedited credentials with the shipment tracking information, in addition to the regular invoices. There are specific prices identified for each type of credential processing and mailing (regular and expedited/overnight) during the term of the contract and the extension periods. 		
POR31 Cont	01/13/17	Express Shipping				Require additional information		 O7/01/17 Update We submitted the items below to the Print Card solution team to get clarification from Morpho Trust: Request to use customer number in addition to Driver License number in the data exchange. Request clarification on the label, such as what type and what will be printed (on the label). What type of tracking information will be provided? The team indicated that they were focusing on the print solution only because that was their number one priority. The team also stated that since the bill did not pass no further work would be done pertaining to this issue. O7/27/17 Update The MYDMV Portal team will resume discussion with the Print Card Solution team after the UAT date for the new cards. O2/12/18 Update Following Print Card Solution UAT, the MyDMV Portal team will work with the Print Card Team to draft a pending change request. 	Require additional information	
POR31 Cont	01/13/17	Express Shipping				Require additional information		O3/26/18 Update Portal team members met with developers to review the express shipping requirements. Team members created flow diagrams and another meeting will be scheduled to review with the business partners.	Require additional information	

Item No.	Add Date	Function Area	Requested Functionality	Recommendation/ Advisory Board (AB) Comments	Bureau Chief Recommendation/ Approval by Name(s)	AB Status	AB Date	Executive Steering Committee (ESC) Comments	ESC Status	ESC Close Date
DL44	01/18/18	Driver License Issuance	The team will be submitting a CR for updating Race and Ethnicity during an issuance transaction. Some of the team members would like to know if customers will have the option for not disclosing their race/ethnicity. PO Recommendation Which of the following best identifies your ethnicity? (<i>Should be first</i>) H = Hispanic or Latino N = Not Hispanic or Latino U = Unknown % = I choose to not disclose Which of the following best identifies your race? W = White B = Black or African American	02/13/18 Update The following recommendations were provided: FCC: Race - Required Ethnicity - Optional TC: Race - Required Ethnicity - Optional State: Race - Optional (Self selected) Ethnicity - Optional (Self selected)		New Item		04/09/18 Update Statistics: Of 18,775,685 customer records, 478,309 have "Other" listed as their race. AAMVA Surveys: Race/Ethnicity - December 2017 Of 31 responses, 20 do not collect race/ethnicity, 11 collect. Of the 11 that collect race/ethnicity o 1 - both the clerk and customer take part in determination. (LA) o 9 - customer is asked or fills out application to indicate race/ethnicity.	New Item	
FR02	08/14/17	FR	The FR team is looking for a decision as to whether we should roll out the insurance companies XML onboarding as a "Big Bang" approach or a "Staggered" approach. We have more than 500 insurance companies that need to be moved to the new system. They will have more than a year for structured testing and preparing for the conversion, as FR development is complete in January 2018. We groomed our requirements to go with the "Big Bang" approach.			Require additional information		08/17/17 Update ESC would like to postpone making a decision until we can finish development of XML and get 4-6 companies structural testing and see how many issues they are having. Hopefully will have an answer by the next ESC meeting. 09/21/17 Update FR team still working on getting confirmations from insurance companies/vendors to start structural testing. State Farm Ins. has backed out. Farmers, Mercury, Verisk and Lexis Nexis are still on board to be involved in the pilot. Diana suggested that we go ahead and start the structural testing with the ones that have confirmed within the next week. 10/24/17 Update The team spoke to Pat Porter and we have 5 confirmations from insurance companies/vendors to start structural testing.	Require additional information	
FR02 Cont	08/14/17	FR		Option 3: DHSMV Big Bang + Phased Vendor/Companies Roll-out - Change requirements to accept Flat Files and Old XML in New FR system - Stage 1: New FR system will process all existing files (Big Bang for department. No changes to vendors/companies) - Stage 2: Vendors/companies will roll out over X amount of time to the new XML (Drop dead date TBD) - 2 Large Deployments <i>CR Required</i> High level Estimated hours - 2,100 (not including testing)		Require additional information		Progressive (Flat file) AIG (XML/Flat) Farmers (New to FL- XML) Verisk (vendor-XML/Flat) United Automobile (Flat file) The team is reviewing the test scripts that SEU provided. The XML Deliverable 48 will be finalized by 10/25/17. The drafted manual has not been sent out yet, but have asked for feedback from some companies on items that they thought might be confusing. We are looking for a firm date from the business when we plan to provide the manual draft to all pilot insurance companies/vendors. 11/13/17 Update Draft XML Manual has been published on the Department's FR website. FR has created a spreadsheet to track the progress on SharePoint and are having weekly conference calls with pilot companies. FR will send a letter to all insurance companies listed with OIR in an attempt to reach companies that may not be aware of the changes.		

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FR02 Cont	08/14/17	FR				Require additional information		 12/06/17 Update The pilot companies are still working through development issues on their side. The team's holding weekly conference calls with the companies to answer any questions or concerns. Currently, they are not ready to start structural testing. DBA's are assisting SEU with protecting the records needed for the testing (Curt is helping with this) Pat Porter is working on the letter to all insurance companies listed with OIR. 12/19/17 Update Last week's conference call was canceled, but the team is continuing the weekly calls and working through any issues or questions they are still having. The test data that has been locked down was confirmed by another team and it's ready to go. Test data records were placed in the companies output folders for the first round of structural testing.	Require additional information	
FR02 Cont	08/14/17	FR				Require additional information		 12/19/17 Update Continued We are following up with the pilot companies as to where they are with modifying their systems. United Auto Insurance stated they are in the process of getting their software up to speed, and hoping to convert to XML after the new year. AlG has sent and processed files successfully and will start structural testing hopefully this week. Verisk has not started anything as of yet, they are experiencing production issues. They have verified they can see the folders, but no further update at this time. The Stage Environment is being set up for January 2018 for all companies to use to structured test. 01/04/2018 Update The Stage Environment is due to be ready by January 8, 2018. Pat Porter has completed the letter to the insurance companies and it is in the review process at this time. This letter includes important dates as well as a January 31, 2018, deadline to have a contact person identified and an email address for structural testing. 		

