1. Respectfully submit the Minutes for February 26, 2008 Cabinet Meeting.
   Attachment #1
   Recommended.

   Attachment #2
   Recommended.

3. Respectfully submit the Department’s Annual Performance Report Fiscal Year 2007-2008
   Attachment #3
   Recommended.

   Attachment #4
   Recommended.

   Attachment #5
   Recommended.

ATTACHMENT 1
Representing:

DIVISION OF BOND FINANCE
FINANCIAL SERVICES COMMISSION, INSURANCE REGULATION
DEPARTMENT OF REVENUE
DEPARTMENT OF HIGHWAY SAFETY AND MOTOR VEHICLES
FLORIDA DEPARTMENT OF LAW ENFORCEMENT
BOARD OF TRUSTEES OF THE INTERNAL IMPROVEMENT TRUST FUND
STATE BOARD OF ADMINISTRATION

The above agencies came to be heard before
THE FLORIDA CABINET, Honorable Governor Crist presiding,
in the Cabinet Meeting Room, LL-03, The Capitol,
Tallahassee, Florida, on Tuesday, February 26, 2008,
commencing at approximately 9:05 a.m.

Reported by:

MARY ALLEN NEEL
Registered Professional Reporter
Florida Professional Reporter
Notary Public

ACCURATE STENOTYPE REPORTERS, INC.
2894 REMINGTON GREEN LANE
TALLAHASSEE, FLORIDA  32308
(850)878-2221
APPEARANCES:

Representing the Florida Cabinet:

CHARLIE CRIST  
Governor

CHARLES H. BRONSON  
Commissioner of Agriculture

BILL McCOLLUM  
Attorney General

ALEX SINK  
Chief Financial Officer

*   *   *

ACCURATE STENO TYPE REPORTERS, INC.
### INDEX

**AGENCY FOR ENTERPRISE INFORMATION TECHNOLOGY**  
(Presented by ALEX SINK)

<table>
<thead>
<tr>
<th>ITEM</th>
<th>ACTION</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>--</td>
<td>Discussion</td>
<td>5</td>
</tr>
</tbody>
</table>

**DIVISION OF BOND FINANCE**  
(Presented by BEN WATKINS)

<table>
<thead>
<tr>
<th>ITEM</th>
<th>ACTION</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Approved</td>
<td>14</td>
</tr>
<tr>
<td>2</td>
<td>Approved</td>
<td>14</td>
</tr>
<tr>
<td>3</td>
<td>Approved</td>
<td>15</td>
</tr>
<tr>
<td>4</td>
<td>Approved</td>
<td>15</td>
</tr>
<tr>
<td>5</td>
<td>Approved</td>
<td>16</td>
</tr>
</tbody>
</table>

**FINANCIAL SERVICES COMMISSION, INSURANCE REGULATION**  
(Presented by KEVIN McCARTY)

<table>
<thead>
<tr>
<th>ITEM</th>
<th>ACTION</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Approved</td>
<td>17</td>
</tr>
<tr>
<td>2</td>
<td>Approved</td>
<td>17</td>
</tr>
<tr>
<td>3</td>
<td>Approved</td>
<td>18</td>
</tr>
<tr>
<td>4</td>
<td>Approved</td>
<td>18</td>
</tr>
</tbody>
</table>

**DEPARTMENT OF REVENUE**  
(Presented by LISA ECHEVERRI)

<table>
<thead>
<tr>
<th>ITEM</th>
<th>ACTION</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Approved</td>
<td>19</td>
</tr>
<tr>
<td>2</td>
<td>Approved</td>
<td>19</td>
</tr>
</tbody>
</table>

**DEPARTMENT OF HIGHWAY SAFETY AND MOTOR VEHICLES**  
(Presented by ELECTRA BUSTLE)

<table>
<thead>
<tr>
<th>ITEM</th>
<th>ACTION</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Approved</td>
<td>20</td>
</tr>
<tr>
<td>2</td>
<td>Approved</td>
<td>20</td>
</tr>
<tr>
<td>3</td>
<td>Discussion</td>
<td>20</td>
</tr>
</tbody>
</table>
CONTINUED INDEX

FLORIDA DEPARTMENT OF LAW ENFORCEMENT  
(Presented by JERRY BAILEY)

<table>
<thead>
<tr>
<th>ITEM</th>
<th>ACTION</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Approved</td>
<td>33</td>
</tr>
<tr>
<td>2</td>
<td>Approved</td>
<td>36</td>
</tr>
</tbody>
</table>

BOARD OF TRUSTEES OF THE INTERNAL IMPROVEMENT TRUST FUND  
(Presented by MIKE SOLE)

<table>
<thead>
<tr>
<th>ITEM</th>
<th>ACTION</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Approved</td>
<td>39</td>
</tr>
<tr>
<td>2</td>
<td>Approved</td>
<td>64</td>
</tr>
</tbody>
</table>

STATE BOARD OF ADMINISTRATION  
(Presented by GENERAL BOB MILLIGAN)

<table>
<thead>
<tr>
<th>ITEM</th>
<th>ACTION</th>
<th>PAGE</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Approved</td>
<td>65</td>
</tr>
<tr>
<td>2</td>
<td>Approved</td>
<td>65</td>
</tr>
<tr>
<td>3</td>
<td>Withdrawn</td>
<td>67</td>
</tr>
<tr>
<td>4</td>
<td>Withdrawn</td>
<td>67</td>
</tr>
<tr>
<td>5</td>
<td>Approved</td>
<td>67</td>
</tr>
<tr>
<td>6</td>
<td>Discussion</td>
<td>67</td>
</tr>
<tr>
<td>7</td>
<td>Discussion</td>
<td>72</td>
</tr>
<tr>
<td>8</td>
<td>Approved</td>
<td>66</td>
</tr>
</tbody>
</table>

CERTIFICATE OF REPORTER  

76
GOVERNOR CRIST: Highway Safety, Electra Bustle. Good morning, Director. How are you?

MS. BUSTLE: Very well. How are you?

GOVERNOR CRIST: Doing great. Thanks.

MS. BUSTLE: Item Number 1, we specifically submit the minutes for the approval of the November 14th, 2007 Cabinet meeting.

GOVERNOR CRIST: Is there a motion on the minutes?

CFO SINK: Move it.

COMMISSIONER BRONSON: Second.

GOVERNOR CRIST: Moved and seconded. Show the minutes approved without objection.

MS. BUSTLE: Item Number 2, submission of the minutes for the December 18, 2007 Cabinet meeting.

CFO SINK: Move it.

ATTORNEY GENERAL McCOLLUM: Second.

COMMISSIONER BRONSON: Second.

GOVERNOR CRIST: Moved and seconded. Show Item 2 approved without objection.

MS. BUSTLE: Item Number 3 is our second quarter performance report, and I just want to spend just a couple of minutes on that.

GOVERNOR CRIST: Please.

MS. BUSTLE: We had a busy quarter. I would
like to take a few minutes to talk about a couple of things in more depth. Specifically, on one of the first pages we talk about the initiatives. You'll see something called rapid ID, and I provided you a little show-and-tell today on your desk. This is actually the real device that we're talking about. You have a stress reliever that was created, not that any of you need it.

GOVERNOR CRIST: Yeah, right.

COMMISSIONER BRONSON: I need a bigger one.

MS. BUSTLE: But this is an amazing device. This is in partnership with the Florida Department of Law Enforcement. They created this capability, and our troopers are utilizing it currently out on the road. We have five of these devices out on the road. They're worn on the troopers' belts, and they are used to identify people roadside who may not have identification or who may not be truthful about who they are. It remotely sends one or two digit fingerprints through FDLE, through their automated fingerprint system. There are 16 million fingerprints in that system, and in less than a minute, the results go back to the trooper on the road to let them know if they have in front of them someone that had been arrested in the past and
fingerprints taken at a booking facility or
otherwise.

We've seen some great success stories. We've
arrested people with outstanding warrants. We have
actually arrested someone that was a fugitive from
another state, from Texas. We've also cleared a
driver who had no identification at a traffic stop,
but when we ran his name, it came up that he had
been arrested. Once we used the fingerprint
device, we realized that the fingerprints did not
match the fingerprints that were on file with the
Florida Department of Law Enforcement, and what
that means is someone had used this individual's
name while they were being arrested, but the
fingerprints were able to determine it was not the
same person. That individual was arrested on
additional charges, including fraud, and we were
able to clear the driver's identity.

So we see some great uses for this rapid
identification device, and we've asked for domestic
security grant dollars for additional devices, and
we're waiting to see how much of those dollars come
down.

GOVERNOR CRIST: Strikes me as a real Homeland
Security issue.
MS. BUSTLE: It is. We're excited about it. And this is a prototype.

CFO SINK: How much do they cost?

MS. BUSTLE: 1,200 a device. This is a prototype here. The original ones were about the size of a brick.

GOVERNOR CRIST: Safety is not cheap, apparently.

MS. BUSTLE: On the customer service side, we would -- like you, we're focused on improving our service delivery. Effective January 2nd, 2008, customers have the option to register their vehicles for two years rather than one year, which is a great customer convenience. And since it became effective, we already have 58,000 people who have taken advantage of this new option.

We've also expanded our review of our customer satisfaction in our driver's licenses. Obviously, we are tracking wait times, which is critical, but we're also asking customers to rate their overall experience, including attitudes of our members, cleanliness of our facilities, ease of service, and overall customer service. And in order to manage this information more effectively, we've created a customer service score card, which you have in your
packet there.

The score card is based on over 150,000
responses to our in-office and on-line surveys.
Customers have consistently rated our service as
very good and excellent in nearly all delivery
channels, which is great news. 80 percent of our
customers are reporting they are waiting 15 minutes
or less. 95 percent are reporting that they waited
less than 30 minutes. And in addition to that, our
inspector general went throughout the state in
December and January and timed actual transactions
in driver's license offices, and they validated the
survey results, finding an average of 12 minutes or
less wait time statewide.

We know we still have work to do, but we've
made great strides, and we're committing to
ensuring that our customers have the highest
quality experience in our offices.

I'm also happy to tell you that we will begin
accepting credit cards in our driver's license
offices April 1st, 2008. We're excited about this
new program and believe there will be not only
efficiencies gained for our business processes, our
folks not handling as much money, cash, as they do
every day, but our customers, obviously, it's a
great convenience for them.

CFO Sink, I want to specifically thank your people who have really stepped up and helped us navigate our way through to get these credit cards on-line. We will have MasterCard, Discover, and American Express effective April 1st, 2008, in our offices.

In closing, let me just say that we're focused on being a proactive, professional, and proud department, and we want to lead the way to a safer Florida. Thank you very much.

GOVERNOR CRIST: Thank you. Any questions?

CFO SINK: Yes, Governor, I have one.

GOVERNOR CRIST: CFO.

CFO SINK: I know that we went through a little 60-day period there without PIP, and it was reinstated January the 1st. Did you have any transition issues? I know that one of the key parts about the PIP law is that it enables you to identify people who have lapses in insurance, and that's why we have such a high insured motorist rate in this state. What was your experience, if any?

MS. BUSTLE: Actually, since January, we sent 62,000 letters, first notices telling people that
your license will be suspended if you don't produce
proof of insurance. 60,000 of those letters are
expected to be sent in February. We've had 24,000
suspensions since January, and we expect an equal
number in February. And we've collected
approximately 2.5 million from the folks who had
their license reinstated. We haven't seen any
hiccups in the system. We've been able to stand it
up and begin where we left off, no problems.

GOVERNOR CRIST: Electra, could you share with
us your hours of operation and the days that you're
open for driver's license, as a reminder?

MS. BUSTLE: Yes. For those watching, Monday
through Friday, 8:00 to 5:00, and Tuesday and
Thursday, 8:00 to 6:00.

GOVERNOR CRIST: What was it before then,
before you changed it?

MS. BUSTLE: It was for the most part four
days a week, 10 hours a day, so either Monday or
Friday it was closed.

GOVERNOR CRIST: The people appreciate your
change.

MS. BUSTLE: Thank you.

GOVERNOR CRIST: Thank you very much.
ATTACHMENT 2
3rd Quarter Performance Report
Fiscal Year 2007-2008

Providing highway safety and security through excellence in service, education, and enforcement

Electra Theodorides-Bustle, Executive Director
**Leading the Way to… A Safer Florida!**

**Queuing Systems Add Value:** Ninety-four state-operated driver license offices issue almost five million driver license and identification cards annually. Implementing a customer queuing system pilot has improved the operating efficiency and overall level of customer service in those offices. Four offices recently deployed this technology and found queuing systems; improved customer flow, enhanced customer expectations, provided customer wait time standards, monitored member performance, and assisted in implementing process improvements. The system has proven an effective management tool for supervisors and managers, providing both member and office performance reports and statistics. The real-time monitoring and reporting capability allows for a quick shift in task assignments to effectively balance workload. The Legislature has recognized the benefit of the technology and has appropriated funding to place an additional 57 queuing systems in driver license offices across the state.

**New Registration Option for Drivers:** Effective January 1, 2008, motor vehicle owners can now choose between renewing their vehicle registration for one or two year periods. This allows customers the convenience of renewing for a longer period and benefits the Department by reducing the number of annual renewals. Owners who choose the two-year renewal option will receive decals with a 2010 expiration date. Over 129,000 two-year renewals were processed in this quarter.

**Florida Ready for Real ID:** There are over 40 components to the Real ID Act based on the Department of Homeland Security’s final implementation rule issued January 2008. States must have 18 components complete to be deemed materially compliant, Florida currently meets 15 of those 18 components. This is a significant accomplishment for Florida. Being a legal presence state, verifying social security numbers, background checking our members, and producing a card that has layered security, puts Florida well ahead of the curve and in position to be materially compliant. The Department anticipates issuing Real ID compliant cards beginning in January 2010.

**Innovative Solutions In Service Delivery:** In a continuing effort to enhance service delivery, the Department has changed its internet domain to “fhsmv.gov.” E-mail addresses were also changed to the simpler extension. This new domain structure supports our vision of one DHSMV and will help citizens better recognize our web address and access our services. The old web and e-mail addresses will continue to be supported for an extended transitional period. Another innovative service delivery solution, the Department’s Online Appointment Service and Information System for driver license offices, now provides individuals with hearing disabilities the option to request an interpreter provided by the Department. The service is part of the larger campaign, “Making Changes that Matter to You!”