Item No.	Add Date	Function Area	Requested Functionality	Recommendation/ Advisory Board (AB) Comments	Bureau Chief Recommendation/ Approval by Name(s)	AB Status	AB Date	Executive Steering Committee (ESC) Comments	ESC Status	ESC Close Date
FR02 Cont	08/14/17	FR				Require additional information		01/04/2018 Update Continued We are still holding the weekly pilot company testing progression call. AIG is moving quickly with their structural testing and haven't run into any major issues. Verisk has been struggling with production issues. One issue was related to AST, as their reload file was too large. We were told there were no limitations. Also, there was an anti-virus issue with files timing out. Verisk still has not started any pilot structural testing. United Automobile is having a problem related to the dummy NAIC codes we provided and getting them programmed in their system. The FR team is setting up a conference call with them and our technical team to help solve their issues. At this time, they have not started any pilot structural testing.	Require additional information	
FR02 Cont	08/14/17	FR				Require additional information		O1/12/2018 Update The Stage Environment is ready to begin structural testing with the insurance companies. The team's continuing the weekly pilot company progression calls, but last week no companies were on the call. This week all three companies participated. Per Leadership's request for one of the top five largest independent companies to join testing, the business had a conference call with Allstate and USAA regarding participating in some pre-structural testing. Allstate requested a letter with the directive that DHSMV's converting to total XML. USAA is talking to upper management as they have funding needs for the development of XML.	2	

Item No.	Add Date	Function Area	Requested Functionality	Recommendation/ Advisory Board (AB) Comments	Bureau Chief Recommendation/	AB Status	AB Date	Executive Steering Committee (ESC) Comments	ESC Status	ESC Close Date
FR02 Cont	08/14/17	FR			Approval by Name(s)	Require additional information		 01/12/2018 Update Continued The FR team held a conference call with United Automobile Ins Co. with our tech team. The recommendation was it might be easier for them to start structural testing now that the stage environment is ready, since they are having problems with the mocked/test data not originally generated from their third party vendor's system. We are looking for them to submit their files to the stage environment, allowing us to smoke test the environment with an actual insurance company. AIG is working through testing. They have nine tests that he did not get the expected results. They need a developer to look at it. Verisk said due to production issues they haven't started yet. 01/25/2018 Update The team's continuing the weekly pilot company progression calls. This week all three companies participated. The insurance letter was approved and mailed out to the companies on January 18. The team is getting responses from the companies with their contact person and phone numbers. We will have approximately 159 accounts to bring over to XML throughout this year; 592 companies. 		
FR02 Cont	08/14/17	FR				Require additional information		 01/25/2018 Update Continued The stage environment had an issue with the verification batch job not working. Jon Hall found the solution and corrected the issue. Verisk still has not started with any testing. AIG is working through their test cases. United Auto Insurance Company is moving slowly. The team would like to start moving companies over to the stage environment. Allstate and USAA have not responded with any additiona information regarding helping with structural testing. We are reaching out to them again now that they have received the letter. The final XML manual edits have been completed and posted to the Department's FR website. 02/12/2018 Update The business is moving forward to establish points of contact to coordinate final structural testing for all insurance companies by December 2018. Out of the Pilot Testing, it was discovered a production issue impacting RELOAD would impact OMM. Coordinating resolution with ISA Production staff. 	1	

Item No.	Add Date	Function Area	Requested Functionality	Recommendation/ Advisory Board (AB) Comments	Bureau Chief Recommendation/ Approval by Name(s)	AB Status	AB Date	Executive Steering Committee (ESC) Comments	ESC Status	ESC Close Date
FR02 Cont	08/14/17	FR				Require additional information		 O3/02/2018 Update The team sent a letter Friday, March 2, 2018, to the insurance industry for additional communication regarding structural testing notification and signing up for the testing cycles. The letter states the companies have until COB on Monday, March 19, 2018, to select their testing cycle. If they fail to reply, a structural testing period will be assigned to them. The first testing cycle will begin on March 26, 2018, and the last testing cycle will be completed on December 14, 2018. ISA is currently working on a Reload Wrap and are planning on this being completed by March 16, 2018. The Purge Wrap has about one and a half weeks left of testing. Interviews are being conducted for OPS staff to assist with the XML conversion process. 		
FR02 Cont	08/14/17	FR				Require additional information		O3/23/2018 Update The Business is continuing to schedule the insurance companies strutural testing cycle period. Testing cycles 10 15 are no longer available. Total Insurance Companies - 336 (not including 4 vendors) Signed Up Companies - 117 (including 2 vendors) Not signed up Companies - 221 The OIR meeting was held on Thursday, March 22, 2018, to discuss the XML onboarding process. The team requested assistance with contacting the insurance companies that have not responded. OIR will look at communication methods (email blast/newsletter) to reach out to the companies and "CEOs." Interviews are completed for the OPS staff to assist with the XML conversion process. The plan is to hire five people.		

Item No.	Add Date	Function Area	Requested Functionality	Recommendation/ Advisory Board (AB) Comments	Bureau Chief Recommendation/ Approval by Name(s)	AB Status	AB Date	Executive Steering Committee (ESC) Comments	ESC Status	ESC Close Date
ENTP01	06/12/17	Enterprise	As part of the Modernization effort, we are merging our DL and MV databases, which involves combining our customer records to a single record, which reflects both DL and MV. This process also means that we must define a clear set of business rules as it pertains to the customer and their addresses; both mailing and residential. The address rules also have an impact on our business customers. Mailing Address Residential Address		Abbroval by Name(s)	Require additional information		 06/15/17 Update Asked FDLE about the mailing address change for sexual offender/predator. 07/10/17 Update Address business rules will be discussed in the GHQ workshop. 07/25/17 Update The GHQ workshop was held on 07/24/2017. During the workshop we documented the address rules for IFTA/IRP, Titles, Registrations and Dealer Services. Once these business rules are transcribed, we will submit a change request to implement the new business rules. 08/17/17 Update Contacted Stephanie Duhart to schedule a discussion with FDLE. 10/23/17 Update Meeting scheduled for November 1, 2017, with FDLE. 11/01/17 Update Meeting offered in the new Portal. OMM will create a sign-off document for approval of access to new services for sexual predators/career offenders. 12/08/17 Update FDLE approval document is being reviewed. 		
ENTP01 Cont	06/12/17	Enterprise				Require additional information		 12/20/17 Update FDLE Document review is complete and ready for submission to FDLE. 01/08/18 Update Pending Business review. 02/12/18 Update Meeting scheduled with Diana and the business to discuss the FDLE document before submission to FDLE. 03/07/18 Update Following the meeting with Diana and the business, a change request is being developed to incorporate a sexua predator and career offender real-time update for FDLE. 03/19/2018 Update Next FDLE meeting scheduled for April 13, 2018, at 1 p.m. 		