**Department Assists in Large Scale Events:** FHP participated in the Daytona 500 Weekend Operation, a multi-jurisdictional effort utilizing resources from local and state agencies to handle the large influx of vehicle and pedestrian traffic in Daytona Beach. In addition the Department participated in the 67th annual Bike Week in Daytona Beach in February, with thousands of motorcycling enthusiasts visiting the area. FHP has been a vital part of Bike Week operations and minimizing problems due to high traffic volume. Division of Motor Vehicle members worked with members of the Volusia County Sheriff’s Office Motorcycle Task Force investigating and recovering stolen motorcycles and parts. The task force recovered 20 motorcycles (up from 16 last year).

**Successful Compliance Review:** Every four years the Department undergoes a review to ensure it is meeting the requirements of the multi-jurisdictional International Fuel Tax Agreement (IFTA). Forty-eight states and 10 Canadian provinces participate in the IFTA. IFTA provides convenience for the trucking community when filing tax returns and paying fuel use taxes. The agreement ensures that all participating jurisdictions receive their applicable taxes based on travel in their jurisdiction. After IFTA representatives reviewed our policy and procedures, Florida passed with no major findings and received positive comments at the closing conference held in February.

**FSECC Awards:** Once again DHSMV had a successful Florida State Employees’ Charitable Campaign last year. At a luncheon held on March 12, DHSMV received awards for overall giving as well as leadership giving. Executive Director Bustle and Deputy Executive Director Dave Westberry were also recognized for chairing the leadership campaign.
Customer Service Scorecard

The graph below is based on nearly 200,000 customer responses from the Department’s online customer service survey and the ASK brochures received from driver license offices throughout the state during the period July 1 through March 31.

**Overall Service Score**

**Customer Reported Wait Times**

- Less than 15 minutes: 81%
- 15-30: 13%
- 31-60: 3%
- 61-90: 1%
- 91-120: 2%
- More than 120: 1%
- Not specified: 2%
Revenue Information

Revenue Generated 2007 – 2008 Fiscal Year*

<table>
<thead>
<tr>
<th>Trust Fund</th>
<th>General Revenue</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>$984,249,441</td>
<td>$103,114,657</td>
<td>$1,087,364,098</td>
</tr>
</tbody>
</table>

* During the period July 1 through March 31

Where the Money Comes From

- LICENSE PLATE AND DECALS ($774,707,269)
- DRIVER LICENSES ($99,433,669)
- MOTOR FUEL USE TAX ($28,969,651)
- FINES AND FORFEITURES ($15,992,081)

- MOTOR VEHICLE TITLES ($104,319,850)
- INT. REGISTRATION PLAN RECEIPTS ($35,495,756)
- DRIVING RECORDS / TRANSCRIPTS ($19,111,196)
- OTHER ($9,334,626)

Where the Money Goes

- DEPT. OF TRANSPORTATION ($591,853,015)
- DEPT. OF EDUCATION ($114,810,342)
- SPECIALIZED LICENSE PLATE-SPONSOR ($25,986,575)
- MOBILE HOME LICENSE PAYMENTS ($16,627,050)
- INT. REGISTRATION PLAN PROGRAM ($14,198,302)
- OTHER ($21,360,270)

- AGENCY FUNDING ($154,227,954)
- GR FUNDED PROGRAMS ($103,114,657)
- FUEL USE TAX ($16,685,123)
- AIR POLLUTION CONTROL PROGRAM ($14,690,745)
- LAW ENFORCEMENT RADIO SYSTEM TF ($13,810,065)
<table>
<thead>
<tr>
<th>Fiscal Year 2007 – 2008</th>
<th>3&lt;sup&gt;rd&lt;/sup&gt; Qtr. 06-07</th>
<th>3&lt;sup&gt;rd&lt;/sup&gt; Qtr. 07-08</th>
<th>07-08 YTD Actual</th>
<th>Annual Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Florida Highway Patrol</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Number of crashes investigated by FHP</td>
<td>57,710</td>
<td>55,180</td>
<td>170,410</td>
<td>200,361</td>
</tr>
<tr>
<td>- Percent change in number of crashes investigated by FHP</td>
<td>-2%</td>
<td>-4%</td>
<td>-3%</td>
<td>1%</td>
</tr>
<tr>
<td>- Number of hours spent on traffic homicide investigations</td>
<td>44,063</td>
<td>44,252</td>
<td>128,332</td>
<td>156,284</td>
</tr>
<tr>
<td>- Number of cases resolved as a result of traffic homicide investigations</td>
<td>289</td>
<td>447</td>
<td>1,328</td>
<td>1,728</td>
</tr>
<tr>
<td>- Average time (hours) spent per traffic homicide investigation</td>
<td>85.23</td>
<td>100.20</td>
<td>95.83</td>
<td>90.44</td>
</tr>
<tr>
<td>- Average response time (mins) to calls for crashes or assistance</td>
<td>27.37</td>
<td>26.44</td>
<td>26.30</td>
<td>26.00</td>
</tr>
<tr>
<td>- Number/percent of duty hours spent on preventive patrol by law enforcement officers</td>
<td>240,098/39%</td>
<td>250,080/40%</td>
<td>745,130/40%</td>
<td>1,006,389/41%</td>
</tr>
<tr>
<td>- Number/percent of flight hours spent on aerial traffic enforcement by law enforcement pilots</td>
<td>569/58%</td>
<td>382/57%</td>
<td>1,433/59%</td>
<td>1,195/50%</td>
</tr>
<tr>
<td>- Number/percent of duty hours spent on crash investigations by law enforcement officers</td>
<td>92,076/15%</td>
<td>89,094/14%</td>
<td>274,302/15%</td>
<td>326,447/14%</td>
</tr>
<tr>
<td>- Number/percent of duty hours spent on crash investigations by community service officers (1)</td>
<td>4,666/40%</td>
<td>4,822/42%</td>
<td>14,782/43%</td>
<td>10,707/29%</td>
</tr>
<tr>
<td>- Number/percent of duty hours spent on non-patrol support activities (law enforcement)</td>
<td>188,804/30%</td>
<td>181,882/29%</td>
<td>543,106/29%</td>
<td>654,577/29%</td>
</tr>
<tr>
<td>- Average time (hours) to investigate crashes (long form)</td>
<td>2.30</td>
<td>2.32</td>
<td>2.31</td>
<td>2.17</td>
</tr>
<tr>
<td>- Average time (hours) to investigate crashes (short form)</td>
<td>1.34</td>
<td>1.33</td>
<td>1.33</td>
<td>1.35</td>
</tr>
<tr>
<td>- Average time (hours) to investigate crashes (non-reportable)</td>
<td>0.73</td>
<td>0.74</td>
<td>0.74</td>
<td>0.65</td>
</tr>
<tr>
<td>- Number/percent of duty hours spent on law enforcement officer assistance to motorists</td>
<td>25,493/4%</td>
<td>28,140/4%</td>
<td>85,760/5%</td>
<td>111,635/5%</td>
</tr>
<tr>
<td>- Number of motorists assisted by law enforcement officers</td>
<td>63,920</td>
<td>66,512</td>
<td>206,952</td>
<td>313,277</td>
</tr>
<tr>
<td>- Number of training courses offered to FHP recruits and personnel</td>
<td>9</td>
<td>14</td>
<td>54</td>
<td>45</td>
</tr>
<tr>
<td>- Number of students successfully completing training</td>
<td>209</td>
<td>270</td>
<td>814</td>
<td>1,224</td>
</tr>
<tr>
<td>- Percent of closed criminal investigations which are resolved</td>
<td>83%</td>
<td>73%</td>
<td>79%</td>
<td>80%</td>
</tr>
<tr>
<td>- Number/percent of duty hours spent on criminal investigations (2)</td>
<td>13,428/54%</td>
<td>11,507/50%</td>
<td>32,743/49%</td>
<td>56,199/60%</td>
</tr>
<tr>
<td>- Number/percent of duty hours spent on professional compliance investigations (2)</td>
<td>1,806/7%</td>
<td>2,610/11%</td>
<td>8,145/12%</td>
<td>5,293/6%</td>
</tr>
<tr>
<td>- Number/percent of duty hours spent on polygraph examinations</td>
<td>1,568/6%</td>
<td>1,676/7%</td>
<td>4,404/7%</td>
<td>5,885/5%</td>
</tr>
<tr>
<td>- Number/percent of duty hours spent on non-investigative support activities</td>
<td>7,919/32%</td>
<td>7,452/32%</td>
<td>21,406/32%</td>
<td>25,250/29%</td>
</tr>
</tbody>
</table>
## Licenses, Titles, and Regulations (Motorist Services)

### Driver Licensure
- **Average number of corrections per 1,000 driver records maintained (3)**
  - 3rd Qtr. 06-07: 5.00
  - 3rd Qtr. 07-08: 5.67
  - YTD 07-08: 5.47
  - Annual Standard: 4.00
- **Number of driver licenses issued**
  - 3rd Qtr. 06-07: 1,381,455
  - 3rd Qtr. 07-08: 1,364,427
  - YTD 07-08: 3,856,569
  - Annual Standard: 5,418,344
- **Number of identification cards issued**
  - 3rd Qtr. 06-07: 260,488
  - 3rd Qtr. 07-08: 287,562
  - YTD 07-08: 766,467
  - Annual Standard: 852,315
- **Number of written driver license examinations conducted**
  - 3rd Qtr. 06-07: 363,984
  - 3rd Qtr. 07-08: 401,259
  - YTD 07-08: 1,157,642
  - Annual Standard: 1,561,590
- **Number of road tests conducted**
  - 3rd Qtr. 06-07: 119,375
  - 3rd Qtr. 07-08: 130,596
  - YTD 07-08: 388,492
  - Annual Standard: 492,055

### Motorist Financial Responsibility Services
- **Percent of motorists complying with financial responsibility**
  - 94% 94% 94% 96%
- **Number of insured motorists**
  - 3rd Qtr. 06-07: 11,555,044
  - 3rd Qtr. 07-08: 11,693,664
  - YTD 07-08: 11,693,664
  - Annual Standard: 12,180,000

### Identification and Control of Problem Drivers
- **Percent of DUI course graduates who do not recidivate within 3 years of graduation**
  - 86% 86% 86% 86%
- **Number of driver licenses / identification cards suspended, cancelled, and invalidated as a result of fraudulent activity (with annual percent change shown)**
  - 3rd Qtr. 06-07: 739
  - 3rd Qtr. 07-08: 481
  - YTD 07-08: 1,393
  - Annual Standard: 2,356
- **Number of problem drivers identified**
  - 3rd Qtr. 06-07: 449,477
  - 3rd Qtr. 07-08: 564,522
  - YTD 07-08: 1,625,282
  - Annual Standard: 1,866,461

### Mobile Home Compliance and Enforcement Services
- **Ratio of warranty complaints to new mobile homes titled**
  - 1:75 1:260 1:232 1:154
- **Number of mobile homes inspected (4)**
  - 3rd Qtr. 06-07: 2,268
  - 3rd Qtr. 07-08: 2,065
  - YTD 07-08: 5,871
  - Annual Standard: 14,800