Motorist Modernization Phase I Legal Opinion / Statute Analysis

Item	Team	Issue	Recommendation	Add Date	ESC	Close Date	Comments
No.					Status		
		The team will be developing the business rules for Temporary Permit eligibility and would like to know if it is acceptable to modify the rules to allow issuances of temporary permits, even when the customer has an existing sanction or correspondence that restricts issuance of a credential. A recommendation is requested for the following eligibility options: 1. Class E Temporary Permit	The Product Owners recommend that this change be allowed since Temporary Permits are becoming transactions that will be saved in history, with the understanding that QA will be performed on such transactions. The Common Rule team is requesting legal review to ensure that this is not contradictory to current statute. See 322.07 (2). 322.07 Instruction permits and temporary licenses.— (2) The department may, in its discretion, issue a temporary permit to an applicant for a Class E driver license permitting him or her to operate a motor vehicle of the type for which a Class E driver license is required	Add Date	Status		
			while the department is completing its investigation and determination of all facts relative to such applicant's right to receive a driver license. Such permit must be in his or her immediate possession while operating a motor vehicle, and it shall be invalid when the applicant's license has been issued or for good cause has been refused.				





Motorist Modernization Financials





Motorist Modernization Phase I Financial Review



Phase I LBR Requests – Total Project

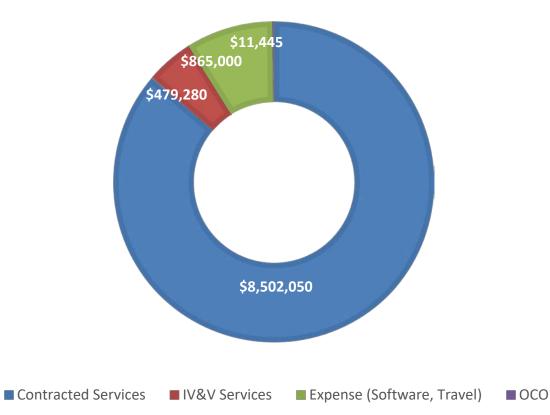
Fiscal Year		Total Request	Cor	ntracted Services		IV&V Services	Ехр	ense (Software, Travel, etc.)		ΟርΟ
2014-2015	\$	2,500,000	\$	1,514,762	\$	619,186	\$	61,478	\$	-
2015-2016	\$	6,362,609	\$	5,468,933	\$	479,280	\$	382,501	\$	31,895
2016-2017	\$	8,749,351	\$	7,907,512	\$	479,280	\$	336,688	\$	25,871
2017-2018	\$	9,857,775	\$	8,506,720	\$	479,280	\$	865,000	\$	6,775
2018-2019	\$	7,536,000	\$	6,976,720	\$	479,280	\$	80,000	\$, _
2019-2020	\$	1,823,620	\$	1,803,620	T		\$	20,000	\$	_
2015 2020	7	1,020,020	4	1,000,020			•	20,000	•	
Total	\$	36,829,355	\$	32,178,267	\$	2,536,306	\$	1,745,667	\$	64,541

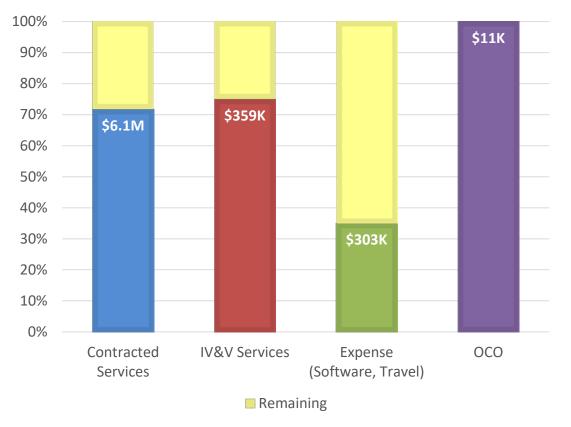
Motorist Modernization Phase I Financial Review



Budget and Actuals: Current Fiscal Year through March 31, 2018

BUDGET: \$9,857,775





ACTUALS: \$6,777,523

Motorist Modernization Phase I Financial Review



Budget and Actuals: Overview

Description	Budget Total	Actuals to Date	Variance (Budget to Actual)
Fiscal Year 2017-2018 Total Funding	\$9,857,775		
Fiscal Year to Date	\$6,783,258	\$6,777,523	(.08%)
Month to Date (March 2018)	\$693,120	\$715,438	3.22%
Remaining Funds	\$3,080,252		













100

General Information	General Information							
Agile Project Name	Motorist Modernization Phase I – Enterprise Team							
Change Request Title	Standard Field Form Number							
Change Requested By	Cheryln Dent							
Product Owner	Chad Hutchinson							
Date Requested	03/16/2018							

Change Request # (To be assigned by CCB Chair)

Change Request # (10 be assigned by CCB Chan)	100
New Request	Resubmitted / Amended Request

Change Request Information (completed by the requestor)

Description of Change: The formula to calculate the form number used in DL Issuance was adjusted after it was developed. This is a request to change the current implementation to generate form numbers to handle transaction volumes over 9999.

Classification: Critical

Due to the level of classification (Level III) and potential impact to the scope, schedule (on the critical path, milestone impact, and/or >10 business days/81 hours), and/or budget (>\$500, increase to overall program budget), this change request must be reviewed by the Change Control Board and approved by the Executive Steering Committee in accordance with the MM Phase I Program Management Plan.

Change Request Type: (*This change is associated with the following.*)

New (Unplanned/Missed) Work Effort

Re-work Removal/Archival

Business Need / Justification (completed by the requestor)

Description: Form numbers are not just sequence numbers. It is a way to detect fraud. For example, If the last 4 digits are 8898, then the office ID should be associated with Internet transactions. There's no way field offices should have 8898 as part of their form number since it would be highly unusual for a field office to generate that many transactions (that should cause questions). Using a random character generator, could allow fraudulent form numbers to be produced. The current algorithm only allows a maximum of 9999 in the last four positions. The proposed solution is a new algorithm to handle transaction volumes over 9999.

Impact Analysis

Requirements Change Description:

This is an update to RQ22051 – Standard Field Form Number (http://blueprtvip01/?ArtifactId=22051) and the way it was implemented. The formula to calculate the form number used in DL Issuance was adjusted after it was developed. It was never the intent to allow all characters in the last 4 characters. However, in the unlikely case the last 4 characters are all alpha, vowels will not be used to prevent the spelling of inappropriate words.

<u>DL Issuance Impact</u> Estimate: 1 Hour refinement 12 Hours – Development

2 Hours – QA



4 Hours – SEU Testing					
19 Total Hours					
Portal Panaval CDUS/CD Operations Impact					
Portal, Renewal, CDLIS/CP, Operations Impact					
No impact. No changes required.					
MM Impact					
MM has this as planned work in their Milestone G (estimated 100 hours).					
Technical Change Description:					
The system will generate the form number using the following:					
• The first 3 characters of the form number use one alpha and two numeric characters (e.g. Q02),					
representing the Issuance office number; e.g. RQ22820: Standard Field - Office ID					
• The next 6 numeric characters will use - Date YYMMDD (is this the current date?)					
• The last 4 characters is a sequence number generated which includes zero – 9 until value reached =					
9999, then first number substitutes with alpha (A-Z) until the value reached (Alpha)999. Ex: Alpha					
character followed by 3 numeric characters; (e.g. Q011702280001, Q01170228A001)					
Associated Wrap Number? N/A					
Impact on Backlog:					
Impact on Schedule:					
No Project / Program schedule change Project / Program schedule change					
Schedule Change Description: No schedule change.					
Change may be addressed within:					
New Milestone Existing Milestone New Sprint Existing Sprint					
Provide detail for when this change will be implemented: The DL issuance team will implement re-					
work during Milestone Group J (6/28/18-9/12/18) and Motorist Maintenance has this as planned					
work in their Milestone G (estimated 100 hours).					



D Re 3245 C 3246 3247	CR28, CR91 CR28, CR91 CR28 CR28	% Complete 0% 0%	High Duration/Fixed Finish	Sprin	TONE GROUP J t 27	Duration 53 days 14 days	Thu 6/28/18 Thu 6/28/18	Finish Wed 9/12/18 Wed 7/18/18						
3246 3247	CR28 CR28	0%		Sprin	t 27	14 days	<mark>6/28/18</mark> Thu 6/28/18	9/12/18 Wed						
3247	CR28	0%					6/28/18							
				Sprin	+ 20									
3248 (CR91/CR28	0%		1	1 28	15 days	Thu Wed							
			3248 CR91/CR280% Sprint 29 15 days Thu 8/9/18 Wed 8/9/18											
3249	249 CR28 0% DL HIP Sprint - Milestone 8 days 7hu Group J					Thu 8/30/18	Tue 9/11/18							
3250 CR28 0% DL Milestone DL Milestone 1 day Wed 9/12/18 9/12/18							Wed 9/12/18							
Proposed Schedule: No change to planned IMS schedule requested. Impact on Cost: No direct impact to the Motorist Modernization Phase I budget. This work effort will be performed by existing resources.														
Resources Needed to Support this Request Program (P) Work % Allocation to or Effort Program Operational (O) (Hours)														
DL Issuance Team P 19 100%						100%								
Motoris	st Maintena	nce Team	1		Р	100								
				Total		119								
Nork Ef	ffort: 119 h	ours of e	ffort for DL issu	uance a	nd Motorist Mainten	ance tear	ns.							



Impact on Training: None identified.				
Impact on Policies and/or Procedures: No impacts.				
The project/program manager attests that all impacts and alternatives have been vetted by the following members:	List Individual Name(s) & Review Notes			
Product Owner	Chad Hutchinson			
Scrum Master	Sabrina Mirville, Pavel Machado			
🛛 Program Manager	Cheryln Dent			
Sr. Business Analyst	Jessica Espinoza			
🔀 Lead Developer / Software Architect	Thomas Culbertson			
🔀 Enterprise Technical Team Representative	Thomas Culbertson			
🔀 Testing Manager	Barbara Peacock			
🔀 LDO Representative	Jennifer Ford/Sarah Pope			
🔀 Financial Representative (DAS/OFM)	Steve Burch			
Other Operational / Business Manager(s) OMM Communications Consultant	N/A			



Change Control Board Recommendation					
Decision: 🔀 Approve	🗌 Reject	🗌 Defer	□ N/A		
Comments: Recommended for approval by CCB members on 4/3/18.					

Advisory Board Recommendation						
Decision: 🗌 Approve	Reject	Defer	□ N/A			
Comments:						

Executive Steering Committee Decision				
Decision: 🗌 Approve	Reject	Defer		
Comments:				

Approver	Signature	Date
Terry Rhodes Executive Director, DHSMV		
Diana Vaughn Deputy Executive Director, DHSMV		
Robert Kynoch Director of Motorist Services, DHSMV		
Boyd Dickerson-Walden Chief Information Officer, DHSMV		
Deb Dobson Program Manager – FLOW, DHSMV		



General Information	
Agile Project Name	Motorist Modernization Phase I – CDLIS/Citation Processing
Change Request Title	Citation Processing – Archive IVR FTC Clearance Reconciliation Report
	Process Stories
Change Requested By	Sonia Nelson
Product Owner	Deborah Todd
Date Requested	March 20, 2018

Change Request # (To be assigned by CCB Chair)		107
🛛 New Request	Resubmitted / Amended F	Request

Change Request Information (completed by the requestor)

Description of Change:

The purpose of this change request is to archive stories related to IVR FTC Clearance Reconciliation Report Process.

Classification: Critical

Due to the level of classification (Level III) and potential impact to the scope, schedule (on the critical path, milestone impact, and/or >10 business days/81 hours), and/or budget (>\$500, increase to overall program budget), this change request must be reviewed by the Change Control Board and approved by the Executive Steering Committee in accordance with the MM Phase I Program Management Plan.

Change Request Type:

New (Unplanned/Missed) Work Effort

New (Expanded) Work Effort

__ Re-work ≪ Removal/Archival

Business Need / Justification (completed by the requestor)

The mainframe process for this report was rendered obsolete due to the BOA Gateway Biller solution that was implemented last year. The accounting team has a new process in place for reconciling IVR payments which is independent of the mainframe.

Impact Analysis

Requirements Change Description:

Archive stories.

Technical Change Description:

N/A

Associated Wrap Number? N/A

Impact on Backlog:

100 hours (estimated effort) will be removed from the backlog.