### Vehicle and Vessel Title and Registration Services
- **Percent of motor vehicle / vessel titles issued without error**
  - 97% 91% 93% 92%
- **Number of fraudulent motor vehicle titles identified and submitted to law enforcement**
  - 3rd Qtr. 06-07: 6
  - 3rd Qtr. 07-08: 13
  - YTD 07-08: 39
  - Annual Standard: 50
- **Percent change in numbers of fraudulent motor vehicle titles identified and submitted to law enforcement**
  - 4% 117% 62% 3%
- **Average cost to issue a motor vehicle / vessel title**
  - $2.10 $2.10 $2.10 $2.12
- **Number of motor vehicle and mobile home titles issued**
  - 3rd Qtr. 06-07: 1,745,645
  - 3rd Qtr. 07-08: 1,506,688
  - YTD 07-08: 4,345,429
  - Annual Standard: 6,700,000
- **Number of motor vehicle and mobile home registrations issued**
  - 3rd Qtr. 06-07: 5,354,967
  - 3rd Qtr. 07-08: 5,293,982
  - YTD 07-08: 15,767,390
  - Annual Standard: 21,446,037
- **Number of vessel titles issued (5)**
  - 3rd Qtr. 06-07: 55,767
  - 3rd Qtr. 07-08: 47,573
  - YTD 07-08: 144,698
  - Annual Standard: 270,879
- **Number of vessel registrations issued**
  - 3rd Qtr. 06-07: 253,254
  - 3rd Qtr. 07-08: 247,044
  - YTD 07-08: 723,104
  - Annual Standard: 1,046,445
- **Average number days to issue a vehicle title**
  - 3 3 3 3
- **Ratio of inspections of rebuilt salvage motor vehicles failing the statutory and procedural requirement for rebuilt certificates of title to total inspections of rebuilt salvage vehicles**
  - 1:7 1:5 1:5 1:8
- **Number of rebuilt salvaged motor vehicles inspected for vehicle identification numbers and odometer readings (6)**
  - 3rd Qtr. 06-07: 7,126
  - 3rd Qtr. 07-08: 6,092
  - YTD 07-08: 18,514
  - Annual Standard: 36,319
- **Percent of dealer licenses issued within 7 working days upon receipt of completed application**
  - 83% 100% 100% 99%
- **Number of automobile dealers licensed (7)**
  - 3rd Qtr. 06-07: 3,077
  - 3rd Qtr. 07-08: 3,370
  - YTD 07-08: 6,806
  - Annual Standard: 12,800
- **Ratio of taxes collected as a result of International Registration Plan and International Fuel Tax Agreement audits to cost of audits**
  - $1.22 : $1.00
  - $0.63 : $1.00
  - $1.25 : $1.00
  - $1.73 : $1.00
<table>
<thead>
<tr>
<th>Fiscal Year 2007 – 2008</th>
<th>3rd Qtr. 06-07</th>
<th>3rd Qtr. 07-08</th>
<th>07-08 YTD Actual</th>
<th>Annual Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Number of International Fuel Use Tax and International Registration Plans accounts audited</td>
<td>62</td>
<td>114</td>
<td>254</td>
<td>350</td>
</tr>
<tr>
<td>• Number of motor carriers audited per auditor, with number of auditors shown</td>
<td>11 : 8</td>
<td>38 : 14</td>
<td>28 : 14</td>
<td>22 : 14</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fiscal Year 2007 – 2008</th>
<th>3rd Qtr. 06-07</th>
<th>3rd Qtr. 07-08</th>
<th>07-08 YTD Actual</th>
<th>Annual Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive Direction and Support Services</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Agency administration and support costs as a percent of total agency costs / agency administration and support positions as a percent of total agency positions</td>
<td>4.80% / 6.09%</td>
<td>4.89% / 6.18%</td>
<td>4.83% / 6.18%</td>
<td>5% / 6.42%</td>
</tr>
<tr>
<td>• Percent Florida Highway Patrol administration and support costs and positions compared to total Florida Highway Patrol costs and positions</td>
<td>1.31% / 1.13%</td>
<td>1.50% / 1.16%</td>
<td>1.39% / 1.16%</td>
<td>1.41% / 1.18%</td>
</tr>
<tr>
<td>• Percent Motorist Services administration and support costs and positions compared to total Motorist Services costs and positions</td>
<td>2.01% / 1.92%</td>
<td>2.05% / 1.93%</td>
<td>2.06% / 1.93%</td>
<td>2.13% / 2.19%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Fiscal Year 2007 – 2008</th>
<th>2007-08 YTD Actual</th>
<th>Annual Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Calculations</td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Florida death rate on patrolled highways per 100 million vehicle miles of travel</td>
<td>Annual</td>
<td>1.70</td>
</tr>
<tr>
<td>• National average death rate on highways per 100 million vehicle miles of travel</td>
<td>Annual</td>
<td>1.5</td>
</tr>
<tr>
<td>• Alcohol-related death rate per 100 million vehicle miles of travel</td>
<td>Annual</td>
<td>0.64</td>
</tr>
<tr>
<td>• State seat belt compliance rate</td>
<td>Annual</td>
<td>67.50%</td>
</tr>
<tr>
<td>• Percent change in seat belt use</td>
<td>Annual</td>
<td>1%</td>
</tr>
<tr>
<td>• Annual crash rate per 100 million vehicle miles of travel on all Florida roads</td>
<td>Annual</td>
<td>131</td>
</tr>
<tr>
<td>• Percent of recruits retained by FHP for 3 years after the completion of training</td>
<td>Annual</td>
<td>90%</td>
</tr>
<tr>
<td>• Percent of customers waiting 15 minutes or less for driver license service</td>
<td>84%</td>
<td>50%</td>
</tr>
<tr>
<td>• Percent of customers waiting 30 minutes or more for driver license service</td>
<td>5%</td>
<td>35%</td>
</tr>
<tr>
<td>• Percent of customers who rate Kirkman Data Center services as satisfactory or better as measured by survey</td>
<td>Annual</td>
<td>90%</td>
</tr>
</tbody>
</table>
PERFORMANCE EXPLANATION

1 Number/percent of duty hours spent on crash investigations by community service officers - The Community Service Officer position description requires members spend 49% of their duty time investigating traffic crashes, which is consistent with actual performance. When the standard was established, there was no benchmark for the agency to use as a guideline. The standard will be reviewed to more accurately reflect performance.

2 Number/percent of duty hours spent on criminal investigations and Number/percent of duty hours spent on professional compliance investigations - The percentage of time dedicated to conducting criminal investigations has decreased due to an increase in professional compliance investigations. During this reporting period, members assigned to the Bureau of Investigations investigated both criminal cases and professional compliance investigations.

3 Average number of corrections per 1,000 driver records maintained – Driver records requiring correction are largely due to outside agencies (courts and other state motor vehicle agencies). The Department is continuing ongoing training with the clerk of courts and driver license field examiners to help reduce the number of corrections required.

4 Number of mobile homes inspected - Due to the continued economic downturn in the manufactured home market nationally and in Florida, there is a corresponding decline in the number of mobile homes inspected within manufacturing plants. Members are meeting all mobile home inspection demands.

5 Number of vessel titles issued - The standard was overstated due to an oversight in titles issued. The Department has requested that the standard be adjusted.

6 Number of rebuilt salvaged motor vehicles inspected for vehicle identification numbers and odometer readings – The standard was incorrectly increased to account for an overactive 2004 hurricane season. Members are meeting all rebuilt salvaged motor vehicle inspection demands. The standard will be reviewed to more accurately reflect performance.

7 Number of automobile dealers licensed - Due to the economic downturn in the automotive industry nationally and other economic concerns, the number of dealerships in operation has significantly declined.
<table>
<thead>
<tr>
<th>ITEM(S) PURCHASED</th>
<th>VENDOR</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>ISA: Software license to allow the department's Driver And Vehicle Information Database (DAVID) users to run vehicle tag reports with partial tag information. Term 12/06/07 through 12/05/08. KDC-078-164. Single Source. DO# 772888.</td>
<td>R.L. Polk &amp; Company, Southfield, MI</td>
<td>$35,500.00</td>
</tr>
<tr>
<td>DMV: Comparison study of DHSMV's costs, service levels, transaction volumes, staffing levels, and revenues against other state's motor vehicle agencies. Single Source. DO# 802982</td>
<td>CEM Benchmarking Inc., Toronto, Canada</td>
<td>$30,000.00</td>
</tr>
<tr>
<td>ISA: This software application provides for the department's electronic connection to all other vehicle title databases in the United States. Single Source. Term 10/01/07 through 06/30/08. KDC# 078-191. DO# 792693 and DO#811999.</td>
<td>American Association of Motor Vehicle Administrator, Arlington, VA</td>
<td>$101,250.00</td>
</tr>
<tr>
<td>DMV: Motor Vehicle Dealer Reassignment forms. These forms are used daily throughout the state when a dealer sells or trades a vehicle to another owner. ITB# 010-07. DO# 808497.</td>
<td>Moore Wallace North America, Jacksonville, FL</td>
<td>$55,543.32</td>
</tr>
<tr>
<td>ISA: Extended warranty for Itronix GoBook notebook computers. The laptops are the mobile data terminals used in FHP patrol cars. Single Source. KDC078-181. Term 02/01/2008 through 06/30/2008. DO# 817674.</td>
<td>General Dynamics Itronix Corporation, Spokane Valley, WA</td>
<td>$198,691.63</td>
</tr>
<tr>
<td>FHP: Seven (7) Vehicle Rollover Simulators. These devices are used to demonstrate the impact to the body when a vehicle rolls over in a crash. This is a public safety education item to demonstrate the dangers of not wearing seatbelts. ITB# 017-08 Rebid. DO# 872976.</td>
<td>P.M. Mobile Service Co. Inc., Central Square, NY</td>
<td>$228,713.73</td>
</tr>
<tr>
<td>DAS: Maintenance and repair service contract for the mailroom inserter and mailing organizer machines. Term 04/01/08 through 03/31/09. Single Source. DO# 881827.</td>
<td>A-1 Business Systems, Tallahassee, FL</td>
<td>$26,600.00</td>
</tr>
<tr>
<td>DDL: Audit and review services for quality assurance reporting of the individual Florida Motorcycle Rider Training Schools. ITB# 013-08. Term 02/07/08 through 08/31/08. DO# 816040.</td>
<td>Agnes K. Mical, Port St. Lucie, FL</td>
<td>$33,600.00</td>
</tr>
<tr>
<td>DDL: Audit and review services for quality assurance reporting of the individual Florida Motorcycle Rider Training Schools. ITB# 013-08. Term 02/07/08 through 08/31/08. DO# 816037.</td>
<td>Professional Motorcycle Training, Vero Beach, FL</td>
<td>$33,600.00</td>
</tr>
<tr>
<td>FHP: Advertising contract for the creative design, development, and production of the &quot;Share the Road&quot; public safety education campaign. RFP# 014-08. DO# 856702.</td>
<td>Proforma Print Media &amp; Promotions, Tallahassee, FL</td>
<td>$97,800.00</td>
</tr>
<tr>
<td>FHP: In-car Printer Organizers. These devices secure trooper's office supplies and printing (ticket writer) supplies within the vehicle and provide a secure method of transporting the mobile printers. ITB3 016-08. DO# 860466.</td>
<td>Law Enforcement Supply Co., Inc., Panama City, FL</td>
<td>$78,081.00</td>
</tr>
<tr>
<td>FHP: Law Enforcement Vehicles. The vehicles are necessary for FHP to conduct the canine drug interdiction program and to trailer the FHP motorcycle units. ITB# 023-08. DO# 870548. DO# 870553. DO# 870563. DO# 870556.</td>
<td>Garber Chevrolet Buick Pontiac GMC Truck, Inc., Green Cove Springs, FL</td>
<td>$538,079.00</td>
</tr>
</tbody>
</table>
Florida
Department of
Highway Safety and
Motor Vehicles

Annual Performance Report
Fiscal Year 2007 - 2008

Electra Theodorides-Bustle, Executive Director

Providing Highway Safety and Security Through Excellence in Service, Education, and Enforcement
July 2008

I am pleased to present the Florida Department of Highway Safety and Motor Vehicles’ Annual Performance Report for fiscal year 2007-2008. The report details progress in achieving legislatively mandated performance measures and also highlights key achievements for the past fiscal year that support the Department’s strategic initiatives.

We use a three prong approach to safety. Our mission is to provide highway safety and security through excellence in service, education, and enforcement. We are committed to accomplishing our mission by being proactive, professional, and proud in everything that we do.

We need to be proactive in the way we market and provide services using online and automated methods as much as possible. These delivery channels offer customer choices that are convenient, streamline the Department, and provide an easy to navigate organization. We need to be proactive in the way we enforce our traffic laws using data and trend analysis to know how we can best positively impact our roadways and decrease fatalities and injuries with targeted enforcement efforts focused on our greatest problems. We need to be proactive in the way we use education to change driving habits because the best way to save a life is the decision made before the crash.

We need to perform at the highest level we can and make sure our members have the highest quality training and tools necessary to be safe and get the job done. This is why we maintain the highest of state and national standards through accreditation of the Florida Highway Patrol. These comprehensive reviews of all aspects of the Patrol validate the hard work they do on a daily basis and ensure the citizens of Florida they are being served by skilled law enforcement professionals.

Lastly, we are proud of our Department and our state. We will continue to encourage that pride by recognizing the great work of the nearly 5,000 men and women of the Department who are leading the way to a safer Florida. We will listen to the people who are serving this great state and work hard each day to make this Department shine for the millions of customers who need and utilize our services.

We will continue to be guided by our comprehensive strategic plan, driven by service, education, and enforcement to protect Florida’s over 15 million drivers, over 18 million citizens, and over 80 million visitors annually. With the assistance of Governor Crist, our Cabinet, Legislature, and all stakeholders, we will realize our vision of A Safer Florida. Together we can make a difference.

Electra Theodorides-Bustle
Executive Director
About Us

**OUR MISSION**

**PROVIDING HIGHWAY SAFETY AND SECURITY THROUGH**

**EXCELLENCE IN SERVICE, EDUCATION, AND ENFORCEMENT**

---

**OUR VISION**

**A SAFER FLORIDA!**

---

**OUR VALUES**

WE BELIEVE IN:

**SERVICE** by exceeding expectations;

**INTEGRITY** by upholding the highest ethical standards;

**COURTESY** by treating everyone with dignity and respect;

**PROFESSIONALISM** by inspiring confidence and trust;

**INNOVATION** by fostering creativity; and

**EXCELLENCE IN ALL WE DO!**
About Us

**Operational Division Information**

**Division of Driver Licenses** - The Division of Driver Licenses promotes safety on the highways by licensing qualified drivers, controlling and improving problem drivers, ensuring vehicle owners and operators are responsible for injuries and damages they may cause in a crash on Florida’s roadways, and maintaining records for driver evaluation. The Division manages the issuance of driver licenses through an examination process and creates permanent records of all licenses issued. The Division ensures all drivers and their vehicles are properly insured and enforces sanctions imposed for violation of Florida's highway safety laws. Driver License also issues personal ID cards. The Division provides services to the driving public through a network of field offices, tax collector agent offices, and mobile units located throughout the state.

**Division of Motor Vehicles** - The Division of Motor Vehicles provides safety and consumer protection of property rights by ensuring motor vehicles, vessels, and mobile homes are properly titled and registered. Motor Vehicles also ensure commercial carriers are properly registered and pay the appropriate gasoline tax for intrastate and interstate commerce. The Division ensures the safety of mobile home residents by requiring mobile homes to be built in accordance with national construction standards and installed in accordance with state standards. In addition to day-to-day services to Florida residents, the Division works with other state and federal agencies on motor vehicles issues and assists the state’s county tax collectors to provide vehicle services.

**Florida Highway Patrol** - The Division of Florida Highway Patrol promotes a safe driving environment through proactive law enforcement, public education, and safety awareness. The Patrol’s values of courtesy, service, and protection guide all actions of the Patrol and support professional standards. Members of the Patrol reduce the number and severity of traffic crashes in Florida and preserve and protect human life and property. The Patrol designs and implements prevention strategies to address crash causation factors. In addition to daily proactive traffic enforcement by sworn officers, the Patrol utilizes community service officers and an all-volunteer auxiliary to enhance service delivery.
### Budget Information

<table>
<thead>
<tr>
<th>Division</th>
<th>Authorized FTE</th>
<th>Actual Expenditures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Office of Executive Director and Administrative Services</td>
<td>302</td>
<td>$19,218,196</td>
</tr>
<tr>
<td>Florida Highway Patrol (FHP)</td>
<td>2,322</td>
<td>$205,481,447</td>
</tr>
<tr>
<td>Driver Licenses (DDL)</td>
<td>1,606</td>
<td>$98,447,223</td>
</tr>
<tr>
<td>Motor Vehicles (DMV)</td>
<td>463</td>
<td>$58,012,397</td>
</tr>
<tr>
<td>Information Systems Administration (ISA)</td>
<td>191</td>
<td>$29,603,438</td>
</tr>
<tr>
<td>Fixed Capital Outlay</td>
<td>--</td>
<td>$8,031,998</td>
</tr>
<tr>
<td>Total</td>
<td>4,884</td>
<td>$418,794,698</td>
</tr>
</tbody>
</table>

General Revenue $131,408,752
Trust Fund $287,385,946

### Revenue Information

<table>
<thead>
<tr>
<th></th>
<th>Trust Fund</th>
<th>General Revenue</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$1,335,709,159</td>
<td>$134,983,523</td>
<td>$1,470,692,682</td>
</tr>
</tbody>
</table>

Where the Money Comes From
- License Plates & Decals $1,046,531,264 71%
- Motor Vehicle Titles $141,756,989 10%
- Driver Licenses $133,816,276 9%
- Other Revenue $127,405,475 9%
- Fines and Forfeitures $21,182,678 1%

Where the Money Goes
- Transportation $839,897,941 57%
- DHSMV Funding $215,794,094 15%
- Other Programs $165,206,782 11%
- GR Funded Programs $134,983,523 9%
- Education $114,810,342 8%
Florida Highway Patrol Activity (all sworn officers)
- 406,482 unlawful speed arrests
- 10,723 Driving Under the Influence (DUI) arrests
- 8,320 felony arrests
- 230,515 crash investigations
- 313,087 written warnings issued
- 942 stolen vehicles recovered
- 38,580,436 miles patrolled
- 301,967 motorists with disabled vehicles received assistance
- 5,135 public safety presentations

Motorist Services
- 6,174,398 driver license and identification card transactions
- 1,120,732 driver license internet transactions (18% of total transactions)
- 5,574,214 customers served in driver license field offices (state offices only)
- 5,215,437 total number of organ donors registered
- 2,258,150 suspensions, revocations, and cancellations of driving privileges
- 475,970 insurance suspensions were issued
- 22,125,361 motor vehicle, mobile home, and vessel registrations
- 5,920,326 new, used, transfer, and miscellaneous vehicle, vessel, and mobile home titles issued
- 7,595 motor vehicle and mobile home dealers’ records inspected for compliance with standards
- 15,908 motor vehicle and mobile home dealer and manufacturer licenses issued
- 694,872 emergency contacts registered
- 26% of driver license services completed by convenience services (internet, phone, mail)
- 13.7% of motor vehicle services completed by convenience services (internet, phone)
Service

Service Delivery Improvements - We continue to focus on service delivery improvements in our Agency that ensures we are providing customer-driven excellence. Everyday members interact with over 50,000 people- through service, education, and enforcement. Anticipating customer needs and expectations and providing a positive service experience is critical to our success.

Charge It! – Customers visiting Florida driver license offices now have the option of using credit cards to pay for their transactions. As part of the “Making Changes that Matter to You” campaign, we began accepting credit cards on April 1, 2008. Providing electronic payment methods in state offices facilitates transactions and enhances customer convenience. Accepting credit cards also enhances security in our offices and improves cash accountability. Over 143,000 transactions by credit card have been completed in our state offices since implementation of this new service.

Two Year Renewals, One Less Thing to Worry About – Those yellow stickers on the back of your vehicle can now be renewed for two years. Effective January 1, motor vehicle owners can choose between renewing their vehicle registration for one or two year periods. This choice creates customer convenience along with the benefit of processing reductions for both the Department and tax collector offices. Motorists who choose the two-year renewal option will receive a license plate decal with an additional year added to the expiration date. For example, if an owner with an expiration date of April 2008 for their current registration requests to receive a two-year renewal, the expiration date printed on the license plate decal will be April 2010. From January 1 through June 30, the Department processed over 357,000 two year renewals, which will result in an estimated savings of over $94,000 next year in processing costs for the Department and our tax collector partners.

Appointment Center Expanded – Four counties with significant populations: Lee, Orange, Osceola, and Volusia, were added to the telephone appointment center. Customers calling a local number will automatically be forwarded to the appointment center in Tallahassee with no toll charge to the customer. Rerouting these calls to the existing appointment center provides driver license examiners more time to assist customers in our offices. The appointment center is now able to service 13 counties in total, including: Brevard, Broward, Indian River, Leon, Martin, Miami-Dade, Okeechobee, Palm Beach, and St. Lucie. The appointment center is expanding to Hillsborough, Manatee, and Sarasota Counties in the coming months. The appointment center averages nearly 13,000 calls per week.

Buy a Gift Certificate for a Specialty Plate – A new program for the purchase of specialty license plates was unveiled in July. Our customers can now purchase a specialty license plate as a gift for a motor vehicle registrant. Upon payment of the plate’s annual fee, a gift certificate may now be purchased at an authorized motor vehicle office (e.g., state motor vehicle office, local tax collector office, or licensed tag agent) for any of the specialty license plates currently available in Florida. At the time of purchase, a receipt will be provided and a credit issued in the name of the gift recipient. The gift certificate is not required to be presented to redeem the credit, just proper identification (i.e. Florida driver license or ID card). Specialty license plates make great gifts, and this new program will provide a great opportunity to promote the many causes and organizations represented by the plates. Please remember that in Florida, most registrations are renewed on the birth date of the registrant, so these gift certificates can also be a great birthday gift.
Service

Go With the FLOW – The Florida Licensing On Wheels (FLOW) mobile units continue to be present at community and special events around the state. These vehicles are equipped with the technology to provide driver license and tag services and offer information on the newest safety initiatives and campaigns. On August 13, the FLOW Five Star Tour was kicked off as a cooperative effort between the Driver License Division, the American Automobile Association (AAA), and Florida Highway Patrol. Five FLOW mobiles traveled in different directions throughout the state over the week ending in five different locations. Stops included city and county agencies, hospitals, libraries, assisted living centers, and businesses. Over 56,000 customers were provided direct driver license or motor vehicle services through the FLOW Mobiles during this fiscal year.

Implementing Technology Solutions to Improve Service - Technology is the backbone of our Agency. We rely on hundreds of technical systems to provide service to our customers. This year we continued to use automation to increase efficiencies and reduce costs. Providing additional online services enables customers to do business with our Department conveniently, decreasing costs and improving efficiencies.

GoRenew.com Enhanced – The Department’s GoRenew.com website was rewritten to provide a single point for all online transactions. In addition to being an innovative solution to save money, the new virtual office has immensely improved customer convenience and overall operations by providing a more complete driver and vehicle analysis for customers. The new “one-stop-shop” site displays all online services that the customer is eligible for and allows them to be processed together with one payment. About 9,000 transactions were processed the first day and over 3.3 million driver license and motor vehicle transactions have been processed online this fiscal year demonstrating customer satisfaction with the new service.

E-Titles Cut Costs and Help Prevent Fraud – With approximately six million paper titles issued each year, the electronic title system results in a reduction in paper costs, enhanced customer convenience and protection, and improved accuracy of records. Electronic, or E-Titles, eliminate duplicate titles where instances of fraud are more common; reduce the number of lost and returned unclaimed titles; and reduce fraud associated with stolen title certificates, forged signatures, and altered odometer miles. The electronic title system allows a customer to request a printed paper title at no charge through the Department’s website if the customer prefers a paper title. Through this electronic process the Department will continue to reduce costs associated with title paper and mailings, improve customer protection in the sale of vehicles, and simplify the auto titling process.

Using Electronic Crash Reports – Since November 2007, FHP has used an electronic system to generate crash reports and electronically transmit that information to a centralized crash database. Submitting crash information electronically provides real time data, saves data entry costs, and provides more accurate data due to built-in edits in the software program. A grant from Florida Department of Transportation was received to help expand the electronic crash record transmission process to all Florida law enforcement agencies. Revising the crash form and moving toward complete electronic submission of crash reports by all law enforcement agencies will provide an online crash database that will be accessible to other governmental entities as well as law enforcement agencies. This new database will allow users to view crash data in their jurisdiction for use in planning enforcement activities and allocation of resources.
Website Improvements Making Information Accessible – In conjunction with the Governor’s Executive Order, a dedicated page on the Department’s website was launched to provide Florida citizens and visitors more information regarding open government and public records. Frequently requested documents were added as well as contracts, budget information, and legislative proposals. The goal is to assist customers in getting the records they need as quickly as possible.

We Need to Become a Proactive, Strategic Thinking Agency - We will anticipate trends, issues, and environmental factors that impact our mission of highway safety and proactively implement innovative solutions ensuring the Department is continually leading the way to a safer Florida.

Driving Our Future – In December, the Department finalized its strategic plan taking a customer-driven organizational approach. The 44-member Strategic Planning Team created a vision statement, revised the Department’s mission statement to clearly define agency activities statewide, and identified values that shape our actions. Member and stakeholder surveys assisted in the identification of four fundamental issues: service delivery, communication, workforce, and performance management. Goals and strategies were created to achieve improvement and provide operational direction in each one of these critical areas. The strategic plan will continue to drive our future, providing a “roadmap” for the next three years ensuring key activities and strategies represent our commitment to our values, mission, and vision.

Tax Collector Steering Committee Formed – The Department partners with county tax collectors around the state to provide additional service options to customers who need driver license or motor vehicle services. All 67 tax collectors provide tag and title services and about 50 percent provide driver license services. A Tax Collector Steering Committee, consisting of seven tax collectors and key department personnel, was established and the first meeting was held in Tallahassee last July. This Committee continues to meet quarterly and is charged with assisting the Department in identifying strategic objectives and the development of legislative and policy issues for improving motorist service delivery.
Marketing Our Critical Services to Florida Residents and Visitors - We must use all available resources to educate the public about our services so that they can take advantage of important and often life saving information.

Emergency Contact Information System Celebrates Milestones – October 2, marked the one-year anniversary of the emergency contact information system that allows Florida motorists and identification card holders to voluntarily provide emergency contact information online. The information can be accessed by law enforcement officers to notify designated contacts in the case of an emergency. In April, the one-millionth emergency contact information entry was recorded. The Department continues to encourage licensed drivers and identification card holders in the state to input their information so families can be contacted more quickly should a family member become seriously injured or killed in a traffic crash.

Parents and Teens Get a Helping Hand from DHSMV – Traffic crashes are the number one cause of death for teens nationwide. Florida is home to more than 800,000 teen drivers and last year, more than 37,000 teenage drivers were involved in crashes. In response to that overwhelming trend, we are focusing significant educational efforts toward teen drivers. A Spanish version of our grant funded guide, “Florida Drivers Guide for Teens and Parents – Drive with C.A.R.E. (Courtesy, Attention, Responsibility and Experience),” containing important information about the state’s traffic laws and restrictions was released this year. The Guide is provided to teens when they receive their learner’s permit and is available on our internet website along with other teen driving safety tips. During the 2007-2008 school year, 118 “Drive with C.A.R.E.” interactive presentations were conducted in Miami-Dade high schools. On October 16, the Florida Cabinet, declared by resolution the third week of October as Florida Teen Driver Safety Week.

Hispanic Outreach is Critical – As part of our continuing Hispanic outreach efforts, members participated in a number of radio programs this year including: “La Pena Azul”, WQBA-AM Univision Radio, and “Buenos Dias Miami” to discuss driver license and safety issues, taking questions and comments from a live viewing audience in some instances. A mobile driver license unit (FLOW mobile) participated in Univision Radio’s Mujer, Familia y Hogar Expo in May as part of a grant funded community outreach program. Florida Department of Transportation’s grant funding allowed for 920 radio announcements over a three month period, posted mall displays, and distributed coloring books, highlighters, and Frisbees featuring safety messages. We also attended a United States Citizenship and Immigration Services training session for community-based organizations. The Department is an active member of the Miami and Tampa Refugee Task Force, interacting with the Department of Children and Families to provide relevant information on highway safety issues to community based organizations across Florida. We continue to seek grant funding for providing targeted media and Spanish versions of published materials focused on teen and child safety tips, aggressive driving, DUI, and safety belt usage in an effort to raise awareness among our Spanish-speaking population.

Partnering With Other State Agencies – The Department teamed up with the Florida Department of Transportation to promote safe summer driving and highlight our online services. By coupling a highway safety message with an online services promotion, we were able to use rest areas and turnpike service plazas to reach millions of Florida motorists. Our continuing effort to highlight online services as a lower cost delivery channel has resulted in 18 percent of driver license transactions and nearly 14 percent of motor vehicle transactions being accomplished online. We thank the Department of Transportation for their assistance and continue to look for ways to promote highway safety and our online services through partnerships.
Using Education to Promote Safe Driving - Educating the motoring public about the importance of safe driving is the best way to prevent crashes, fatalities, and injuries.

Seatbelt Awareness – Throughout the year, the Department participates in elementary, middle, and high school events throughout the state encouraging seatbelt use. FHP’s rollover simulators, DUI simulation goggles, or taking a ride on one of the Patrol’s seat belt convincers, are all effective tools to help reinforce the importance of seatbelts and safe driving. From Boy Scout Troops to community events, the Department puts on hundreds of safety demonstrations each year. Since January 2008 alone, Occupant Protection Specialists have conducted over 5,500 traffic safety related presentations or demonstrations on subjects such as seatbelt usage, child passenger safety, DUI, and safe driving. In one outreach event, FHP assisted Panther Run Elementary School in Lake Worth in piloting a Seatbelt Awareness Week with its second graders. The program was designed to instill the seatbelt safety message at a young age and encourage the second graders to be lifelong seatbelt wearers. Each day, the students did a short activity to learn about seatbelt safety. The culminating activity was the Seatbelt Simulator demonstration. Based on a pre-test and post-test, all students improved in their knowledge of seatbelt use. The agency will continue to use educational lessons like this one in schools and community events to support our mission.

Seatbelt Usage Rewarded – Memorial Day weekend traditionally signals the start of the summer driving period here in Florida. It also marks the beginning of the annual “Click It or Ticket” mobilization campaign, a statewide public safety education and traffic enforcement effort designed to get motorists to wear seatbelts. This year over 7,600 seat belt citations and nearly 15,800 speeding citations were issued during the campaign. In June, the Florida Highway Patrol teamed up with the Florida Marlins and the Florida Department of Transportation to celebrate the success of this year’s “Click It or Ticket” campaign by rewarding motorists for compliance with Florida’s seatbelt law. Instead of issuing tickets to motorists for not wearing their seatbelts, Troopers were out giving Florida Marlin baseball tickets to those who were caught wearing their seatbelts. Marlin fans were very appreciative of FHP’s efforts and thankful for the generosity of the Florida Marlins Organization and the Florida DOT.