The following stories will be archived by this Change Request -

No. Story ID - Description

1	FR17142 - IVR FTC Clearance Reconciliation Report Process - Generate/Load Reconciliation Report to SharePoint
2	FR17141 - IVR FTC Clearance Reconciliation Report Process – Retrieve ROA Remit Transaction File

- 2 FR1/141 IVR FTC Clearance Reconciliation Report Process Retrieve BOA Remit Transaction File
- 3 FR17126 IVR FTC Clearance Reconciliation Report Process Retrieve IVR Transaction File



Impact on Schedule:							
No Project / Program schedule change Project / Program schedule change							
Schedule Change Description: No change.							
Change may be addressed within:							
New Milestone Existing Milestone New Sprint Existing Sprint							
Provide detail for when this change will be implemented:							
Milestone D. Milestone began on October 4, 2017, ends March 12, 2018. These stories estimated 100							
hours of work will be archived upon approval of this request.							
Current Schedule:							
Task Name	Duration	Start	Finish				
Team C - CDLIS & Citation Processing	478 days	Wed 7/27/16					
MILESTONE GROUP D	114 days	Wed 10/4/17					
Sprint 15	15 days	Wed 10/4/17					
Sprint 16	14 days	Wed 10/25/1					
Sprint 17	13 days	Wed 11/15/1					
Sprint 18	14 days	Wed 12/6/17					
Sprint 19	13 days	Wed 12/27/1					
Sprint 20	15 days	Wed 1/17/18					
Sprint 21	15 days	Wed 2/7/18	Tue 2/27/18				
CP HIP Sprint - Milestone Group D	14 days	Wed 2/28/18					
CP Milestone Retrospective - Milestone D	1 day	Tue 3/20/18	Tue 3/20/18				
MILESTONE GROUP E	64 days	Wed 3/21/18	8 Mon 6/18/18				
Sprint 22	15 days	Wed 3/21/18	Tue 4/10/18				
Sprint 23	15 days	Wed 4/11/18	Tue 5/1/18				
Sprint 24	15 days	Wed 5/2/18	Tue 5/22/18				
CP HIP Sprint - Milestone Group E	18 days	Wed 5/23/18	Fri 6/15/18				
CP Milestone Retrospective - Milestone E	1 day	Tue 6/19/18	Tue 6/19/18				
Proposed Schedule:							
No change to current schedule.							
Impact on Cost: No impact to current costs.							
Resources Needed to Support this Request	Program (P)	Work	% Allocation to				
	or	Effort	Program				
	Operational (O)	(Hours)					
Paula Griner - BA	Р	1	100%				
Total		1					



Alternatives to the Requested Change: None identified.				
Impact on Training:				
Citation Processing training is out of scope for Phase 1.				
Impact on Policies and/or Procedures: No known impact to policies or procedures.				
The project/program manager attests that all				
impacts and alternatives have been vetted by	List Individual Name(s) & Review Notes			
the following members:				
🔀 Product Owner	Deborah Todd			
🔀 Scrum Master	Paula Griner			
🛛 Program Manager	Cheryln Dent			
Project Manager	Sonia Nelson			
Sr. Business Analyst	Catherine Thomas			
Lead Developer / Software Architect	Khadija Harris			
Enterprise Technical Team Representative	Shaivalini Nandineni			
Testing Manager	Shari McDuffie			
LDO Representative	Jennifer Ford/Sarah Pope			
Financial Representative (DAS/OFM)	Steve Burch			
Other Operational / Business Manager(s)	Edward Gendusa			



Change Control Board Recommendation					
Decision: 🔀 Approve	🗌 Reject	🗌 Defer	□ N/A		
Comments: Recommended for	approval by CCB	members on 4/3/18.			

Advisory Board Recommendation					
Decision: 🗌 Approve	Reject	🗌 Defer	N/A		
Comments:					

Executive Steering Commi	ttee Decision		
Decision: 🗌 Approve	🗌 Reject	Defer	
Comments:			

Approver	Signature	Date
Terry Rhodes		
Executive Director, DHSMV		
Diana Vaughn		
Deputy Executive Director, DHSMV		
Robert Kynoch		
Director of Motorist Services, DHSMV		
Boyd Dickerson-Walden		
Chief Information Officer, DHSMV		
Deb Dobson		
Program Manager – FLOW, DHSMV		



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General Information	
Agile Project Name	Motorist Modernization Phase I – DL Issuance & Motorist Maintenance
Change Request Title	Add Designations
Change Requested By	Joe Weldon
Product Owner	Barbara Peacock
Date Requested	3/9/2018

Change Request # (To be assigned by CCB Chair) New Request

Resubmitted / Amended Request

Change Request Information (completed by the requestor)

Description of Change:

Currently, designation fees (e.g. Military) are part of the endorsement fee business rules. They were not developed as part of the ID fee stories. These fees need to be separated (DHSMV added additional designation fees for new Lifetime designations). This CR would add the fees as well as the associated questions/validations to the DL Issuance module in Orion. New designations were added via a legislative change and are:

- Lifetime freshwater fishing license
- Lifetime saltwater fishing license
- Lifetime hunting license
- Lifetime sportsman's license
- Lifetime boater safety identification card.
- Deaf or Hard of Hearing
- Insulin Dependent
- Developmental Disability

Additionally, this CR would add the above Designations to the Motorist Maintenance module in Orion.

Classification: Medium

Due to the level of classification (Level III) and isolated impact to the schedule/sprint (not on the critical path), total work effort between 6 business days (48 hours) and 10 business days (80 hours), no impact to the milestone schedule, minor scope change(s) and/or minimal impact to budget (<\$500, no increase to overall program budget), this change request may be approved by the Program Director in accordance with the MM Phase I Program Management Plan.

Change Request Type: (This change is associated with the following.)

New (Unplanned/Missed) Work Effort

Removal/Archival

Re-work

Business Need / Justification (completed by the requestor)

Description:

This change request is to be in compliance with a legislative change that was implemented in FDLIS to add the new designations.

Impact Analysis

Requirements Change Description:

 This change request impacts Personal Details (RQ20584) which is used by ID, DL, CDL and CLP Transactions.