Special Need Students Receive Safety Training – In November, Troopers in South Florida joined the Archer Disability Foundation during Palm Beach County’s Disability Mentoring and Employment kick-off. Students from Palm Beach High School and Santaluces High School attended exhibitions conducted by several specially trained Troopers during their recent safety awareness event. Troopers spoke with the disabled teens about the importance of wearing a seat belt, practicing safe driving, and being aware when walking in or around traffic. The teens enjoyed watching the Tactical Response Team demonstrate several simulated high-risk rescue situations and FHP’s K-9 vehicle search techniques. Providing safety messages to teens can help foster positive relationships with law enforcement and encourage safe driving habits making our roadways safer for everyone.

National Safety Program Winner – FHP received two top awards in this year’s International Association of Chiefs of Police (IACP) Law Enforcement Challenge. The Law Enforcement Challenge is a competition between similar size and types of law enforcement agencies. It recognizes and rewards the best overall traffic safety programs in the United States. The areas of concentration include efforts to enforce laws and educate the public about occupant protection, impaired driving, and speeding. FHP received a 2nd place (tie) award in the IACP/National Highway Safety Administration Law Enforcement Challenge and a 1st place award in a Special Award Category for its Child Passenger Safety Program, which was named best program in the nation. This fiscal year, Occupant Protection Specialists have distributed over 4,100 child safety seats to low income families.
Education

Focus on Bicycle Safety – The Florida Highway Patrol participated in the 2007 Columbia County Fair and partnered with the Florida Department of Transportation, Wal-Mart, and the FHP Auxiliary to fit and distribute over 350 helmets to children free of charge. FHP Auxiliary Troopers gave out bicycle safety information to the children while fitting them with free bike helmets. Troopers also took advantage of the opportunity to inform parents and other drivers about our emergency contact information site, a service that allows motorists to provide contact information to law enforcement officers in the event of an emergency; and the “Move Over Law”, which requires drivers to move over or slow down when approaching an emergency vehicle with lights activated that is stopped on a highway in Florida.

Target Motorcycle Street Racing – Many Florida roadways have become hot spots for the dangerous practice of motorcycle street racing. According to reports from law enforcement agencies across the state, it is common to see motorcycle drivers racing one another along our highways and interstates at speeds exceeding 100 miles per hour. For a public education campaign on this issue to have any impact on offending drivers, it had to be presented in a truthful, realistic, graphic, and believable format. The Florida Department of Transportation approved grant funding to provide a video, public service announcement, and other printed materials focused on preventing this dangerous practice. The documentary-style format, using actual photos and film footage of street racing events was well received and shows the consequences of getting caught, getting seriously injured, or seriously injuring and killing others in a crash. The Department won an American Association of Motor Vehicles Administrators award for its poster, Stop Street Racing - Speed Kills! This award recognizes public relations and consumer education excellence among motor vehicle, law enforcement, and traffic safety agencies across North America. In 2006, over 16 percent of all traffic fatalities in Florida were motorcyclists and their passengers. The Department will continue to educate the public on the dangers of street racing through education and enforcement.

Florida GrandDriver® Program Partners for Excellence - The Florida GrandDriver® Program is an education and awareness campaign with the goal of educating the public on the effects age has on driving ability. The Program encourages drivers to make appropriate choices as we age, choices that maximize personal safety and the safety of our communities. Our successful Program has spent the year partnering with other agencies, both public and private, taking our message to communities throughout Florida. Joint presentations by the Florida Department of Elder Affairs, “Communities For A Lifetime”, Florida Department of Transportation “Safe Mobility For Life”, and Florida’s GrandDriver® Program were given at community forums for seniors statewide. Transportation forums held by communities used presentations given by our staff to frame safety issues and establish action plans to proactively address seniors’ transportation needs. In addition, the Florida Supreme Court and Florida Attorney General’s Office chose our Florida GrandDriver® Program to train judicial and law enforcement professionals in aging sensitivity and at-risk driver issues at several training sessions. The Florida GrandDriver® Program will continue to promote driving safety and enhancing the ability for Florida seniors to get around their community when and where they want.
Enforcement

We Will Decrease Fatalities and Injuries on our Roadways - Our focus will be on proactive targeted enforcement of criminal and non-criminal offenses based on statistics, data, and trends. We will continue to measure and report the successes of enforcement operations.

Move Over...It's the Law! – Across the country in 2007, 15 law enforcement officers were killed by passing motorists while conducting their daily patrol duties. To combat this growing statistic, the first ever statewide Move Over Florida enforcement operation was held June 23-29 and involved participation from the entire law enforcement community statewide. The law requires drivers to move over one lane whenever an emergency vehicle on the side of the road has emergency lights activated. If moving over is not an option, the drivers must simply slow down at least 20 mph below the posted speed limit. Representatives from the Florida Sheriff's Association, the Florida Police Chief's Association, the Florida Department of Transportation, the Attorney General's Office, the State Law Enforcement Chief's Association, AAA, the towing industry, and local law enforcement joined FHP to kick-off the week-long operation. During the operation, over 10,000 warnings were issued and over 4,500 citations were written. To further promote the “Move Over Law”, the Department partnered with the Department of Transportation to promote the message electronically throughout the state on highway messaging boards reminding drivers to move over or slow down when approaching emergency vehicles. DOT is also placing “Move Over” signs on interstates, at state borders, welcome centers, and rest areas throughout the state.

Aerial Unit Vital to Patrol Operations – FHP’s flight section, with the assistance of Troopers on the ground, initiate over 45,000 contacts per year. Aerial Support offers critical services such as vehicle recovery, search, and surveillance operations. Their aerial support makes apprehending fleeing, speeding, and aggressive drivers safer for the public. Daring motorcyclists continue to travel at excessive speeds, presenting a challenge to Troopers. FHP’s air patrol plays a critical role in capturing these speeding motorists. The pilots are able to monitor the vehicles safely from the air and radio location updates to ground units, who can respond when the vehicle stops, instead of engaging in a pursuit. Last October, in Pasco County, a motorcyclist was clocked at 90 mph in a 55 mph zone. The motorcyclist went around three Troopers that attempted to stop him. From the air, FHP followed the motorcycle for 20 minutes witnessing the motorcycle traveling at speeds of up to 180 mph and passing other motorists on shoulders of the road. With the assistance from the air, Troopers were able to apprehend the driver.

FHP Provides Law Enforcement Support Statewide – FHP troopers participated in the Daytona 500 Weekend Operation, a multi-jurisdictional effort using resources from local and state agencies to handle the large influx of vehicle and pedestrian traffic in Daytona Beach. FHP is a vital part of the annual Bike Week in Daytona Beach by providing a solid law enforcement presence and minimizing problems due to high traffic volume every year. Again, this year the Division of Motor Vehicles' members teamed up with members of the Volusia County Sheriff's Office Motorcycle Task Force investigating and recovering stolen motorcycles and parts. The task force recovered 20 motorcycles up from 16 last year.

Aggressive Driving Targeted – In a recent Driver's Seat Road Rage Survey, aggressive driving and red light running were identified as public safety concerns in several Florida cities. To address these issues, FHP began an all out statewide aggressive driving campaign. Tampa area Troopers conducted special enforcement details in addition to regular patrol and stopped 903 aggressive drivers. Miami-Dade Troopers upped their efforts as well, stopping 1,279 aggressive drivers, 70 percent more than last fiscal year. The aggressive driving campaign is part of a long-term traffic safety campaign that focuses on reducing traffic crashes
Enforcement

and the resulting deaths and injuries on our roadways. FHP uses both unmarked and marked vehicles to conduct unannounced special enforcement operations. FHP conducts aggressive driving campaigns across the state targeting areas such as Orlando, South Florida, Jacksonville, Pensacola, Gainesville, and everywhere in between. This fiscal year over 8,100 aggressive drivers were stopped.

**Operation Safe Ride Targets Unsafe Driving** – Three successful “Operation Safe Ride” Campaigns were launched this year targeting unsafe driving behaviors, specifically speeding, aggressive driving, and commercial motor vehicle violations. During those three initiatives, nearly 21,000 citations were issued. Historically, March and April are peak months for traffic crashes in Florida due to the influx of Spring Break vacationers. In an effort to provide the citizens and visitors of Florida with a safe driving environment during this period, FHP conducted an “Operation Safe Ride” detail statewide in April. Unlawful speed violators were tracked using speed detection devices, motorcycles, and marked and unmarked patrol vehicles. FHP aircraft also spotted violators from the air and directed Troopers on the ground to pull them over. Enforcement efforts were focused on every interstate, Florida's turnpike, and other major state roads in Florida where speeding and aggressive driving are prevalent. A total of 8,393 total citations were issued during this effort, with 4,459 of these for speeding violations.

**Troopers Proactive Enforcement Earns Honors** – Thirteen Florida Highway Patrol Troopers were among the 175 Florida law enforcement officers being honored by Mothers Against Drunk Driving (MADD) for their efforts in DUI enforcement. Each of these law enforcement officers arrested over 100 drunk drivers in 2007. A ceremony was held at the Capitol followed by a luncheon celebrating this concerted effort. This year’s “Hurd-Smith” award, presented annually in honor of Trooper Kimberly A. Hurd and Trooper Robert G. Smith, both killed by drunk drivers, went to Trooper Goswick with 190 DUI arrests. The 13 Troopers honored by MADD arrested 1,575 drunk drivers collectively. This fiscal year FHP made over 10,700 DUI arrests and will continue to place an emphasis on removing impaired drivers from our roadways.

**Using Technology as an Enforcement Tool** – Having Florida Highway Patrol Troopers active on our roadways is the best defense to combat unsafe driving. Providing technology solutions increases officer safety, decreases costs, and increases the effectiveness of the Patrol.

**Rapid ID Fingerprints Roadside a Success** – Last July FHP began a pilot project to test the Rapid ID device, which gives law enforcement a specialized tool to assist in the positive identification of individuals using a mobile fingerprint reader. This fingerprint scanner, which can be worn on a Trooper’s belt, is portable and uses wireless technology to communicate directly with the laptop in the car. Within seconds of a fingerprint scan, the system returns a response to the Trooper, which includes a positive identification and criminal history and warrants information. By using the system, a Trooper can remain focused on the subject and their vehicle, increasing the officer’s safety and eliminating distractions. Since the pilot’s inception, FHP has taken 625 prints roadside and made 16 arrests based on the results. During one traffic stop, an individual was shown to be wanted after his name was run through state and national databases. Once he was printed with the Rapid ID device, the prints revealed that he was not the same person and that another person had used his name while being booked on a DUI charge and failed to appear in court. The device was able to clear the individual. This project promotes safety by identifying wanted persons on our streets and providing additional safety for Troopers roadside.
Enforcement

Temporary Tags Now Registered in Department's Database – Florida can now provide real time access to temporary license plate data to law enforcement to help protect the citizens of Florida. This critical information aids law enforcement by identifying who was issued the temporary license plate, how many have been issued, and if it is on the proper vehicle. Electronic Temporary Registration is a legislatively authorized program using a print on demand process. The operational efficiencies associated with print on demand extend to real time information for law enforcement, easier Department review of temporary tags issued by dealers, and reduced record keeping for dealers. In addition, fraudulent use of temporary license plates will be more readily identifiable by law enforcement officials.

DAVID Enhanced as Tool for Law Enforcement – A new search feature that aids law enforcement investigators in locating vehicles involved in crimes was piloted. The 'Year, Make, Model Vehicle Search' feature in the Driver And Vehicle Information Database, DAVID, allows an officer to enter partial information about a vehicle and retrieve all the vehicles in Florida matching the criteria. This is especially useful in situations where witnesses did not see a tag number, but could accurately report the make of the vehicle, approximate year, color, and county of the vehicle. These criteria allow a very efficient search to be performed on the existing database of over 30 million vehicles and provide a candidate list of vehicles back to the officer within an average of less than two seconds. One Trooper was able to identify several parts at a hit-and-run accident scene and narrow down a search for the vehicle, roughly 31 total vehicles matched the description in Brevard County. Within 18 hours, the vehicle was found and the driver was arrested and charged with various crimes resulting from the fatal crash. FHP has piloted the new search feature and it will be available to all law enforcement in July 2008.

Florida Licenses and ID Cards Now Show Sexual Predator/Offender Status – In August of last year the Department began issuing licenses and ID cards to sexual predators and offenders with the statutory designation of either Section 943.0435 F.S. for sexual offenders or 775.21 F.S. for sexual predators prominently displayed on the face of the license. This information assists the law enforcement community by allowing them to immediately recognize a sexual predator/offender.

Using Standards of Excellence - Accreditation validates professional excellence and recognizes the hard work of the men and women of the Florida Highway Patrol. FHP will continue to comply with law enforcement standards of excellence set forth by their law enforcement peers.