 The change request also impacts Designation Fees (RQ33460) which is used by ID, DL, CDL and
CLP Transactions. In addition, this is a common rule for fees.
The change request would also impact Motorist Maintenance and require the addition of
designations with the ability add/remove to either a new screen or an existing screen (design
TBD)
Technical Change Description:
Changes to the data tier were discussed on 1/12/2018 with the FDLIS and OMM team. OMM will
update MSDEV & MSTEST to remove the insulin dependent designation since the indicator already
implemented is the preferred approach.
Associated Wrap Number?
Impact on Backlog:
This work would be done as part of Milestone J for DL Issuance and would be added to the Motorist
Maintenance backlog with an unplanned implementation date.
Impact on Schedule:
🔀 No Project / Program schedule change 🛛 🗌 Project / Program schedule change
Schedule Change Description: None.
Change may be addressed within (Check all that apply):
🗌 New Milestone 🛛 Existing Milestone 🗌 New Sprint 🔂 Existing Sprint
Provide detail for when this change will be implemented
Milestone J



ID	% Complete	Task Name	Duration	Start	Finish	
319	L 78%	Team B - DL Issuance	541 days	Thu 7/21/16	Wed 9/12/18	
	87%	MILESTONE GROUP G	55 days	Thu 1/18/18	Wed 4/4/18	
	1 30%	DL HIP Sprint - Milestone Group G	9 days	Thu 3/22/18	Tue 4/3/18	
323	50%	DL Milestone Retrospective - Milestone G	1 day	Wed 4/4/18	Wed 4/4/18	
	50%	MILESTONE GROUP H	39 days	Thu 4/5/18	Wed 5/30/18	
323	7 0%	Sprint 24	15 days	Thu 4/5/18	Wed 4/25/18	
323	30%	Sprint 25	, 15 days	Thu 4/26/18	Wed 5/16/18	
323	90%	DL HIP Sprint - Milestone Group H	, 8 days	Thu 5/17/18	Tue 5/29/18	
	0%	DL Milestone Retrospective - Milestone H	1 day	Wed 5/30/18	Wed 5/30/18	
	L 0%	MILESTONE GROUP I	20 days	Thu 5/31/18	Wed 6/27/18	
3242		Sprint 26	15 days	Thu 5/31/18	Wed 6/20/18	
3243		DL HIP Sprint - Milestone Group I	4 days	Thu 6/21/18	Tue 6/26/18	
324		DL Milestone Retrospective - Milestone I	1 day	Wed 6/27/18	Wed 6/27/18	
324		MILESTONE GROUP J	53 days	Thu 6/28/18	Wed 9/12/18	
324		Sprint 27	14 days	Thu 6/28/18	Wed 7/18/18	
324		Sprint 28	15 days	Thu 7/19/18	Wed 8/8/18	
	30%	Sprint 29	15 days	Thu 8/9/18	Wed 8/29/18	
324		DL HIP Sprint - Milestone Group J	8 days	Thu 8/30/18		
					Tue 9/11/18	
3250	0%	DL Milestone Retrospective - Milestone J	1 day	Wed 9/12/18	Tue 9/11/18 Wed 9/12/18	
oosed Scl act on Cc	nedule: N ost:		1 day Progr	Wed 9/12/18		% Allocatio to Program
oosed Scl act on Cc Resou	nedule: N ost: rces Need	DL Milestone Retrospective - Milestone J lo change to current schedule ded to Support this Request	1 day Progr	Wed 9/12/18 ram (P) or cional (O)	Wed 9/12/18 Work Effort (Hours)	to Prograr
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ness Ana elopers A ness Ana elopers A n	nedule: N ost: rces Need lysts Assi ssigned t ssigned t embers A	DL Milestone Retrospective - Milestone J lo change to current schedule ded to Support this Request gned to DL Issuance Team to the DL Issuance Team	1 day Progr Operat	Wed 9/12/18 ram (P) or ional (O) P P P	Wed 9/12/18 Work Effort (Hours) 4 24 20	to Program 100% 100% 100%

- 24 Hours Build (DL
- 20 Hours Build (MM)
- 4 Hours QA
- 16 Hours Test
- 68 Hours Total



Alternatives to the Requested Change: None				
Impact on Training: Per LDO, impact on content, and possibly schedule				
Impact on Policies and/or Procedures: The User Guide will need to be updated to reflect these				
changes since ID Transaction has been documented.				
The project/program manager attests that all				
impacts and alternatives have been vetted by	List Individual Name(s) & Review Notes			
the following members:				
Product Owner	Barbara Peacock			
Product Owner	Dorothy Hill			
Scrum Master	Pavel Machado			
Scrum Master	Hector Figueroa			
🛛 Program Manager	Cheryln Dent			
🛛 Project Manager	Joe Weldon			
Project Manager	Scott Tomaszewski			
Sr. Business Analyst	Jessica Espinoza			
Lead Developer / Software Architect	Brian Johnson			
🔀 Lead Developer / Software Architect	Thomas Culbertson			
Enterprise Technical Team Representative	Eric Brown			
🔀 Testing Manager	Lacey Lowers			
LDO Representative	Sarah Pope - Content, and possibly schedule			
Financial Representative (DAS/OFM)	Pace Callaway			
Other Operational / Business Manager(s)				



Change Control Board Rec	commendation			
Decision: 🔀 Approve	Reject	🗌 Defer	□ N/A	
Comments: Recommended	d for approval by CCB r	nembers on 4/3/18.		

Advisory Board Recommendation				
Decision: 🗌 Approve	Reject	Defer	□ N/A	
Comments:				

Program Director Decision			
Decision: 🗌 Approve	Reject	Defer	
Comments:			

Approver	Signature	Date
Terrence Samuel		
OMM Director, DHSMV Kristin Green		
OMM Deputy Director, DHSMV		
Cheryln Dent		
OMM Program Manager, DHSMV		
Chad Hutchinson Enterprise Architect, DHSMV		
Joseph Weldon		
OMM Project Manager, DHSMV		
Scott Tomaszewski OMM Project Manager, DHSMV		



General Information	
Agile Project Name	Motorist Modernization Phase I – MyDMV Portal
Change Request Title	Modify Deliverable 52
Change Requested By	Aundrea Andrades
Product Owner	Deepa Vasudevan
Date Requested	3/13/2018

Change Request # (To be assigned by CCB Chair)	109
New Request	Resubmitted / Amended Request

Change Request Information (completed by the requestor)

Description of Change:

Requesting to modify Deliverable 52 Section 5 5.1 Product Backlog Status Report. The request will swap certain Milestone F and Milestone G functionality. This request is due to external dependencies from other projects' work efforts that will not be completed until later milestones and will allow the Portal team to continue making progress.

Milestone F: 3/7/18 – 5/15/18 Milestone G: 5/16/18 – 7/3/18

Classification: Medium 🔀

Due to the level of classification (Level III) and isolated impact to the schedule/sprint (not on the critical path), total work effort between 6 business days (48 hours) and 10 business days (80 hours), no impact to the milestone schedule, minor scope change(s) and/or minimal impact to budget (<\$500, no increase to overall program budget), this change request may be approved by the Program Director in accordance with the MM Phase I Program Management Plan.

Change Request Type: (This change is associated with the following.)

New (Unplanned/Missed) Work Effort

Re-work Removal/Archival

Business Need / Justification (completed by the requestor)

Description:

This will mitigate the development of Milestone F features for MyDMV Portal that are being reported late, due to other project dependencies. This will align the completion of those dependencies with MyDMV Portal needs and requires no schedule changes.