FHP Accreditation Successful – The Florida Highway Patrol was originally accredited by the Commission on Accreditation for Law Enforcement Agencies, Inc. (CALEA) in November 1996 and the Commission for Florida Law Enforcement Accreditation (CFA) in May 2002. Since then, teams of assessors from CALEA and CFA have visited the agency to conduct onsite assessments that verify continued compliance with accreditation standards. This periodic comprehensive review of the Patrol covers everything from management practices to supervision and field operations to support services. In August, the CALEA team concluded their assessment, once again giving FHP high marks in a number of areas. The CFA assessment was concluded in January. FHP proudly received its fourth international accreditation award on November 17 through CALEA and its third state accreditation award on February 20 through CFA. The citizens and visitors of the state can take pride in the fact that the Florida Highway Patrol is formally recognized as a leader in the national and statewide criminal justice community.
Florida Department of Highway Safety and Motor Vehicles

Performance Measures

<table>
<thead>
<tr>
<th>Florida Highway Patrol</th>
<th>06-07 Actual</th>
<th>07-08 Actual</th>
<th>07-08 Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Highway Safety Services</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Number of crashes investigated by FHP</td>
<td>230,929</td>
<td>221,475</td>
<td>200,361</td>
</tr>
<tr>
<td>Percent change in number of crashes investigated by FHP</td>
<td>-2%</td>
<td>-4%</td>
<td>1%</td>
</tr>
<tr>
<td>Number of hours spent on traffic homicide investigations</td>
<td>164,584</td>
<td>171,181</td>
<td>156,284</td>
</tr>
<tr>
<td>Number of cases resolved as a result of traffic homicide investigations</td>
<td>1,936</td>
<td>1,824</td>
<td>1,728</td>
</tr>
<tr>
<td>Average time (hours) spent per traffic homicide investigation</td>
<td>85.10</td>
<td>92.88</td>
<td>90.44</td>
</tr>
<tr>
<td>Actual average response time (minutes) to calls for crashes or assistance</td>
<td>26.87</td>
<td>26.40</td>
<td>26</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on preventive patrol by law enforcement officers</td>
<td>985,195 / 39%</td>
<td>976,259 / 39%</td>
<td>1,006,389 / 41%</td>
</tr>
<tr>
<td>Number/percent of flight hours spent on aerial traffic enforcement by law enforcement pilots</td>
<td>2,137 / 54%</td>
<td>1,855 / 59%</td>
<td>1,195 / 50%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on crash investigations by law enforcement officers</td>
<td>367,714 / 15%</td>
<td>355,698 / 14%</td>
<td>326,447 / 14%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on non-patrol support activities (law enforcement)</td>
<td>748,866 / 30%</td>
<td>733,223 / 30%</td>
<td>654,577 / 29%</td>
</tr>
<tr>
<td>Average time (hours) to investigate crashes (long form)</td>
<td>2.30</td>
<td>2.31</td>
<td>2.17</td>
</tr>
<tr>
<td>Average time (hours) to investigate crashes (short form)</td>
<td>1.34</td>
<td>1.33</td>
<td>1.35</td>
</tr>
<tr>
<td>Average time (hours) to investigate crashes (non-reportable)</td>
<td>0.73</td>
<td>0.74</td>
<td>0.65</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on law enforcement officer assistance to motorists</td>
<td>108,338 / 4%</td>
<td>113,143 / 5%</td>
<td>111,635 / 5%</td>
</tr>
<tr>
<td>Number of motorists assisted by law enforcement officers (1)</td>
<td>270,077</td>
<td>272,088</td>
<td>313,277</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on crash investigations by community service officers (2)</td>
<td>19,029 / 42%</td>
<td>19,174 / 43%</td>
<td>10,707 / 29%</td>
</tr>
<tr>
<td>Number of training courses offered to FHP recruits and personnel (3)</td>
<td>52</td>
<td>72</td>
<td>45</td>
</tr>
<tr>
<td>Number of students successfully completing training</td>
<td>1,128</td>
<td>1,213</td>
<td>1,224</td>
</tr>
<tr>
<td>Percent of closed criminal investigations which are resolved</td>
<td>87%</td>
<td>91%</td>
<td>80%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on criminal investigations (4)</td>
<td>55,058 / 57%</td>
<td>43,250 / 48%</td>
<td>56,199 / 60%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on professional compliance investigations (4)</td>
<td>6,076 / 6%</td>
<td>12,397 / 14%</td>
<td>5,293 / 6%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on polygraph examinations</td>
<td>6,326 / 6%</td>
<td>5,877 / 7%</td>
<td>5,885 / 5%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on non-investigative support activities</td>
<td>30,129 / 31%</td>
<td>28,579 / 31%</td>
<td>25,250 / 29%</td>
</tr>
</tbody>
</table>
### Performance Measures

<table>
<thead>
<tr>
<th></th>
<th>06-07 Actual</th>
<th>07-08 Actual</th>
<th>07-08 Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Licenses, Titles, and Regulations (Motorist Services)</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Driver Licensure</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Average number of corrections per 1,000 driver records maintained (5)</td>
<td>5.10</td>
<td>5.6</td>
<td>4</td>
</tr>
<tr>
<td>• Number of driver licenses issued</td>
<td>5,269,917</td>
<td>5,130,326</td>
<td>5,418,344</td>
</tr>
<tr>
<td>• Number of identification cards issued</td>
<td>988,178</td>
<td>1,044,072</td>
<td>852,315</td>
</tr>
<tr>
<td>• Number of written driver license examinations conducted</td>
<td>1,656,371</td>
<td>1,595,056</td>
<td>1,561,590</td>
</tr>
<tr>
<td>• Number of road tests conducted</td>
<td>483,217</td>
<td>537,000</td>
<td>492,055</td>
</tr>
<tr>
<td><strong>Motorist Financial Responsibility Services</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Percent of motorists complying with financial responsibility</td>
<td>95%</td>
<td>94%</td>
<td>96%</td>
</tr>
<tr>
<td>• Number of insured motorists</td>
<td>11,736,154</td>
<td>11,713,387</td>
<td>12,180,000</td>
</tr>
<tr>
<td><strong>Identification and Control of Problem Drivers</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Percent of DUI course graduates who do not recidivate within 3 years of graduation</td>
<td>86%</td>
<td>86%</td>
<td>86%</td>
</tr>
<tr>
<td>• Number of driver licenses / identification cards suspended, cancelled, and invalidated as a result of fraudulent activity (with annual percent change shown)</td>
<td>2,695 / -4.2%</td>
<td>2,048 / -24%</td>
<td>2,356 / -27%</td>
</tr>
<tr>
<td>• Number of problem drivers identified</td>
<td>1,841,461</td>
<td>2,262,998</td>
<td>1,866,461</td>
</tr>
<tr>
<td><strong>Mobile Home Compliance and Enforcement Services</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Ratio of warranty complaints to new mobile homes titled</td>
<td>1 : 126</td>
<td>1 : 179</td>
<td>1 : 154</td>
</tr>
<tr>
<td>• Number of mobile homes inspected (6)</td>
<td>10,691</td>
<td>7,302</td>
<td>14,800</td>
</tr>
<tr>
<td><strong>Vehicle and Vessel Title and Registration Services</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Percent of motor vehicle / vessel titles issued without error</td>
<td>96%</td>
<td>93%</td>
<td>92%</td>
</tr>
<tr>
<td>• Number of fraudulent motor vehicle titles identified and submitted to law enforcement</td>
<td>33</td>
<td>59</td>
<td>50</td>
</tr>
<tr>
<td>• Percent change in numbers of fraudulent motor vehicle titles identified and submitted to law enforcement (7)</td>
<td>5.5%</td>
<td>79%</td>
<td>3%</td>
</tr>
<tr>
<td>• Average cost to issue a motor vehicle / vessel title (8)</td>
<td>$2.10</td>
<td>$2.50</td>
<td>$2.12</td>
</tr>
<tr>
<td>• Number of motor vehicle and mobile home titles issued (9)</td>
<td>6,437,651</td>
<td>5,712,567</td>
<td>6,700,000</td>
</tr>
<tr>
<td>• Number of motor vehicle and mobile home registrations issued</td>
<td>21,117,442</td>
<td>21,111,938</td>
<td>21,446,037</td>
</tr>
<tr>
<td>• Number of vessel titles issued (10)</td>
<td>231,210</td>
<td>207,759</td>
<td>210,879</td>
</tr>
<tr>
<td>• Number of vessel registrations issued</td>
<td>1,009,150</td>
<td>1,013,423</td>
<td>1,046,445</td>
</tr>
<tr>
<td>• Average number days to issue a vehicle title</td>
<td>3</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>• Ratio of inspections of rebuilt salvage motor vehicles failing the statutory and procedural requirement for rebuilt certificates of title to total inspections of rebuilt salvage vehicles</td>
<td>1 : 7</td>
<td>1 : 5</td>
<td>1 : 8</td>
</tr>
<tr>
<td>• Number of rebuilt salvaged motor vehicles inspected for vehicle identification numbers and odometer readings (11)</td>
<td>30,274</td>
<td>25,066</td>
<td>36,319</td>
</tr>
<tr>
<td>• Percent of dealer licenses issued within 7 working days upon receipt of completed application</td>
<td>86%</td>
<td>99%</td>
<td>99%</td>
</tr>
<tr>
<td>• Number of automobile dealers licensed</td>
<td>12,046</td>
<td>13,492</td>
<td>12,800</td>
</tr>
<tr>
<td>• Ratio of taxes collected as a result of International Registration Plan and International Fuel Tax Agreement audits to cost of audit (12)</td>
<td>$1.99 : 1</td>
<td>$1.06 : 1</td>
<td>$1.73 : 1</td>
</tr>
<tr>
<td>• Number of International Fuel Use Tax and International Registration Plans accounts audited</td>
<td>294</td>
<td>339</td>
<td>350</td>
</tr>
<tr>
<td>• Number of motor carriers audited per auditor</td>
<td>21 : 14</td>
<td>24 : 14</td>
<td>22 : 14</td>
</tr>
</tbody>
</table>
### Executive Direction and Support Services

<table>
<thead>
<tr>
<th>Measure</th>
<th>06-07 Actual</th>
<th>07-08 Actual</th>
<th>07-08 Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Agency administration and support costs as a percent of total agency costs / agency administration and support positions as a percent of total agency positions</td>
<td>4.64% / 6.09%</td>
<td>4.68% / 6.18%</td>
<td>5.40% / 6.42%</td>
</tr>
<tr>
<td>Florida Highway Patrol administration and support costs as a percent of total program costs / program administration and support positions as a percent of total program positions</td>
<td>1.30% / 1.13%</td>
<td>1.31% / 1.16%</td>
<td>1.41% / 1.18%</td>
</tr>
<tr>
<td>Motorist Services administration and support costs as a percent of total program costs / program administration and support positions as a percent of total program positions</td>
<td>2.16% / 1.92%</td>
<td>2.06% / 1.93%</td>
<td>2.13% / 2.19%</td>
</tr>
</tbody>
</table>

### Annual Calculations

<table>
<thead>
<tr>
<th>Measure</th>
<th>06-07 Actual</th>
<th>07-08 Actual</th>
<th>07-08 Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Florida death rate on patrolled highways per 100 million vehicle miles of travel (calendar year)</td>
<td>1.65</td>
<td>Not available at time of printing</td>
<td>1.70</td>
</tr>
<tr>
<td>National average death rate on highways per 100 million vehicle miles of travel (calendar year)</td>
<td>1.42</td>
<td>Not available at time of printing</td>
<td>1.5</td>
</tr>
<tr>
<td>Alcohol-related death rate per 100 million vehicle miles of travel</td>
<td>0.54</td>
<td>Not available at time of printing</td>
<td>0.64</td>
</tr>
<tr>
<td>Annual crash rate per 100 million vehicle miles of travel on all Florida roads</td>
<td>121</td>
<td>Not available at time of printing</td>
<td>131</td>
</tr>
<tr>
<td>State seat belt compliance rate</td>
<td>79.1%</td>
<td>81.7%</td>
<td>67.50%</td>
</tr>
<tr>
<td>Percent change in seat belt use</td>
<td>-2%</td>
<td>3.3%</td>
<td>1%</td>
</tr>
<tr>
<td>Percent of recruits retained by FHP for 3 years after the completion of training</td>
<td>82%</td>
<td>87%</td>
<td>90%</td>
</tr>
<tr>
<td>Percent of customers waiting 15 minutes or less for driver license service</td>
<td>80%</td>
<td>84.4%</td>
<td>50%</td>
</tr>
<tr>
<td>Percent of customers waiting 30 minutes or more for driver license service</td>
<td>8%</td>
<td>4.8%</td>
<td>35%</td>
</tr>
<tr>
<td>Percent of customers who rate services as satisfactory or better as measured by survey</td>
<td>99%</td>
<td>99%</td>
<td>90%</td>
</tr>
</tbody>
</table>
Performance Measures

Performance Explanation

1. Number of motorists assisted by law enforcement officers - This performance number is based on demand. The number of motorists assisted is partially determined by the number of motorist calls received. FHP responded to all calls for assistance received. The standard will be reviewed and adjustments proposed to more accurately reflect performance.

2. Number/percent of duty hours spent on crash investigations by community service officers - The Community Service Officer position description requires members spend 49% of their duty time investigating traffic crashes, which is consistent with performance. When the standard was established, there was no benchmark for the agency to use as a guideline. The standard will be reviewed and adjustments proposed to more accurately reflect performance.

3. Number of training courses offered to FHP recruits and personnel – During the next fiscal year, over 600 FHP troopers are required to attend mandatory retraining classes for recertification. Every four years, there is a spike in the number of FHP troopers who are due for mandatory retraining. Based on this need, additional classes were offered to ensure law enforcement certification standards were maintained.

4. Number/percent of duty hours spent on criminal investigations and Number/percent of duty hours spent on professional compliance investigations - The percentage of time dedicated to conducting criminal investigations has decreased due to an increase in professional compliance investigations. During a portion of this reporting period, members assigned to the Bureau of Investigations investigated both criminal cases and professional compliance investigations. The Bureau was reorganized and professional compliance investigations gained several members and adopted a new complaint methodology, increasing their caseload.

5. Average number of corrections per 1,000 driver records maintained – Driver records requiring correction are largely due to outside agencies (courts and other state motor vehicle agencies). The Department is continuing ongoing training with the clerk of courts and driver license field examiners to help reduce the number of corrections required.

6. Number of mobile homes inspected - Due to the continued economic downturn in the manufactured home market nationally and in Florida, there is a corresponding decline in the number of mobile homes inspected within manufacturing plants. The Department adjusted staffing levels recognizing the decreased demand. Members are meeting all mobile home inspection demands.

7. Percent change in numbers of fraudulent motor vehicle titles identified and submitted to law enforcement - Due to the increased awareness and training of tax collector and Department staff, detection of motor vehicle title fraud has increased.

8. Average cost to issue a motor vehicle / vessel title – Based on economies of scale, the cost increased due to the decline in consumer demand for the issuance of motor vehicle, mobile home, and vessel titles ($0.28 is due to decreased volume and $0.12 to increase cost).

9. Number of motor vehicle and mobile home titles issued - Due to declining consumer demand motor vehicle and mobile home title issuance has decreased.

10. Number of vessel titles issued - The standard was overstated due to calculating fast title transactions twice. The Department will be requesting that the standard be adjusted.

11. Number of rebuilt salvaged motor vehicles inspected for vehicle identification numbers and odometer readings - Performance is forecasted to be below the annual standard due to a decrease in consumer demand. Members are meeting all rebuilt salvaged motor vehicle inspection demands.

12. Ratio of taxes collected as a result of International Registration Plan and International Fuel Tax Agreement audits to cost of audit – This fiscal year, ten percent more audits were conducted than the previous fiscal year. The reviews determined more motor carrier accounts were in compliance resulting in less taxes collected.
<table>
<thead>
<tr>
<th>ITEM(S) PURCHASED</th>
<th>VENDOR</th>
<th>AMOUNT</th>
</tr>
</thead>
<tbody>
<tr>
<td>DDL: Research on and evaluation of best methods to educate Florida's rural hispanic/latino population in the proper use of child safety seats, importance of seat belts, and aggressive driving. Development of literature to assist with best education efforts. RFP# 024-08. DO# 916005.</td>
<td>MRD Consulting, Inc Coral Gables, FL</td>
<td>$90,000.00</td>
</tr>
<tr>
<td>FHP: Child safety seats for distribution by Florida Highway Patrol Occupant Protection Specialists to families in need. ITB# 025-08. DO# 907132.</td>
<td>Eventflo Cullman, AL</td>
<td>$440,525.20</td>
</tr>
<tr>
<td>FHP: 8 updated aircraft emergency locator transmitters which transmit emergency data from the aircraft to a receiving satellite in the event of an aircraft emergency. ITB# 026-08 DO# 929005.</td>
<td>Sarasota Avionics, Inc. Venice, FL</td>
<td>$38,320.00</td>
</tr>
<tr>
<td>FHP: Teen driver outreach campaign with a focus on safe driving decision and actions. Includes website development with interactive teen driving safety stories. ITB# 030-08. DO# 932389.</td>
<td>Group 5 Advertising Gainesville, FL</td>
<td>$99,000.00</td>
</tr>
<tr>
<td>FHP: Promotional items for children, parents, and teens to support the Child Passenger Safety Program and other traffic safety outreach efforts statewide. ITB# 031-08. DO# 930724.</td>
<td>Independent Resources, Inc. Tampa, FL</td>
<td>$198,691.63</td>
</tr>
<tr>
<td>DDL: Public safety outreach campaign to include, creation and production of cinema public service announcements, mall displays, and motorcycle, magazine advertisements to promote &quot;Ride Legal, Smart&quot; and &quot;Get Licensed, Get Endorsed&quot; campaign. RFP# 027-08. DO# 963163.</td>
<td>Kidd Group Tallahassee, FL</td>
<td>$183,847.16</td>
</tr>
<tr>
<td>FHP: Document authenticator device to improve the FHP's Bureau of Investigations, ability to identify counterfeit and altered driver documents, vehicle titles, birth certificates, immigration documents and passports. The ability to authenticate documents is required to continue the enforcement of identity theft and document fraud. Single Source. DO# 951185.</td>
<td>Foster &amp; Freeman USA Inc. Sterling, VA</td>
<td>$26,410.25</td>
</tr>
<tr>
<td>FHP: To place billboard advertisements throughout Florida to raise awareness about the state law requiring vehicles to provide a safety zone for law enforcement officers, emergency vehicles, etc. Single Source. DO# 976025.</td>
<td>Florida Outdoor Advertising Association, Inc. Tallahassee, FL</td>
<td>$50,000.00</td>
</tr>
<tr>
<td>FHP: Purchase of an electronic traffic citation issuance system from a Florida Highway Patrol law enforcement motorcycle. The system includes hand held ticket writers, printers, required peripherals, complete on-site installation, training and warranty. ITB# 032-08. DO# 984901.</td>
<td>SmartCop Incorporation Pensacola, FL</td>
<td>$154,134.00</td>
</tr>
<tr>
<td>FHP: Purchase of eight 14' x 7' cargo trailers for the storage and transport of equipment used in FHP DUI checkpoints. ITB# 038-08. DO# 996675.</td>
<td>Propac Charleston, SC</td>
<td>$34,600.00</td>
</tr>
<tr>
<td>FHP: Purchase of 10 (ten) towable light trailers to illuminate DUI checkpoints at night as part of Florida Highway Patrol's DUI checkpoint program. ITB# 039-08. DO# 1010943.</td>
<td>Globe Electric Supply Company Incorporation Houston, TX</td>
<td>$67,450.00</td>
</tr>
</tbody>
</table>
ATTACHMENT 4
Annual Performance Contract
Fiscal Year 2008 - 2009

Providing highway safety and security through excellence in service, education, and enforcement

Electra Theodorides-Bustle, Executive Director
## Fiscal Year 2008 – 2009

### Florida Highway Patrol

<table>
<thead>
<tr>
<th>Description</th>
<th>Standard</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of crashes investigated by FHP</td>
<td>200,361</td>
</tr>
<tr>
<td>Percent change in number of crashes investigated by FHP</td>
<td>1%</td>
</tr>
<tr>
<td>Number of hours spent on traffic homicide investigations</td>
<td>156,284</td>
</tr>
<tr>
<td>Number of cases resolved as a result of traffic homicide investigations</td>
<td>1,728</td>
</tr>
<tr>
<td>Average time (hours) spent per traffic homicide investigation</td>
<td>90.44</td>
</tr>
<tr>
<td>Average response time (mins) to calls for crashes or assistance</td>
<td>26.00</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on preventive patrol by law enforcement officers</td>
<td>1,006,389/41%</td>
</tr>
<tr>
<td>Number/percent of flight hours spent on aerial traffic enforcement by law enforcement pilots</td>
<td>1,195/50%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on crash investigations by law enforcement officers</td>
<td>326,447/14%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on crash investigations by community service officers</td>
<td>10,707/29%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on non-patrol support activities (law enforcement)</td>
<td>654,577/29%</td>
</tr>
<tr>
<td>Average time (hours) to investigate crashes (long form)</td>
<td>2.17</td>
</tr>
<tr>
<td>Average time (hours) to investigate crashes (short form)</td>
<td>1.35</td>
</tr>
<tr>
<td>Average time (hours) to investigate crashes (non-reportable)</td>
<td>0.65</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on law enforcement officer assistance to motorists</td>
<td>111,635/5%</td>
</tr>
<tr>
<td>Number of motorists assisted by law enforcement officers</td>
<td>313,277</td>
</tr>
<tr>
<td>Number of training courses offered to FHP recruits and personnel</td>
<td>45</td>
</tr>
<tr>
<td>Number of students successfully completing training</td>
<td>1,224</td>
</tr>
<tr>
<td>Percent of closed criminal investigations which are resolved</td>
<td>80%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on criminal investigations</td>
<td>56,199/60%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on professional compliance investigations</td>
<td>5,293/6%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on polygraph examinations</td>
<td>5,885/5%</td>
</tr>
<tr>
<td>Number/percent of duty hours spent on non-investigative support activities</td>
<td>25,250/29%</td>
</tr>
<tr>
<td>Fiscal Year 2008 – 2009</td>
<td>Standard</td>
</tr>
<tr>
<td>------------------------</td>
<td>----------</td>
</tr>
<tr>
<td><strong>Licenses, Titles, and Regulations (Motorist Services)</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Driver Licensure</strong></td>
<td></td>
</tr>
<tr>
<td>• Average number of corrections per 1,000 driver records maintained</td>
<td>4.00</td>
</tr>
<tr>
<td>• Number of driver licenses issued</td>
<td>5,418,344</td>
</tr>
<tr>
<td>• Number of identification cards issued</td>
<td>852,315</td>
</tr>
<tr>
<td>• Number of written driver license examinations conducted</td>
<td>1,561,590</td>
</tr>
<tr>
<td>• Number of road tests conducted</td>
<td>492,055</td>
</tr>
<tr>
<td><strong>Motorist Financial Responsibility Services</strong></td>
<td></td>
</tr>
<tr>
<td>• Percent of motorists complying with financial responsibility</td>
<td>96%</td>
</tr>
<tr>
<td>• Number of insured motorists</td>
<td>12,180,000</td>
</tr>
<tr>
<td><strong>Identification and Control of Problem Drivers</strong></td>
<td></td>
</tr>
<tr>
<td>• Percent of DUI course graduates who do not recidivate within 3 years of graduation</td>
<td>86%</td>
</tr>
<tr>
<td>• Number of driver licenses / identification cards suspended, cancelled, and invalidated as a result of fraudulent activity (with annual percent change shown)</td>
<td>2,356/ -27%</td>
</tr>
<tr>
<td>• Number of problem drivers identified</td>
<td>1,866,461</td>
</tr>
<tr>
<td><strong>Mobile Home Compliance and Enforcement Services</strong></td>
<td></td>
</tr>
<tr>
<td>• Ratio of warranty complaints to new mobile homes titled</td>
<td>1 : 154</td>
</tr>
<tr>
<td>• Number of mobile homes inspected</td>
<td>14,800</td>
</tr>
<tr>
<td><strong>Vehicle and Vessel Title and Registration Services</strong></td>
<td></td>
</tr>
<tr>
<td>• Percent of motor vehicle / vessel titles issued without error</td>
<td>92%</td>
</tr>
<tr>
<td>• Number of fraudulent motor vehicle titles identified and submitted to law enforcement</td>
<td>50</td>
</tr>
<tr>
<td>• Percent change in numbers of fraudulent motor vehicle titles identified and submitted to law enforcement</td>
<td>3%</td>
</tr>
<tr>
<td>• Average cost to issue a motor vehicle / vessel title</td>
<td>$2.12</td>
</tr>
<tr>
<td>• Number of motor vehicle and mobile home titles issued</td>
<td>6,700,000</td>
</tr>
<tr>
<td>• Number of motor vehicle and mobile home registrations issued</td>
<td>21,446,037</td>
</tr>
<tr>
<td>• Number of vessel titles issued</td>
<td>270,879</td>
</tr>
<tr>
<td>• Number of vessel registrations issued</td>
<td>1,046,445</td>
</tr>
<tr>
<td>• Average number days to issue a vehicle title</td>
<td>3</td>
</tr>
<tr>
<td>• Ratio of inspections of rebuilt salvage motor vehicles failing the statutory and procedural requirement for rebuilt certificates of title to total inspections of rebuilt salvage vehicles</td>
<td>1 : 8</td>
</tr>
<tr>
<td>• Number of rebuilt salvaged motor vehicles inspected for vehicle identification numbers and odometer readings</td>
<td>36,319</td>
</tr>
<tr>
<td>• Percent of dealer licenses issued within 7 working days upon receipt of completed application</td>
<td>99%</td>
</tr>
<tr>
<td>• Number of automobile dealers licensed</td>
<td>12,800</td>
</tr>
<tr>
<td>• Ratio of taxes collected as a result of International Registration Plan and International Fuel Tax Agreement audits to cost of audits</td>
<td>$1.73 : $1.00</td>
</tr>
<tr>
<td>• Number of International Fuel Use Tax and International Registration Plans accounts audited</td>
<td>350</td>
</tr>
<tr>
<td>• Number of motor carriers audited per auditor, with number of auditors shown</td>
<td>22 : 14</td>
</tr>
</tbody>
</table>
### Executive Direction and Support Services

- **Agency administration and support costs as a percent of total agency costs / agency administration and support positions as a percent of total agency positions**
  - Standard: 5%/6.42%

- **Percent program administration and support costs and positions compared to total program costs and positions (Florida Highway Patrol)**
  - Standard: 1.41%/1.18%

- **Percent program administration and support costs and positions compared to total program costs and positions (Motorist Services)**
  - Standard: 2.13%/2.19%

### Annual Calculations

- **Florida death rate on patrolled highways per 100 million vehicle miles of travel**
  - Standard: 1.70

- **National average death rate on highways per 100 million vehicle miles of travel**
  - Standard: 1.5

- **Alcohol-related death rate per 100 million vehicle miles of travel**
  - Standard: 0.64

- **State seat belt compliance rate**
  - Standard: 67.50%

- **Percent change in seat belt use**
  - Standard: 1%

- **Annual crash rate per 100 million vehicle miles of travel on all Florida roads**
  - Standard: 131

- **Percent of recruits retained by FHP for 3 years after the completion of training**
  - Standard: 90%

- **Percent of customers waiting 15 minutes or less for driver license service**
  - Standard: 50%

- **Percent of customers waiting 30 minutes or more for driver license service**
  - Standard: 35%

- **Percent of customers who rate Kirkman Data Center services as satisfactory or better as measured by survey**
  - Standard: 90%
ATTACHMENT 5

This potential class action, filed on June 7, 2004, names present and former employees of DHSMV as defendants and alleges the continued disclosure of personal information maintained by DHSMV obtained from motor vehicle and driver license records in violation of 18 U.S.C.A. sections 2721-2725 (DPPA). DPPA was effective June 1, 2000. Florida law allowed the disclosure of this information from June 1, 2000 until September 30, 2004 when section 119.0712(2) was amended to mirror DPPA. The above legal action led to the change in Florida law. The initial complaint demanded approximately $39 billion in liquidated damages, $2,500 per release of information. The Department is represented by Chesterfield Smith, Senior Assistant Attorney General. Each of the three named Defendants is represented by attorneys appointed through the Department of Financial Services, Division of Risk Management.

There were three separate mediation sessions. The mediated agreement reached on June 5, 2008 provides that all motor vehicle registrants who are class members (all natural persons who had a valid driver license, identification card or motor vehicle registration) would receive a $1 credit on the renewal of their motor vehicle registration during the period of July 1, 2009 through June 30, 2010. The total amount of the credit would be approximately $10.4 million. There will also be equitable relief which includes changing the procedures of DHSMV regarding disclosure of personal information. Additionally, DHSMV will maintain a website informing the public of their rights under DPPA. (For complete details see Mediators Settlement Sheet attached hereto.)

In addition, the Division of Risk Management would pay each of the four named Plaintiffs $3,000, Plaintiffs’ attorney fees in the amount of $2.85 million and costs of publication totally approximately $20,000.00.
**Defendants**

The “Defendants” are: Fred O. Dickinson, III, Carl A. Ford, and Sandra Lambert. Plaintiffs and Defendants have reached an agreement, in conjunction with the Department of Highway Safety and Motor Vehicles (“DHSMV”) to settle this Litigation.