Impact Analysis

Requirements Change Description:

There are no requirement changes for MyDMV Portal.

Technical Change Description:

NA



Associated Wrap Number? N/A			
Impact on Backlog: Swapping certain Milestone F and G f	eatures.		
Impact on Schedule:			
No Project / Program schedule change		Program schedul	
Schedule Change Description: No change to current sche	dule dates, onl	y swapping mile	stone
features.			
Change may be addressed within (Check all that apply):			
\square New Milestone \square Existing Milestone	New Sprint	🖂 Exi	sting Sprint
Provide detail for when this change will be implemented			sting sprint
The following Milestone F features will now be completed	d in Milestone (G:	
Sanctions – In progress			
Insurance – In progress			
Notices of Non-Ownership – In progress			
The following Milestone C features will now be semplate	dia Milantana	г.	
The following Milestone G features will now be complete Bulk Transcripts – In progress	a in Milestone	F:	
Downloads – In progress			
Current Schedule:			
Task Name	Duration	Start F	Finish
Team D - MyDMV Portal	512 days	Wed 7/27/16	Tue 8/7/18
MILESTONE GROUP F	50 days	Wed 3/7/18	Tue 5/15/18
Sprint 25	15 days	Wed 3/7/18	Tue 3/27/18
Sprint 26	15 days	Wed 3/28/18	Tue 4/17/18
Sprint 27	15 days	Wed 4/18/18	Tue 5/8/18
MyDMV HIP Sprint - Milestone Group F	4 days	Wed 5/9/18	Mon 5/14/18
MyDMV Milestone Retrospective - Milestone Group F	1 day	Tue 5/15/18	Tue 5/15/18
MILESTONE GROUP G	34 days	Wed 5/16/18	Tue 7/3/18
Sprint 28	14 days	Wed 5/16/18	Tue 6/5/18
Sprint 29	15 days	Wed 6/6/18	Tue 6/26/18
MyDMV HIP Sprint - Milestone Group G	4 days	Wed 6/27/18	Mon 7/2/18
MyDMV Milestone Retrospective - Milestone Group G			Tue 7/3/18
Proposed Schedule: No change to current schedule dates	5.		
Impact on Cost: NA			
Resources Needed to Support this Request	Program (P)	Work Effort	% Allocation
	or Onerstianel (O	(Hours)	to Program
Existing team scrum master, developers and testers	Operational (O P)	100
Existing team serum master, developers and testers	r		100
Total		0	
Work Effort: No additional work effort	L		



Alternatives to the Requested Change:	
Remain in current milestone but risk being late du	e to external dependencies.
Impact on Training: NA	
Impact on Training: NA	
Impact on Policies and/or Procedures: NA	
The project/program manager attests that all	
impacts and alternatives have been vetted by	List Individual Name(s) & Review Notes
the following members:	
Product Owner	Deepa Vasudevan/Pilar Delp
Scrum Master	Catherine Alvarez
Yrogram Manager	Cheryln Dent
Project Manager	Aundrea Andrades
Sr. Business Analyst	Judy Johnson
🔀 Lead Developer / Software Architect	Derek Valldejuli- Gardner
🔀 Enterprise Technical Team Representative	Joe Weldon/Patrick Robbins
🔀 Testing Manager	Barbara Peacock/Kelsey Parten(have requested
	but no answer)
LDO Representative	Sarah Pope/Mallory Lastinger
Financial Representative (DAS/OFM)	Nathaniel Seabrooks
Other Operational / Business Manager(s)	



Change Control Board Recomme	endation		
Decision: 🔀 Approve	Reject	Defer	□ N/A
Comments: Recommended for a	pproval by CCB membe	ers on 4/3/18.	

Advisory Board Recommenda	tion		
Decision: 🗌 Approve	Reject	Defer	□ N/A
Comments:			

Program Director Decision			
Decision: 🗌 Approve	🗌 Reject	Defer	
Comments:			

Approver	Signature	Date
Terrence Samuel OMM Director, DHSMV		
Kristin Green OMM Deputy Director, DHSMV		
Cheryln Dent OMM Program Manager, DHSMV		
Chad Hutchinson Enterprise Architect, DHSMV		
Aundrea Andrades OMM Project Manager, DHSMV		



ISA/Project Management Office Change Request Form

General Information	
Project Name	Motorist Modernization Phase I
Change Requested By	Michelle McGinley
Project Sponsor	Robert Kynoch
Date Requested	3/29/2018

Change Request

Change Request Information (completed by the requestor)

Description:

The purpose of this change request is to align MVRN training delivery closer to the August 2018 Go-Live.

Classification Critical: Medium: Low:

Due to the level of classification and potential impact to the scope, schedule, and/or budget, this change request must be approved by the Executive Steering Committee in accordance with the MM Phase I Program Management Plan.

Business Need / Justification (completed by the requestor)

Description: The justification/need for this change request is ensure users for the MVRN golive are not trained too far in advance of the go-live effort. Given the smaller pool of users to train and the training approach through iLearn, LDO felt it would be more effective to move this closer to go-live timeline.

Impact Analysis (completed by ISA)

Specific Requirements Definition: No requirements changes.

Current Schedule:

Name	•	Duration 👻	Start 👻	Finish 👻
⊿ Moto	r Vehicle Renewal Notification (GHQ & TC) Training	445 days	Mon 10/3/16	Tue 7/10/18
De	velop - REN Quality Assurance Review (Tax Collector Course)	30 days	Mon 3/19/18	Fri 4/27/18
⊿ De	ployment & Evaluation - Motor Vehicle Renewal Notification Trainin	90 days	Mon 3/5/18	Tue 7/10/18
	OLT Course Launch Prep - REN GHQ Course	6 days	Mon 3/5/18	Mon 3/12/18
	OLT Course Launch Prep - REN Tax Collector Course	6 days	Mon 4/30/18	Mon 5/7/18
	Conduct REN GHQ Training	30 days	Tue 3/13/18	Mon 4/23/18
	Conduct REN Tax Collector Training	30 days	Tue 5/8/18	Tue 6/19/18
	Complete REN Training Evaluation - GHQ	11 days	Tue 4/24/18	Tue 5/8/18
	Complete REN Training Evaluation - Tax Collectors	11 days	Wed 6/20/18	Thu 7/5/18
	Update and Finalize REN Course(s)	43 days	Wed 5/9/18	Tue 7/10/18



ISA/Project Management Office Change Request Form

Proposed Schedule:

Motor Vehicle Renewal Notification (GHQ & TC) Training		445 days	Mon 10/3/16	Tue 7/10/1
Develop - REN Quality Assurance Review (Tax Collector Co	urse)	31 days	Mon 3/19/18	Mon 4/30/3
Deployment & Evaluation - Motor Vehicle Renewal Notifie	cation Trainin	90 days	Mon 3/5/18	Tue 7/10/1
OLT Course Launch Prep - REN GHQ Course		40 days	Mon 3/5/18	Fri 4/27/18
OLT Course Launch Prep - REN Tax Collector Course		14 days	Tue 5/1/18	Fri 5/18/18
Conduct REN GHQ Training		29 days	Mon 4/30/18	Fri 6/8/18
Conduct REN Tax Collector Training		29 days	Mon 5/21/18	Fri 6/29/18
Complete REN Training Evaluation - GHQ		29 days	Mon 4/30/18	Fri 6/8/18
Complete REN Training Evaluation - Tax Collectors		29 days	Mon 5/21/18	Fri 6/29/18
Complete REN Training Evaluation Report - GHQ & Tax C Courses	ollector	21 days	Mon 6/11/18	Tue 7/10/1
npact on Resources: No impact for program resour	ces.			
Resource Requirements	_	k Effort ours)	C	Cost
	_			Cost



ISA/Project Management Office Change Request Form

Outcome			
Decision: 🗌 Approve	🗌 Reject	Defer	
Comments: Recommended for	or approval by C	CCB members on 4/3/18.	

Executive Steering Committee Member	Signature	Date
Terry Rhodes		
Executive Director, DHSMV		
Diana Vaughn		
Deputy Executive Director, DHSMV		
Robert Kynoch		
Director of Motorist Services, DHSMV		
Boyd Dickerson-Walden		
Chief Information Officer, DHSMV		
Deb Dobson		
Program Manager – FLOW, DHSMV		

Motorist Modernization Phase I Level I/II Change Requests

# Project Team	CR #	Title	Brief Description	Source	Туре	Notes		Story Impact (Add, Modify, Remove)	Priority	Priority Notes	Internal Review Status	Internal Status Date	Estimated Effort by Work Type	Total Effort
423 MM	PMCR-424	Button to future milestone when content service	Content service is being completed by end of March 2018 to allow for our application to call for all letters associated with a sanction and allow end user to select one for viewing. This work was originally planned for as part of the schedule.	Development		FR23307	Milestone H	N/A	High		Approved	3/20/2018	N/A Hours - Refinement 8 Hours - Build 12 Hours - Test 20 Hours Total	20
424 Renewal	PMCR-425	Update Convenience Renewal Template	Remove the Vision Report Indicator from the convenience eligibility rule.	SEU Testing	Rework	Update to RQ13265	Milestone F	Modify			Approved	3/20/2018	1 Hour - Refinement 3 Hours - Development 4 Hours - Test 8 Hours Total	8

Motorist Modernization Traffic Light Report

Sprint Update

As of Wednesday, April 4, 2018 at 3 p.m.

Sprint 24 Apr 5 - April 25	Sprint 4 Mar 20 - Apr 9	Sprint 26 Mar 28 - April 17	HIP Sprint Jan 31 - Feb 6	HIP Sprint Feb 15 - Mar 7	On Hiatus	HIP Sprint Feb 28 - Mar 20	HIP Sprint Feb 28 - Mar 20	
DL Issuance		MyDMV Portal	Renewal Notifications	Motorist Maintenance	Financial Responsibility		Citation Processing	
Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	KEY
Development	Development	Development	Development	Development	Development	Development	Development	
Testing	Testing	Testing	Testing	Testing	Testing	Testing	Testing	Green means the team is within capacity for the Sprint and there are no
Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	outstanding issues. The team is on schedule for completing Sprint by the target date (based on % complete). - Yellow means the team is slightly over capacity for the Sprint (within 5%). The team is trending behind schedule for completing the Sprint by the target date and has established a plan to catch up
Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	
Development	Development	Development	Development	Development	Development	Development	Development	
Testing	Testing	Testing	Testing	Testing	Testing	Testing	Testing	
Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	(based on % complete). -
Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Red means the team is significantly over capacity for the Sprint (greater than 5%). The team is blocked by a
Development	Development	Development	Development	Development	Development	Development	Development	major issue or impediment. Team is behind schedule (or late) for completing
Testing	Testing	Testing	Testing	Testing	Testing	Testing	Testing	the Sprint by the target date (based on % complete).
Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	

Business Actions – Dependencies on the business (requirements clarification, decisions, etc.)

Development – Application Development

Testing – Application Testing

Technical Debt – Dependencies on infrastructure and associated processes (data model, enterprise code, operational changes, etc.)

Motorist Modernization Traffic Light Report

Milestone Update

As of Wednesday, April 4, 2018 at 3 p.m.

Milestone H Apr 5 - May 30	TBD	Milestone F Mar 7 - May 15	Milestone F Dec 20 - Feb 6('18)	Milestone F Jan 4 - Mar 7	On Hiatus	Milestone D Oct 4 - Mar 20('18)	Milestone D Oct 4 - Mar 20('18)	
DL Issuance		MyDMV Portal	Renewal Notifications	Motorist Maintenance	Financial Responsibility		Citation Processing	
Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	KEY
Development	Development	Development	Development	Development	Development	Development	Development	
Testing	Testing	Testing	Testing	Testing	Testing	Testing	Testing	Green means the team is within capacity for the Sprint and there are no
Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	outstanding issues. The team is on schedule for completing Sprint by the target date (based on % complete). - Yellow means the team is slightly over capacity for the Sprint (within 5%). The team is trending behind schedule for completing the Sprint by the target date and has established a plan to catch up
Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	
Development	Development	Development	Development	Development	Development	Development	Development	
Testing	Testing	Testing	Testing	Testing	Testing	Testing	Testing	
Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	(based on % complete).
Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Business Actions	Red means the team is significantly over capacity for the Sprint (greater than 5%). The team is blocked by a
Development	Development	Development	Development	Development	Development	Development	Development	major issue or impediment. Team is behind schedule (or late) for completing
Testing	Testing	Testing	Testing	Testing	Testing	Testing	Testing	the Sprint by the target date (based on % complete).
Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	Technical Debt	

Business Actions – Dependencies on the business (requirements clarification, decisions, etc.)

Development – Application Development

Testing – Application Testing

Technical Debt – Dependencies on infrastructure and associated processes (data model, enterprise code, operational changes, etc.)