**The Litigation**


**Parties**

“Party” and “Parties” mean the parties to the Settlement Agreement, specifically the Named Plaintiffs, the Settlement Class, and the Defendants.

**Definition and Scope of the Settlement Class**

Pursuant to Fed. R. Civ. P. 23(b)(2), the Parties have agreed to define a “Settlement Class”, for settlement purposes only, consisting of:

All natural persons who held a Florida driver’s license, identification card or motor vehicle registration at any time between June 1, 2000 and September 30, 2004.

“Final Approval” shall be defined as a date on which the District Court grants an order finally approving the Settlement Agreement (The “Final Order and Judgment”).

As soon as the written Settlement Agreement is completed and executed, the Parties shall seek (1) the filing of an Unopposed Motion for Leave to File a Third Amended Class Action Complaint Seeking B2 Relief; (2) preliminary approval of the proposed settlement; and (3) the appointment of Class Counsel, including Lead Class Counsel.

If the Settlement Agreement is not Finally Approved, is not upheld on appeal, or is otherwise terminated for any reason before the Effective Date, the class definition arrived at for settlement purposes only shall cease to be effective without the necessity of an order of the court; the class action Settlement Agreement and all negotiations, proceedings, and documents prepared, and statements made in connection therewith, shall be without prejudice to any Party and shall not be deemed or construed to be an admission or confession by any party of any fact, matter, or proposition of law; and all Parties shall stand in the same procedural position as if the Settlement Agreement had not been negotiated, made,
filed with or approved by the Court.

<table>
<thead>
<tr>
<th>Denial of Liability</th>
<th>The Settlement Agreement shall contain a provision in which the Defendants deny all liability and deny that a class could be certified for litigation purposes but agree to the settlement to avoid the risk and expense of continued litigation.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Class Counsel</td>
<td>At the time specified above, the Parties shall seek to have all of the Counsel for Plaintiffs identified at the end of this document appointed as Class Counsel, and shall further seek to have Tod Aronovitz and David Welch appointed as Lead Class Counsel.</td>
</tr>
<tr>
<td>Effective Date</td>
<td>The “Effective Date” of the Settlement Agreement shall be the date which all appellate rights with respect to the Final Order and Judgment have expired or have been exhausted in such a manner as to affirm the Final Order and Judgment, and when no further appeals are possible.</td>
</tr>
<tr>
<td>Relief</td>
<td>The Settlement shall provide for equitable relief and a monetary credit incidental to the equitable relief with the intent to benefit all Class Members as set forth at Attachment “A”. The Settlement is a Fed.R.Civ.P. 23 (b)(2) settlement only. The Defendants are without authority to accomplish the Equitable Relief and Class Member Credits sought by the Plaintiffs, but the Defendants have elicited and have obtained the agreement of the DHSMV to implement the Equitable Relief and the Class Member Credits and the DHSMV has agreed to implement these measures with the intent to benefit the Class Members and to effectuate settlement of the Litigation. The Plaintiffs are relying on the agreement of the DHSMV to implement the Equitable Relief and the Class Member Credits set forth herein in agreeing to settle the Litigation.</td>
</tr>
<tr>
<td>Release of Statutory Liquidated Damages</td>
<td>The Settlement Agreement will release and waive any and all claims for statutory liquidated damages under the DPPA and damages for DPPA violations under 42 U.S.C. § 1983 as to all Class Members.</td>
</tr>
<tr>
<td>No Release of Actual Damages under DPPA</td>
<td>The Settlement Agreement will expressly reserve the right of Class Members to later file individual lawsuits seeking actual damages under the DPPA. This provision is subject to Defendants’ review as to whether or not it is necessary in order to obtain Court approval of the Settlement.</td>
</tr>
<tr>
<td>Class Action Waiver</td>
<td>The Settlement Agreement will include a provision in which the Class waives the ability to pursue claims not otherwise waived and released by the Settlement Agreement using the class action mechanism provided in Rule 23 or its state equivalent.</td>
</tr>
<tr>
<td>No Opt-outs</td>
<td>Because the Settlement Agreement shall provide equitable relief pursuant to a mandatory Rule 23(b)(2) Settlement Class, there shall be no opt-outs.</td>
</tr>
<tr>
<td>Administrative Costs</td>
<td>The Defendants shall be responsible jointly for the costs of the settlement class notice and CAFA notice and all costs of settlement administration.</td>
</tr>
<tr>
<td>----------------------</td>
<td>-------------------------------------------------------------------------------------------------------------------------------------</td>
</tr>
<tr>
<td>Preliminary and Final Approval of Settlement</td>
<td>The Parties and the DHSMV agree to appear at hearings for preliminary and final approval of the Settlement to support the Settlement and to explain to the Court the Equitable Relief and Class Member credits provided for in the Settlement.</td>
</tr>
<tr>
<td>Confidentiality</td>
<td>The Parties agree that this Mediator’s Term Sheet is a confidential portion of the mediation, for purposes of settlement discussion only, and shall not be admissible in evidence under Federal Rule of Evidence 408.</td>
</tr>
<tr>
<td>Remaining Issues: This is not a binding agreement.</td>
<td>This Mediator's Term Sheet is being executed for the purpose of recording those areas in which the Parties have reached agreement as of the date hereof so that the Parties may proceed to negotiate the remaining issues. It is not a commitment, by Plaintiffs or Defendants, to settle on only the terms set forth in this Mediator's Term Sheet.</td>
</tr>
<tr>
<td>Contingencies</td>
<td>This Settlement Agreement is contingent upon required approval by the Florida Legislature, as well the successful resolution of a substantially similar matter pending between the State of Florida, DHSMV and the U.S. Department of Justice regarding the Department’s compliance with DPPA.</td>
</tr>
</tbody>
</table>

**Counsel for Plaintiffs:**

**Tod Aronovitz, Esq.**
*as Co-Lead Counsel for Plaintiffs*

**Steven Jaffe, Esq.**

**Mark A. Fistas, Esq.**

**ARONOVITZ JAFFE**
Suite 2700 – Museum Tower
150 W. Flagler Street
Miami, Florida 33130
305-372-2772 Telephone
305-375-0243 Facsimile

**David D. Welch, Esq.**
*as Co-Lead Counsel for Plaintiffs*

**DAVID D. WELCH LAW OFFICES**
Suite 400 - Washington Mutual Bank Bldg.
2401 E. Atlantic Boulevard
Pompano Beach, Florida 33062
954-943-2020 Telephone
954-782-1552 Facsimile

**Lawrence D. Goodman, Esq.**
**John Devine, Esq.**

**DEVINE GOODMAN PALLOT & WELLS, PA**
777 Brickell Avenue, Suite 850
Miami, Florida 33131
305-374-8200 Telephone
305-374-8208 Facsimile

**Joel S. Perwin, Esq.**
**JOEL S. PERWIN, P.A.**
169 E. Flagler Street
Alfred I. DuPont Building, Suite 1422
Miami, Florida 33131
305-779-6090 Telephone
305-779-6095 Facsimile

**Peter A. Portley, Esq.**

**PORTLEY AND SULLIVAN**
Lighthouse Point Professional Building
2211 E. Sample Road, Suite 204
Lighthouse Point, Florida 33064
954-781-7600 Telephone
954-941-3469 Facsimile
Counsel for the Defendants:

Helen Ann Hauser, Esq.
Anna Volkova, Esq.
RESTANI, DITTMAR & HAUSER
201 Alhambra Circle, Suite 1050
Coral Gables, Florida 33134
305-445-4090 Telephone
305-445-7728 Facsimile

Attorney for Fred O. Dickinson, III

Elizabeth M. Rodriguez, Esq.
FORD & HARRISON LLP
Bank of America Tower – Suite 4500
100 S.E. 2nd Street
Miami, Florida 33131
305-808-2143 Telephone
305-808-2101 Facsimile

Attorney for Carl A. Ford

Lawrence D. Smith, Esq.
WALTON LANTAFF SCHROEDER & CARSON
9350 S. Dixie Highway, 10th Floor
Miami, Florida 33156
305-671-1300 Telephone
305-670-7065 Facsimile

Attorney for Sandra Lambert

Robin Lotane, Esq.
Judson Chapman, Esq.
Michael Alderman, Esq.
Department of Highway Safety and Motor Vehicles
2900 Apalachee Parkway, Room A-432
Tallahassee, FL 32399-0504

Attorneys for DHSMV

Chesterfield H. Smith, Jr., Esq.
Office of the Attorney General
400 S. Monroe Street, # PL-01
Tallahassee, Florida 32399
850-414-3665 Telephone
850-488-4872 Facsimile

Attorney for Risk Management Trust Fund
ATTACHMENT “A”
Rule 23(b)(2) Equitable Relief
to be provided by the DHSMV

1. Transparency.

The DHSMV will print a statement on Florida driver license ("DL") and Florida motor vehicle registration ("DMV") renewal notices and on GoRenew.com that refers the recipients of such renewal notices to a website which specifically addresses Florida and federal DPPA law and policies (the “DPPA website”). The DHSMV will also post similar information in DHSMV offices visited by the public.

1.2 Within the DPPA website the DHSMV will create a link to its public records request site that will include information for obtaining the name and address of those companies that, and persons who, have purchased DPPA-protected information ("DPI") under a DPPA exemption, including authorized re-sellers, along with a description of the records requested and the DPPA exemption under which the records were requested and provided. There will be a notation on the DPPA website that explains the DHSMV is unable to determine which individual records were contained in these disclosures of DPI by the DHSMV to third parties.

1.3 The DHSMV will create a webpage that the public will be referred to in 1.1 above (i.e., the DPPA website), which will be dedicated to and set forth applicable federal and Florida law and policies pertaining to the DPPA. This website will include a link to the public records request described in 1.2 above.

2. Personnel Training. The DHSMV is preparing DPPA policy and procedures, to be followed by training in DPPA compliance, for DHSMV personnel tasked with responding to requests from third parties for DPI.

3. Customer Credentialing. The DHSMV will modify form HSMV 85054 and each of its memoranda of understanding with resellers of DPI to require the requestor of DPI to the state intended use of such DPI, under penalty of perjury, as well as affirmative statements that such DPI will only be used for DPPA-permitted purposes.

4. Class Member Credits. The DHSMV will provide a single $1.00 credit to each Class Member who registers a motor vehicle or renews a motor vehicle registration with the DHSMV between July 1, 2009 and June 30, 2010, inclusive.
Mary Ann Collier, Arthur L. Wallace, Roy McGoldrick, and Robert Pino  
vs.  
Fred O. Dickinson, III, Carl A. Ford, and Sandra Lambert  

MEDIATOR’S TERM SHEET – PART II  

June 5, 2008  

1. Defendants shall pay the named Plaintiffs an incentive award of $3,000.00 each upon court approval of this Settlement.  

2. Defendants shall pay Plaintiffs’ counsel $2,850,000.00 in full and complete settlement of all claims for attorneys’ fees and costs upon court approval of this Settlement.  

3. The negotiations for the Plaintiffs’ incentive awards, as well as counsel’s attorneys’ fees and costs, were negotiated following the parties’ agreement on the substantive elements of the Settlement as contained in the Mediator’s Term Sheet, Part I on behalf of the Class, and signing of same.  

Counsel for Plaintiffs:  

Tod Aronovitz, Esq.  
(as Co-Lead Counsel for Plaintiffs)  
Steven Jaffe, Esq.  
Mark A. Fitos, Esq.  
ARONOVTZ JAFFE  
Suite 2700 – Museum Tower  
150 W. Flagler Street  
Miami, Florida 33130  
305-372-2772 Telephone  
305-375-0243 Facsimile  

David D. Welch, Esq.  
(as Co-Lead Counsel for Plaintiffs)  
DAVID D. WELCH LAW OFFICES  
Suite 400 - Washington Mutual Bank Bldg.  
2401 E. Atlantic Boulevard  
Pompano Beach, Florida 33062  
954-943-2020 Telephone  
954-782-1552 Facsimile  

Lawrence D. Goodman, Esq.  
John Devine, Esq.  
DEVINE GOODMAN PALLOT & WELLS, PA  
777 Brickell Avenue, Suite 800  
Miami, Florida 33131  
305-374-8200 Telephone  
305-374-8208 Facsimile  

Joel S. Perwin, Esq.  
JOEL S. PERWIN, P.A.  
169 E. Flagler Street  
Alfred I. DuPont Building, Suite 1422  
Miami, Florida 33131  
305-779-6090 Telephone  
305-779-6095 Facsimile  

Peter A. Portley, Esq.  
PORTLEY AND SULLIVAN  
Lighthouse Point Professional Building  
2211 E. Sample Road, Suite 204  
Lighthouse Point, Florida 33064  
954-781-7600 Telephone  
954-941-3469 Facsimile
Counsel for the Defendants:

Helen Ann Hauser, Esq.
Anna Volkova, Esq.
RESTANI, DITTMAR & HAUSER
201 Alhambra Circle, Suite 1050
Coral Gables, Florida 33134
305-445-4090 Telephone
305-445-7728 Facsimile

Attorney for Fred O. Dickinson, III

Elizabeth M. Rodriguez, Esq.
FORD & HARRISON LLP
Bank of America Tower – Suite 4500
100 S.E. 2nd Street
Miami, Florida 33131
305-808-2143 Telephone
305-808-2101 Facsimile

Attorney for Carl A. Ford

Lawrence D. Smith, Esq.
WALTON LANTAFF SCHROEDER & CARSON
9350 S. Dixie Highway, 10th Floor
Miami, Florida 33156
305-671-1300 Telephone
305-670-7065 Facsimile

Attorney for Sandra Lambert

Robin Lotane, Esq.
Judson Chapman, Esq.
Michael Alderman, Esq.
Department of Highway Safety and Motor Vehicles
2900 Apalachee Parkway, Room A-432
Tallahassee, FL 32399-0504

Attorneys for DHSMV

Chesterfield H. Smith, Jr., Esq.
Office of the Attorney General
400 S. Monroe Street, # PL-01
Tallahassee, Florida 32399
850-414-3665 Telephone
850-488-4872 Facsimile

Attorney for Risk Management Trust Fund